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2070 N.E. 215 Street	N O
City State ZIP Phone	N L -
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CORPORATION(S) NAME

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ARTICLES OF INCORPORATION FOR STRUCTURED MANAGEMENT CORPORATION

The undersigned, a natural person, does hereby form a corporation under the Florida General Corporation Act, and other laws of the State of Florida.

ARTICLE ONE

The name of the Corporation is STRUCTURED MANAGEMENT CORPORATION

ARTICLE TWO

Subject to the laws of the State of Florida regarding Corporations, the Corporation may engage in any and all activities and business permitted under the laws of the United States and of the State of Florida. The Corporation shall have all of the powers vested in a Corporation organized under and existing by virtue of the laws of the State of Florida.

ARTICLE THREE

The maximum number of shares of stock that the Corporation is authorized to issue and have outstanding at any time is 100,000 shares of common stock having a par value of \$.01 per share.

ARTICLE FOUR

The existence of the Corporation shall be perpetual.

ARTICLE FIVE

The street address of the principal office of the Corporation is 445 Grand Bay Drive, Suite 403, Key Biscayne, Florida 33149, and the street address of the Corporation's initial registered office is 2670 N. E. 215th Street, Miami, Florida 33180, and the initial Registered Agent at that address is Alan R. Hecht.

Prepared by: Alan R. Hecht, Esq., 2670 N.E. 215 St., Miami, FL 33180, (305) 933-1441, Fl Bar #186813

Law Offices of Alan R. Hecht, 2670 N. E. 215th Street/ Miami, FL 33180/ Tel. (305) 933-1441/ Fax (305) 935-2041

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ARTICLE SIX

The Corporation shall have two (2) directors initially. The number of directors may be increased or diminished from time to time pursuant to the By-Laws of the Corporation, but shall not be less than one nor more than seven.

ARTICLE SEVEN

The name of the members of the first Board of Directors of the Corporation who shall hold office for the first year of the Corporation's existence or until such person's successor is elected and has qualified is:

Daniel Vinoly Guilermo Almada

The addresses of the above named Directors is the same address of the principal office of the Corporation.

ARTICLE EIGHT

Members of the Board of Directors or of any Executive Committee thereof shall be deemed present at a meeting of such Board or Committee if a conference telephone or similar communications equipment by means of which all persons participating in the meeting can hear each other at the same time is used.

ARTICLE NINE

A Director shall not be prohibited or disqualified from voting on any issue, at any time, by reason of the fact that the issue under consideration may involve any such director, personally, directly or indirectly, or that it may involve any person, firm, corporation or other entity in which such director has such a direct or indirect interest.

ARTICLE TEN

The name and street address of the person signing these articles is:

NAME ADDRESS

Daniel Vinoly 445 Grand Bay Drive, Suite 403 Key Biscayne, Florida 33149

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ARTICLE ELEVEN

These Articles of Incorporation may be amended in the manner provided by law. Every amendment shall be approved by the Board of Directors, proposed by them to the shareholders and approved either at the shareholders' meeting by the affirmative vote of the holders of two-thirds of the shares entitled to vote thereon or by written consent of all shareholders.

ARTICLE TWELVE

The initial By-Laws of the Corporation shall be adopted by a unanimous vote of the Board of Directors of the Corporation. Thereafter, the By-Laws of the Corporation may be amended, modified or repealed as provided by the By-Laws.

ARTICLE THIRTEEN

Each Shareholder of the Corporation shall be entitled to full preemptive rights to acquire his or her proportional part of any unissued or treasury shares of the Corporation, or securities of the Corporation convertible into or carrying a right to subscribe to or acquire shares, which may be issued at any time by the Corporation.

EXECUTED at Miami, Miami-Dade County, Florida, this 2 day of April, 1999.

DANIEL VINOLY

My Commission Expires:

Incorporator

STATE OF FLORIDA)
COUNTY OF MIAMI-DADE)

The foregoing instrument was acknowledge DANIEL VINOLY, who is ☑ personally known to the foregoing or ☐ who has produceddid not ☐, take an oath.	ged before me this <u>2</u> day of April, 1999, by me as the person described in and who executed as identification, and who did,
IN WITNESS WHEREOF, I have hereun Aventura, Florida, the day and year first written ab	ove. OFFICIAL MARY SEAL NOTARY PUBLIC STATE OF FLORIDA (Printed Name of Notary Notary Public, State of Florida Serial Number of Notary Notary Public, State of Florida

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CERTIFICATE DESIGNATING REGISTERED AGENT AND REGISTERED OFFICE

In accordance with Chapter 48.091, Florida Statutes, the following designation and acceptance is submitted in compliance thereof.

DESIGNATION

STRUCTURED MANAGEMENT CORPORATION, desiring to organize under the laws of the State of Florida, hereby designates Alan R. Hecht, as it's Registered Agent and 2670 N.E. 215th Street, Miami, Florida 33180 as its registered office.

ACCEPTANCE

Having been named as Registered Agent for the above named Corporation, I hereby agree to act in such capacity for such Corporation at its registered office.

Alan R. Hecht

(REGISTERED AGENT)

99 APR 29 PM 2: 31
SECRETARY OF STATE
TALL AHASSEE FLORID.

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