

99000034620

CAPITAL CONNECTION, INC.

417 E. Virginia Street, Suite 1 • Tallahassee, Florida 32302  
(850) 224-8870 • 1-800-342-8062 • Fax (850) 222-1222

Calincho Inc

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-04/02/99--01051--001  
\*\*\*\*\*70.00 \*\*\*\*\*70.00

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99 APR -2 AM 10: 36

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DIVISION OF CORPORATIONS  
TALLAHASSEE, FLORIDA

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- Certificate of Status
- Certificate of Fictitious Name
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Signature

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412

9:53

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FLORIDA DEPARTMENT OF STATE  
Katherine Harris  
Secretary of State

April 2, 1999

CAPITAL CONNECTION, INC.  
417 E. VIRGINIA ST.  
STE. 1  
TALLAHASSEE, FL 32301

SUBJECT: CALINCHO INC.  
Ref. Number: W99000007953

We have received your document for CALINCHO INC. and your check(s) totaling \$70.00. However, the enclosed document has not been filed and is being returned for the following correction(s):

The name designated in your document is unavailable since it is the same as, or it is not distinguishable from the name of an administratively dissolved/revoked entity. Names of administratively dissolved/revoked entities are not available for one year from the date of administrative dissolution/revocation unless the dissolved/revoked entity provides the Department of State with a notarized affidavit stating that they have no intention of reinstating, therefore, releasing the name for use to another entity.

Simply adding "of Florida" or "Florida" to the end of a name is not acceptable.

Please return the original and one copy of your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (850) 487-6929.

Randall Purintun  
Document Specialist

Letter Number: 499A00016832

ARTICLES OF INCORPORATION

OF

Calincho USA, Inc.

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DIVISION OF CORPORATIONS

99 APR 15 PM 12:02

The undersigned, acting as incorporator of a corporation under the Florida Business Corporation Act, adopts the following articles of incorporation:

1. The name of the Corporation is:

Calincho USA, Inc.

2. The address of the principal office of the Corporation and the mailing address of the Corporation is as follows:

601 Brickell Key Drive  
Suite 404  
Miami, Florida 33131

3. The number of shares which the Corporation is authorized to issue is one hundred thousand (100,000) shares of common stock, with a par value of one cent (\$0.01) each.

4. The street address of the Corporation's initial registered office is 501 Brickell Key Drive, Suite 300, Miami, Florida 33131, and the name of its initial registered agent at that office is J. Bruce Irving.

5. The names and addresses of the individuals who are to serve as the initial directors of the Corporation are:

Alejandro Harrison Ibarra  
601 Brickell Key Drive  
Suite 404  
Miami, Florida 33131

Alvaro Delgado Pastorino  
601 Brickell Key Drive  
Suite 404  
Miami, Florida 33131

Juan Carlos Hurtado  
601 Brickell Key Drive  
Suite 404  
Miami, Florida 33131

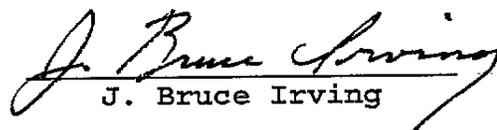
6. The name and address of the incorporator is:

J. Bruce Irving  
501 Brickell Key Drive  
Suite 300  
Miami, Florida 33131

Dated: March 30, 1999

  
J. Bruce Irving

The undersigned, J. Bruce Irving, having been designated to act as registered agent of Calincho USA, Inc, hereby agrees to act in that capacity.

  
J. Bruce Irving

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