

Department of State Division of Corporations P. O. Box 6327 Tallahassee, FL 32314

Tallahassee, FL 32314	. -
SUBJECT: PHULCRUM CONSULTING OF Proposed corpor	GROUP. INC.
	5000028181050 -03/?5/9901052012 *****78.75 ******78.75
Enclosed is an original and one(1) copy of the article	es of incorporation and a check for:
\$70.00 \$78.75 Filing Fee Filing Fee & Certificate of Status	□\$78.75 □ \$87.50 Filing Fee Filing Fee, & Certified Copy & Certificate of Status ADDITIONAL COPY REQUIRED
FROM: ALEJANDRO PERAZA Name (Pr	rinted or typed)
6600 NW 27th AVE	SUITE A7
MIAMI, FLORIDA City,	33147-7220

NOTE: Please provide the original and one copy of the articles.

Daytime Telephone number

305.389.9500

ARTICLE OF INCORPORATION

OF

PHULCRUM CONSULTING GROUP, INC.

The undersigned for the purposes of forming a corporation under the Florida General Corporation Act, do hereby adopt the following articles of incorporation:

ARTICLE I

The name of the Corporation is PHULCRUM CONSULTING GROUP, INC.

ARTICLE II

The duration of the corporation is perpetual.

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ARTICLE III

The general purposes for which the corporation is organized is to transact any lawful business for which corporations may be incorporated under the Florida General Corporation Act.

ARTICLE IV

The aggregate number of shares which the corporation is authorized to issue is seven thousand five hundred. Such shares shall be of a single class, and shall have a par value of one dollar (\$1.00) per share.

ARTICLE V

The street address of the initial registered office of the corporation is 6600 NW 27th Avenue, Suite A7, Miami, FL 33147-7220 and the name of its initial registered agent at such address is ALEJANDRO PERAZA.

ARTICLE VI

The number of directors constituting the initial board or directors of the corporation is ONE (1).

The name and address of the person who is to serve as member of the initial board of directors is:

ALEJANDRO PERAZA 6600 NW 27th Avenue Suite A7 Miami, FL 33147-7220

ARTICLE VII

The name and address of the incorporator is:

ALEJANDRO PERAZA 6600 NW 27th Avenue Suite A7 Miami, FL 33147-7220

The address of the principal place of business is:

ALEJANDRO PERAZA 6600 NW 27th Avenue Suite A7 Miami, FL 33147-7220

Executed by the undersigned at Miami, Florida this _

of March, 1999

ACCEPTANCE AS REGISTERED AGENT

I, ALEJANDRO PERAZA, the undersigned, do hereby accept designation as Registered Agent for the above-named corporation.

ALEJANDRO PERAZA

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