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To: Division of Corporations
Fax Number : (850) 922-4001

From: Account Name : FAS-T CORP. AGENTS, INC.
Account Number : 071001002335
Phone : (305) 599-0839
Fax Number : (305) 716-0346

SECRETARY OF STATE
ALVARADO FREIGHT FORWARDER, INC.

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FLORIDA PROFIT CORPORATION OR P.A.

ALVARADO FREIGHT FORWARDER, INC.

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SECRETARY OF STATE
TALLAHASSEE FLORIDA

ARTICLES OF INCORPORATION
OF
ALVARADO FREIGHT FORWARDER, INC.

ARTICLE I - NAME

The name of this Corporation is Alvarado Freight Forwarder, Inc.

ARTICLE II - DURATION

This Corporation shall exist perpetually commencing on the date
these Articles are filed.

ARTICLE III - PURPOSE

This Corporation is organized for the transaction of any and all
lawful purpose.

ARTICLE IV - CAPITAL STOCK

This Corporation is authorized to issue five hundred shares,
which said shares shall be designated as
"Common Shares"

ARTICLE V - INITIAL REGISTERED AND PRINCIPAL OFFICE AND AGENT

The street address of the initial registered and principal office
of the Corporation is 14863 SW 59 Street, Miami, Florida

33193.

The name of the initial Registered Agent of this Corporation is,

Aura M. Alvarado.

Prepared by:
Doris E. Cardelle
13381-A SW 88th Terrace
Miami, FL 33186
PH: (305) 385-2469 FAX: (305) 385-6938

ARTICLE VI - INITIAL BOARD OF DIRECTORS

This Corporation shall have one(1) initial director.
The number of directors may increase from time to time by the By-Laws but shall never be less than one (1). The name and address of the Board of Directors of this Corporation is

Aura M. Alvarado
14863 SW 59 Street
Miami, FL 33193

ARTICLE VII - INCORPORATOR

The name and address of the person signing these Articles is

Aura M. Alvarado
14863 SW 59 Street
Miami, Florida 33193

ARTICLE VIII

This Corporation shall have all of the Corporate powers enumerated in the Florida General Corporation Act.

ARTICLE IX - AMENDMENT

This Corporation reserves the right to amend, rescind, or repeal any provisions contained in these Articles of Incorporation, and amendment thereof, and any right conferred upon the shareholders herein to this reservation.

ARTICLE X - INDEMNIFICATION

The Corporation shall indemnify any officer or director, or any former officer or director, to the full extent permitted by law.

IN WITNESS WHEREOF, the undersigned subscriber has executed these Articles of Incorporation this 19th day of May 1999.


Aura M. Alvarado
President

ACKNOWLEDGEMENT:

Having been named as Registered Agent to accept service of process for the above-stated Corporation, at a place designated in these Articles of Incorporation, I hereby agree to act in that capacity, to comply with the provisions of Florida Statutes Section 48.091 and any amendments thereto, and to comply with the provisions of all other Statutes related to the proper and complete performance of my duties.

IN WITNESS WHEREOF, I have hereunto set my hand this 19th day of May, 1999


Aura M. Alvarado
Registered Agent

SECRETARY OF STATE
TALLAHASSEE FLORIDA

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