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## ARTICLES OF INCORPORATION OF AVLAR, INC.

## ARTICLE I - NAME

The name of this Corporation is AVLAR, INC. and its address is c/o Luis de Armas, 1500 Miami Center, 201 S. Biscayne Boulevard, Miami, Florida 33131.

## **ARTICLE II- DURATION**

This Corporation shall have perpetual existence.

#### ARTICLE III - PURPOSE

This Corporation may engage in any activity or business permitted under the laws of the United States and of the State of Florida.

#### ARTICLE IV - CAPITAL STOCK

This Corporation is authorized to issue 100,000 shares of one penny (\$.01) par value common stock, which shall be designated "Common Shares."

# ARTICLE V - INITIAL REGISTERED OFFICE AND AGENT

The name of the initial registered agent of this Corporation is Corporation Company of Miami, and its address is 201 S. Biscayne Boulevard, 1600 Miami Center, Miami, Florida 33131.

#### ARTICLE VI - BYLAWS

The Bylaws of this Corporation may be adopted, altered, amended or repealed by either the Shareholders or Directors.

## ARTICLE VII - INDEMNIFICATION

This Corporation shall indemnify any Officer or Director, or any former Officer or Director, to the full extent permitted by law.

## ARTICLE VIII - INCORPORATOR

The name of the person signing these Articles is Luis A. de Armas and his address is 201

S. Biscayne Boulevard, 1600 Miami Center, Miami, FL 33131.

## ARTICLE IX - AMENDMENT

This Corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation, in accordance with the provisions of the Florida Business Corporation Act.

IN WITNESS WHEREOF, the undersigned has executed these Articles of Incorporation this 12th day of May, 1999.

Luis A. de Armas, Incorporator

### ACCEPTANCE BY REGISTERED AGENT

HAVING BEEN NAMED TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE STATED CORPORATION, AT THE PLACE DESIGNATED IN ARTICLE V OF THESE ARTICLES OF INCORPORATION, THE UNDERSIGNED CORPORATION HEREBY AGREES TO ACT IN THIS CAPACITY, AND FURTHER AGREES TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATIVE TO THE PROPER AND COMPLETE DISCHARGE OF ITS DUTIES.

DATED THIS 12th DAY OF MAY, 1999.

CORPORATION COMPANY OF MIAMI

Lalaine A. Landau, Assistant Secretary for CORPORATION COMPANY OF MIAMI

(Registered Agent)

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