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FLORIDA PROFIT CORPORATION OR P.A.

J & S HAIRCO, INC.

Certificate of Status	0
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**ARTICLES OF INCORPORATION  
OF  
J & S HAIRCO, INC.**

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**ARTICLE I  
NAME**

The name of the corporation is J & S HAIRCO, INC. (the "Corporation").

**ARTICLE II  
PRINCIPAL OFFICE**

The street address of the initial principal office of the Corporation is 10325 Royal Palm Boulevard, Coral Springs, Florida 33065.

**ARTICLE III  
SHARES**

The number of shares that the Corporation is authorized to issue is 5,000 common shares of the par value of \$1.00 per share.

**ARTICLE IV  
INITIAL REGISTERED OFFICE AND INITIAL REGISTERED AGENT**

The street address of the initial registered office of the Corporation is 10325 Royal Palm Boulevard, Coral Springs, Florida 33065, and the name of the initial registered agent of the Corporation at that office is Jeffrey Kurt Clark.

**THIS INSTRUMENT PREPARED BY:**

Tracey A. Testa, Paralegal  
Hodgson, Russ, Andrews, Woods & Goodyear, LLP  
2000 Glades Road, Suite 400  
Boca Raton, Florida 33431  
Telephone: (561) 394-0500

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**ARTICLE V  
INCORPORATOR**

The name and address of the Incorporator of the Corporation is:

Tracey A. Testa  
2000 Glades Road  
Suite 400  
Boca Raton, Florida 33431

IN WITNESS WHEREOF, I have made and executed these Articles of Incorporation this  
28th day of May, 1999.



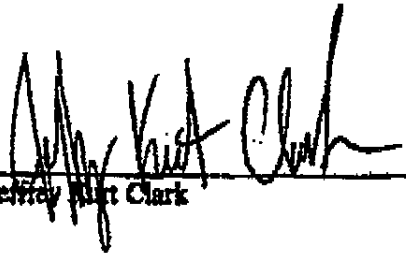
Tracey A. Testa, Incorporator

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**ACCEPTANCE OF APPOINTMENT AS REGISTERED AGENT**

Having been appointed as registered agent and to accept service of process for J & S HAIRCO, INC. (the "Corporation") at the place described in the Corporation's Articles of Incorporation, the undersigned hereby accepts the appointment as registered agent and agrees to act in such capacity. Further, he agrees to comply with the provisions of all statutes relating to the proper and complete performance of his duties, and states that he is familiar with and accepts the obligations of his position as registered agent.

  
\_\_\_\_\_  
Jeffrey Kurt Clark

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