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L. WILLIAM GRAHAM  
RETIRED

JOE L. WILLCOX  
RETIRED

W. T. DELL  
(1912-1992)

203 N. E. 1ST STREET  
GAINESVILLE, FL 32601

W. HENRY BARBER, JR.

JOHN D. JOPLING\*

CARL B. SCHWARTZ\*

ELLEN R. GERSHOW

KAREN K. SPECIE\*

MIRIAM CRUZ-BUSTILLO

DAVID A. CORNELL

DAVID M. DELANEY

WILLIAM R. ABRAMS

\* BOARD CERTIFIED CIVIL TRIAL LAWYER

\*\* ALSO MEMBER OF NEW YORK BAR

† BOARD CERTIFIED IN WILLS, TRUSTS & ESTATES

May 14, 1999

Secretary of State  
Corporation Division  
P.O. Box 6327  
Tallahassee, FL 32314

800002878428--0  
-05/18/99--01032--008  
\*\*\*\*\*70.00 \*\*\*\*\*70.00

Re: SINK OR SWIM, INC.

Dear Sir or Madam:

Enclosed herewith are the original Articles of Incorporation for the captioned corporation, and a check in the amount of \$70.00 made to the order of the Secretary of State, which covers the filing fee of \$35.00 and \$35.00 for the Registered Agent Designation. We have also enclosed a copy of the Articles to be stamped and returned to us showing the filing date.

Please send the receipt acknowledging filing to the undersigned.

Sincerely,



Denise Block, Secretary to  
Ellen R. Gershow

Enclosures

SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

99 MAY 18 AM 8:43

FILED

CB  
5-21-99

ARTICLES OF INCORPORATION  
OF  
SINK OR SWIM, INC.

FILED  
99 MAY 18 AM 8:14  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

ARTICLE I - NAME

The name of this corporation is: SINK OR SWIM, INC.

ARTICLE II - DURATION

This corporation shall have perpetual existence.

ARTICLE III - PURPOSE

This corporation is organized for the purpose of transacting any and all lawful business.

ARTICLE IV - CAPITAL STOCK

The maximum number of shares of capital stock which this corporation shall be authorized to issue and have outstanding at any one time is 1,000 shares of common stock having a par value of \$1.00 per share.

ARTICLE V - PREEMPTIVE RIGHTS

Every shareholder, upon sale for cash of any new stock of this corporation of the same kind, class or series as that which he already holds, shall have the right to purchase his pro rata share thereof (as nearly as may be done without the issuance of fractional shares) at the price at which it is offered to others.

ARTICLE VI - INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered office of this corporation is: 203 N.E. 1<sup>st</sup>

Street, Gainesville, FL 32601 ; and the name of the initial registered agent of this corporation at that address is: JOHN D. JOPLING.

#### ARTICLE VII - PRINCIPAL OFFICE

The initial street address of the principal office of this corporation in the State of Florida is 203 N.E. 1<sup>st</sup> Street, Gainesville, FL 32601, which is the initial registered office of the corporation and the mailing address is 203 N.E. 1<sup>st</sup> Street, Gainesville, FL 32601.

#### ARTICLE VIII - INITIAL BOARD OF DIRECTORS

This corporation shall have two directors initially. The method of election of directors shall be stated in the By-Laws. The names and addresses of the initial directors of this corporation are:

<u>NAME</u>	<u>ADDRESS</u>
JOHN D. JOPLING	203 N.E. 1 <sup>st</sup> Street Gainesville, FL 32601
WALLACE M. JOPLING, III	416 Salt Wind Ct. West Ponte Vedra Beach, FL 32082

#### ARTICLE IX - INCORPORATOR

The name and address of the person signing these Articles is:

<u>NAME</u>	<u>ADDRESS</u>
JOHN D. JOPLING	203 N.E. 1 <sup>st</sup> Street Gainesville, FL 32601

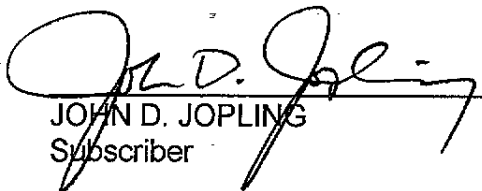
ARTICLE X - INDEMNIFICATION

The corporation shall indemnify any officer or director or any former officer or director, to the full extent permitted by law.

ARTICLE XI - AMENDMENT

This corporation reserves the right to amend or repeal any provision contained in these Articles of Incorporation or any amendment hereto, and any right conferred upon the shareholders is subject to this reservation.


IN WITNESS WHEREOF, the undersigned subscriber has executed these Articles of Incorporation, this 13<sup>th</sup> day of May, 1999.

 (SEAL)  
JOHN D. JOPLING  
Subscriber

STATE OF FLORIDA  
COUNTY OF ALACHUA

The foregoing instrument was acknowledged before me this 13<sup>th</sup> day of May, 1999, by JOHN D. JOPLING.



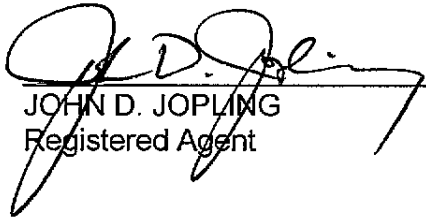
  
Notary Public, State of Florida at Large  
**MARY K. MOORE**  
Print, Type or Stamp Commissioned Name  
of Notary Public

Personally Known ☒ OR Produced Identification \_\_\_\_\_  
Type of Identification Produced:  
☐ Current Florida Driver's License  
☐ Other \_\_\_\_\_

ACCEPTANCE OF APPOINTMENT  
AS REGISTERED AGENT

I HEREBY ACCEPT appointment as Registered Agent for SINK OR SWIM, INC., on whom process may be served in the State of Florida. I am familiar with and accept the duties and responsibilities as Registered Agent for said corporation.

DATED this 13<sup>th</sup> day of May, 1999. \_\_\_\_\_

  
JOHN D. JOPLING  
Registered Agent

**FILED**  
99 MAY 18 AM 8:44  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA