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CLARK & CAMPBELL, P.A.
ATTORNEYS AT LAW

RONALD L. CLARK*
TIMOTHY F. CAMPBELL†

OF COUNSEL
GEORGE BODE
REGISTERED PATENT ATTORNEY

* BOARD CERTIFIED REAL ESTATE ATTORNEY
† BOARD CERTIFIED CITY, COUNTY AND LOCAL
GOVERNMENT ATTORNEY
** ALSO ADMITTED TO PRACTICE IN TENNESSEE

4740 CLEVELAND HEIGHTS BOULEVARD
LAKELAND, FLORIDA 33813

POST OFFICE BOX 6559
LAKELAND, FLORIDA 33807-6559

(941) 647-5337
FAX NO. (941) 647-5012

BERNARD H. GENTRY
DAVID A. GREENE
H. ADAM AIRTH, LL.M.
LEE A. TRANFORD
JOHN J. LANCASTER, LL.M.**
JENNIFER J. O'CONNOR

March 30, 1999

Secretary of State
Division of Corporations
Post Office Box 6327
Tallahassee, Florida 32314

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-04/02/99--01024--004
****122.50 *****78.75

Re: Articles of Incorporation
Dobbs Management, Inc.

Dear Sir/Madam:

Enclosed are the original and one (1) executed copy of the proposed Articles of Incorporation for Dobbs Management, Inc., together with the original and one (1) copy of a Certificate Designating Place of Business or Domicile for the Service of Process Within this State, Naming Agent Upon Whom Process May Be Served. Please approve, file the originals, and return. I have enclosed a check in the amount of \$122.50, to cover the costs of filing.

Thank you for your assistance in this matter.

Best personal regards.

Sincerely,



Hal Adams Airth, Jr.

HAA/dbl

Enclosures

J:\DOBBS\MARKETING\LETTER\wpd

FILED
SECRETARY OF STATE
DIVISION OF CORPORATIONS
99 APR -2 PM 3:44

R. Purinton APR - 6 1999

ARTICLES OF INCORPORATION

OF

DOBBS MANAGEMENT, INC.

FILED
SECRETARY OF STATE
DIVISION OF CORPORATIONS

99 APR -2 PM 3:44

The undersigned incorporator to these Articles of Incorporation, a natural person competent to contract, hereby forms a corporation under the laws of the State of Florida.

ARTICLE I. NAME

The name of this corporation is:

DOBBS MANAGEMENT, INC.

ARTICLE II. PERMITTED BUSINESSES AND ACTIVITIES

The general nature of the business to be transacted by this corporation is to engage in every aspect and phase of land management and any and all activities or businesses permitted by the laws of the United States and the State of Florida or any other state, territory, district or possession of the United States and all such activities or businesses as may be permitted in any foreign country.

Without limiting the generality of the foregoing, the corporation shall have power to:

(a) Conduct business, have one or more offices in, and buy, hold, mortgage, sell, convey, lease or otherwise dispose of real and personal property, and buy, hold, mortgage, sell, convey or otherwise dispose of franchises in this state and in any of the several states, territories, possessions and dependencies of the United States, the District of Columbia and in foreign countries.

(b) Purchase the corporate assets of any other corporation and engage in the same character of business.

(c) Acquire, enjoy, utilize and dispose of patents, copyrights and trademarks and any licenses or other rights or interests thereunder or therein.

(d) Take, hold, sell and convey such property as may be necessary in order to obtain or secure payment of any indebtedness or liability to it.

(e) Guarantee, endorse, purchase, hold, sell, transfer, mortgage, pledge or otherwise dispose of the shares of the capital stock of, or any bonds, securities or other evidences of indebtedness created by any other corporation of this state or any other state or government and while owner of such stock to exercise all the rights, powers and privileges of ownership, including the right to vote such stock.

(f) Purchase, hold, sell and transfer shares of its own capital stock from the surplus of its assets over its liabilities, including capital. Shares of its own capital stock, owned by this corporation, shall not be voted directly or indirectly or counted as outstanding for the purpose of any shareholders' quorum or vote.

(g) Contract debts and borrow money, issue and sell or pledge bonds, debentures, notes and other evidences of indebtedness, and execute such mortgages, transfers of corporate property or other instruments, to secure the payment of corporate indebtedness as required.

(h) Make gifts for educational, scientific or charitable purposes.

(i) Indemnify any person made a party, or threatened to be made a party, to any threatened, pending or completed action, suit or proceeding against liability for their good faith acts and omissions to the extent provided by law.

(j) Purchase and maintain insurance on behalf of any person who is or was a director, officer, employee, or agent of the corporation, or is or was serving at the request of the corporation as a director, officer, employee or agent of another corporation, partnership, joint venture, trust or other enterprise against liability asserted against him and incurred by him in any such capacity or

arising out of his status as such, whether or not the corporation would have the power to indemnify him against such liability under the provisions of subsection (i) of hereof.

(k) Enter into general partnership, limited partnerships (whether the corporation be a limited or general partner), joint ventures, syndicates, pools, associations and other arrangements for carrying on one or more of the purposes set forth in this certificate of incorporation, jointly or in common with others, so long as the participating corporation, person or association would have power to do so alone.

The foregoing clauses are both purposes and powers, and the foregoing enumeration of specific powers does not limit or restrict in any manner the powers of the corporation.

ARTICLE III. CAPITAL STOCK

The maximum number of shares of stock that this corporation is authorized to have outstanding at any one time is 10,000 shares of common stock, having a par value of \$1.00 per share. The consideration to be paid for each share shall be as fixed by the Board of Directors and may take the form of services rendered, cash, property or any other form with a value, in the judgment of the directors, equivalent to or greater than the full par value of the shares.

A holder of any stock of this corporation shall be entitled as of right to purchase or subscribe for (i) any of the corporation's authorized but unissued stock of any class, (ii) any of the corporation's treasury stock, (iii) any additional stock of any existing or newly created class resulting from an increase in the corporation's authorized capital stock or (iv) any bonds, certificates of indebtedness, debentures or other securities issued by the corporation, prior to purchase by any new purchaser, if such stock or securities are issued for cash, prorata, based on such shareholder's percentage of ownership of stock in the corporation.

ARTICLE IV. TERM OF EXISTENCE

The corporation is to exist perpetually, beginning with the filing of these Articles of Incorporation with the Secretary of State of the State of Florida.

ARTICLE V. INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered office of the corporation in the state of Florida is 1840 Gibsonia Galloway Road, Lakeland, Florida 33810, and the name of the corporation's initial registered agent at that address is Larry G. Dobbs. The initial principal office of the Corporation is 1840 Gibsonia Galloway Road, Lakeland, Florida 33810. The Board of Directors may from time to time move the registered office to any other address in Florida

ARTICLE VI. DIRECTORS

This corporation shall have two (2) directors initially. The number of directors may be increased or diminished from time to time, as provided in the bylaws.

ARTICLE VII. DIRECTORS' POWERS

The Board of Directors shall have the power to fix or change salaries of the director, to permit contracts or other transactions between the corporation and one or more of its directors individually or businesses in which one or more of its directors are interested, and to exercise such other powers of the corporation, all of which are not inconsistent with these Articles, any bylaws that may be adopted by the shareholders or any shareholders' agreement.

ARTICLE VIII. ORIGINAL DIRECTORS

The name and street address of each member of the first Board of Directors is:

<u>Name</u>	<u>Address</u>
Larry G. Dobbs	1840 Gibsonia Galloway Road Lakeland, Florida 33810

Judy A. Dobbs

1840 Gibsonia Galloway Road
Lakeland, Florida 33810

Members of the first Board of Directors shall serve until their successors are elected or appointed and have qualified.

ARTICLE IX. INCORPORATOR

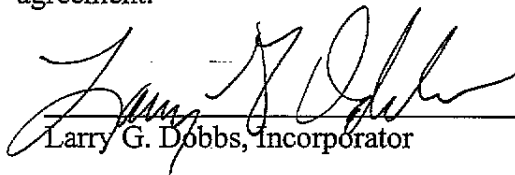
The name and street address of the incorporator to these Articles of Incorporation is:

<u>Name</u>	<u>Address</u>
Larry G. Dobbs	1840 Gibsonia Galloway Road Lakeland, Florida 33810

The incorporator of these Articles of Incorporation hereby assigns to this corporation any and all of his rights to constitute a corporation.

ARTICLE X. AMENDMENTS

The corporation reserves the right to amend, alter, change or repeal any provision contained in these Articles of Incorporation in the manner now or hereafter prescribed by law; and all rights conferred on shareholders herein are granted and subject to this reservation. These Articles may be amended prior to the issuance of the stock of this corporation by the unanimous approval or consent of the Board of Directors. Thereafter, every amendment shall be approved by the Board of Directors, proposed by them to the shareholders, and approved at a shareholders' meeting in accordance with the law and any shareholders' agreement.



Larry G. Dobbs, Incorporator

STATE OF FLORIDA
COUNTY OF POLK

The foregoing instrument was acknowledged before me personally on this 20th day of February, 1999, an officer duly authorized in the State and County aforesaid to take acknowledgments, by Larry G. Dobbs, to me personally known or known to me by evidence of identification of D20-507-44-023-0 to be the person(s) described in and who executed the foregoing instrument and who did not take an oath.

Diane B. LaBelle

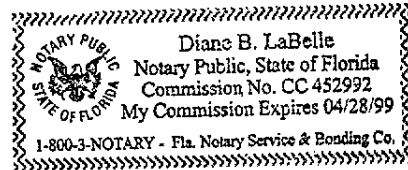
NOTARY PUBLIC

My Commission Expires: 4-28-99

My Commission Number: CC 452992

Diane B. LaBelle

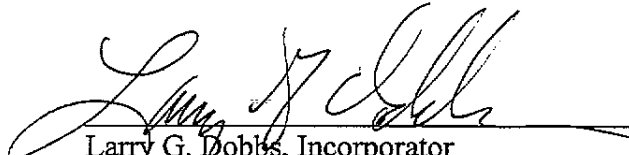
(Name of Notary typed, printed or stamped)



CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE
SERVICE OF PROCESS WITHIN THIS STATE, NAMING AGENT UPON WHOM
PROCESS MAY BE SERVED

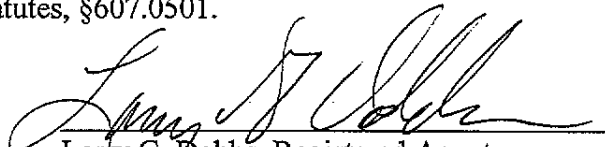
Pursuant to Chapter 48.091, Florida Statutes, the following is submitted, in compliance with said Act:

That DOBBS MANAGEMENT, INC., desiring to organize under the laws of the State of Florida with its principal office as indicated in the Articles of Incorporation, at the City of Lakeland, County of Polk, State of Florida, has named LARRY G. DOBBS at the same address in Lakeland, Polk County, Florida, as its agent to accept service of process within this state.


Larry G. Dobbs, Incorporator

ACKNOWLEDGMENT:

Having been named to accept service of process for the above-stated corporation, at the place designated in this certificate, I hereby agree to act in this capacity and agree to comply with the provision of said act relative to keeping open said office. I am familiar with and accept the obligations of Florida Statutes, §607.0501.


Larry G. Dobbs, Registered Agent