

P99000031027

ADORNO & ZEDER  
A PROFESSIONAL ASSOCIATION

2601 SOUTH BAYSHORE DRIVE  
SUITE 1600  
MIAMI, FLORIDA 33133  
TELEPHONE (305) 858-5555  
WORLD WIDE WEB <http://www.adorno.com>

FACSIMILE  
(305) 858-4777

Federal Express

March 30, 1999

Florida Department of State  
Division of Corporations  
409 East Gaines Street  
Tallahassee, Florida 32399


300002825203--61  
-03/31/99-01053-015  
\*\*\*\*\*78.75 \*\*\*\*\*78.75

Terremark Group, Inc.

Ladies and Gentlemen:

Enclosed herein are the original Articles of Incorporation on behalf of the captioned company. Also enclosed is a check in the amount of \$78.75 to cover the requisite filing fee and certified copy fee. Please return the certified copy of the Articles of Incorporation to me in the enclosed prepaid Federal Express envelope. If you have any questions please call me at (305) 860-7362.

Sincerely,

  
Margaret O'D. Ryder  
Legal Assistant

MOR

cc: Brian K. Goodkind(w/enc)

Bmc  
4/5/99

FILED  
99MAR31 PM 3:17  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

**ARTICLES OF INCORPORATION  
OF  
TERREMARK GROUP, INC.**

**FILED**  
99 MAR 31 PM 3:32  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

**ARTICLE I - NAME AND BUSINESS ADDRESS**

The name of this Corporation is Terremark Group, Inc. Its principal office address and business mailing address is 2601 South Bayshore Drive, Penthouse One, Miami, Florida 33133.

**ARTICLE II - DURATION**

The Corporation shall have a perpetual existence.

**ARTICLE III - PURPOSE**

The purpose of this Corporation is to engage in any activities or business permitted under the Laws of the United States and Florida.

**ARTICLE IV - CAPITAL STOCK**

The maximum number of shares which this Corporation is authorized to have outstanding at any time is 100,000 shares of common stock, having a par value of \$.01 per share.

**ARTICLE V - INITIAL  
REGISTERED OFFICE AND AGENT**

The street address of the initial registered office of this Corporation shall be 2601 South Bayshore Drive, Suite 1600, Miami, Florida 33133, and the initial registered agent of this Corporation at such office shall be Ellen M. Leibovitch, who upon accepting this designation agrees to comply with the provisions of Chapters 48 and 607, Florida Statutes as amended from time to time, with respect to keeping an office open for service of process.

## **ARTICLE VI - INITIAL BOARD OF DIRECTORS**

The initial Board of Directors shall consist of six members. The number of directors may be increased or decreased from time to time by vote of the Board of Directors, but in no case shall the number of directors be less than one nor more than nine. The names and addresses of the directors constituting the initial Board of Directors are:

<b><u>Name</u></b>	<b><u>Address</u></b>
Manuel D. Medina	2601 South Bayshore Drive Penthouse One Miami, Florida 33133
Brian K. Goodkind	2601 South Bayshore Drive Penthouse One Miami, Florida 33133
Michael L. Katz	2601 South Bayshore Drive Penthouse One Miami, Florida 33133
William J. Biondi	2601 South Bayshore Drive Penthouse One Miami, Florida 33133
Irving A. Padron, Jr.	2601 South Bayshore Drive Penthouse One Miami, Florida 33133
Edward P. Jacobsen	2601 South Bayshore Drive Penthouse One Miami, Florida 33133

## **ARTICLE VII - INCORPORATOR**


The name and street address of the person signing these Articles of Incorporation is:

**Name**

**Address**

Dennis J. Olle, Esq.

Adorno & Zeder, P.A.  
2601 South Bayshore Drive  
Suite 1600  
Miami, Florida 33133

  
Dennis J. Olle, Esq., Incorporator

**STATE OF FLORIDA**

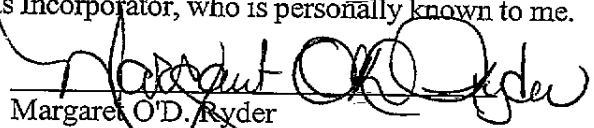
)

) SS:

**COUNTY OF MIAMI-DADE**

)

The foregoing Articles of Incorporation of Terremark Group, Inc., were acknowledged before me this 30th day of March, 1999 by Dennis J. Olle, as Incorporator, who is personally known to me.

  
Margaret O'D. Ryder  
Notary Public, State of Florida

My Commission Expires:

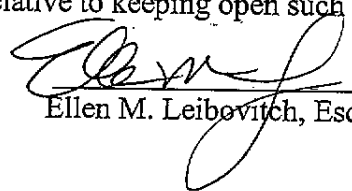


Margaret O'D. Ryder (seal)  
MY COMMISSION # CC555590 EXPIRES  
September 15, 2000  
BONDED THRU TROY FAIN INSURANCE, INC.

## **ACCEPTANCE OF REGISTERED AGENT**

Having been named to accept service of process for Terremark Group, Inc., at the place designated in the Articles of Incorporation, Ellen M. Leibovitch agrees to act in this capacity and is familiar with, and accepts, the obligations of such position, and agrees to comply with the provisions of Section 48.091, Florida Statutes, relative to keeping open such office.

Dated: March 30, 1999

  
Ellen M. Leibovitch, Esq.