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To: Division of Corporations
Fax Number : (850) 922-4001

From: Account Name : CORPORATE CREATIONS INTERNATIONAL INC.
Account Number : 110432003053
Phone : (305) 672-0686
Fax Number : (305) 672-9110

SECRETARY OF STATE
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FLORIDA PROFIT CORPORATION OR P.A.

~~Little River Development Co.~~

New Conversion
Inc.

Certificate of Status	1
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ARTICLES OF INCORPORATION

Article I. Name

The name of this Florida corporation is:
New Conversion Inc.

EFFECTIVE DATE
4-8-99

Article II. Address

The mailing address of the Corporation is:
New Conversion Inc.
343 Alcazar Avenue
Coral Gables FL 33134

Article III. Registered Agent

The name and address of the registered agent of the Corporation is:
Jose A. Rodriguez
777 Brickell Avenue, Suite 950
Miami FL 33131

Article IV. Board of Directors

The name of each member of the Corporation's Board of Directors is:
Albert Milo Jr.

The affairs of the Corporation shall be managed by a Board of Directors consisting of no less than one director. The number of directors may be increased or decreased from time to time in accordance with the Bylaws of the Corporation. The election of directors shall be done in accordance with the Bylaws. The directors shall be protected from personal liability to the fullest extent permitted by applicable law.

Jose A. Rodriguez | FL Bar Member 989444
Jose A. Rodriguez, P.A.
777 Brickell Avenue, Suite 950
Miami FL 33131
305-377-1218

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Article V. Capital Stock

The Corporation shall have the authority to issue 2,000 shares of common stock, par value \$.01 per share.

Article VI. Incorporator

The name and address of the incorporator is:

Jose A. Rodriguez

Jose A. Rodriguez, P.A.

777 Brickell Avenue, Suite 950

Miami FL 33131

Article VII. Corporate Existence

These Articles of Incorporation shall become effective and the corporate existence will begin on April 8, 1999.

The undersigned incorporator executed these Articles of Incorporation on April 9, 1999.



JOSE A. RODRIGUEZ

by L.A. Uriarte as attorney-in-fact

Jose A. Rodriguez | FL Bar Member 989444

Jose A. Rodriguez, P.A.

777 Brickell Avenue, Suite 950

Miami FL 33131

305-377-1218

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**CERTIFICATE OF DESIGNATION
REGISTERED AGENT/OFFICE**

CORPORATION:

New Conversion Inc.

REGISTERED AGENT/OFFICE:

Jose A. Rodriguez
777 Brickell Avenue, Suite 950
Miami FL 33131

I agree to act as registered agent to accept service of process for the corporation named above at the place designated in this Certificate. I agree to comply with the provisions of all statutes relating to the proper and complete performance of the registered agent duties. I am familiar with and accept the obligations of the registered agent position.



JOSE A. RODRIGUEZ
by L.A. Uriarte as attorney-in-fact

Date: April 9, 1999

Jose A. Rodriguez | FL Bar Member 989444
Jose A. Rodriguez, P.A.
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