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To:

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Account Name : EMPIRE CORPORATE KIT COMPANY
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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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FLORIDA PROFIT CORPORATION OR P.A.

IVOR CONSULTING SERVICES, INC.

Certificate of Status	0
Certified Copy	1
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Estimated Charge	\$78.75

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ARTICLES OF INCORPORATION

99 APR 12 AM 9:07

OF

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

IVOR CONSULTING SERVICES, INC.

The undersigned subscriber to these Articles of Incorporation, a natural person competent to contract, hereby forms a corporation under the laws of the State of Florida.

ARTICLE I - NAME

The name of the corporation shall be:

IVOR CONSULTING SERVICES, INC.

The principal place of business of this corporation shall be 234 Salamanca Avenue #6, Coral Gables, FL 33134.

ARTICLE II - NATURE OF BUSINESS

This corporation may engage or transact in any or all lawful activities or business permitted under the laws of the United States, the State of Florida or any other state, country, territory or nation.

ARTICLE III - CAPITAL STOCK

The maximum number of shares of stock that this corporation is authorized to have outstanding at any one time is 500 shares of common stock \$1 per value per share.

ARTICLE IV - ADDRESS

The street address of the initial registered office of the corporation shall be 234 Salamanca Avenue #6, Coral Gables, FL 33134 and the name of the initial registered agent of the corporation at that address is Ivonne Esther Ramos.

Prepared by
Maria de los Angeles Torres, Esq.
175 Fontainebleau Blvd. # 2-G-8
Miami, FL 33172 - (305) 552-9793
Bar No.: 0108553

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ARTICLE V - TERM OF EXISTENCE

This corporation is to exist perpetually.

ARTICLE VI - OFFICERS AND DIRECTORS

This corporation shall have one officer and one director, initially. The name and street address of the initial officer and director who shall hold office for the first year of the corporation, or until their successors are appointed are:

Ivonne Esther Ramos
President/Dir.

234 Salamanca Avenue #6
Coral Gables, FL 33134.

ARTICLE VII - INCORPORATOR

The name and street address of the incorporator to these Articles of Incorporation is:

Ivonne Esther Ramos
234 Salamanca Avenue #6
Coral Gables, FL 33134

IN WITNESS WHEREOF, the undersigned incorporator has executed these Articles of Incorporation this 25th day of March, 1999.



Incorporator

IF
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STATE OF FLORIDA)
COUNTY OF MIAMI DADE)

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BEFORE ME, a notary public authorized to take acknowledgments in the state and county set forth above, personally appeared Ivonne Esther Ramos, known to me and known by me to be the person who executed the foregoing Articles of Incorporation, and he acknowledged before me he executed the same.

IN WITNESS WHEREOF, I have hereunder set my hand and affixed my official seal, in the state and county aforesaid this 25th day of March, 1999.



ANA LUCIA PARRA
My Comm Exp. 6/19/99
Bonded By Service Ins
No. CC474250
[Signature]

[Signature]
Notary Public

My commission expires:

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**CERTIFICATE DESIGNATING THE ADDRESS AND
AN AGENT UPON WHOM PROCEEDS MAY BE SERVED**

WITNESSETH:

That IVOR CONSULTING SERVICES, INC. desiring to organize under the laws of the State of Florida, which will have its principal office in the county of Miami Dade, State of Florida, has appointed Ivonne Esther Ramos 234 Salamanca Avenue #6, Coral Gables, FL 33134 as its agent to accept service of process within this State.

ACKNOWLEDGMENT

Having been named by the first Board of Directors to accept service of process for the above stated corporation, at the place designated in this certificate, I hereby agree to act in the capacity of Registered Agent for said corporation, and agree to comply with the applicable provision of the Florida Statutes, this 25th day of March, 1999.



Resident Agent

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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