

P990000 28758



ECS HOLDINGS, INC.
1001 Ives Dairy Road, Suite 206
North Miami Beach, FL 33179
(305) 944-9990 / (305) 947-9990 Fax

VIA OVERNIGHT MAIL

March 23, 1999

FLORIDA DEPARTMENT OF STATE
Division of Corporations
409 East Gaines Street
Tallahassee, FL 32399

600002816836--1
-03/24/99-01060-011
*****78.75 *****78.75

Attn: Agnes Lunt

Dear Ms. Lunt:

Enclosed is an original and one copy of the Articles of Incorporation for the following:

Florida ECS, Inc.

Please record and return one copy to my attention in the enclosed envelope. In addition I have enclosed a check in the amount of \$78.75 the recording of the corporation.

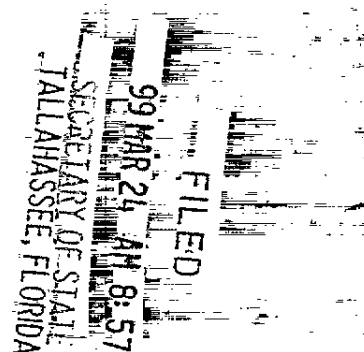
If anything further is needed, please do not hesitate to contact me at (305) 944-9990.

Sincerely,

A handwritten signature in cursive script, reading 'Susan Greco'.

Susan Greco
Office Manager

Enclosure



Setting the Standard for Excellence in Emergency Department Management

B. BROCK MAR 30 1999

(C)

ARTICLES OF INCORPORATION

OF

FLORIDA ECS, INC.

The undersigned incorporator does hereby make, subscribe, file and acknowledge these Articles of Incorporation for the purpose of organizing a corporation under the as a Florida Corporation.

ARTICLE I

NAME OF CORPORATION

The name of this Corporation shall be:

FLORIDA ECS, INC.

ARTICLE II

PRINCIPAL OFFICE AND MAILING ADDRESS

The principal office and the mailing address of the Corporation is 1001 Ives Dairy Road, Suite 206, North Miami Beach, Florida 33180.

ARTICLE III

AUTHORIZED SHARES

The total authorized capital stock of this Corporation shall consist of 7,500 shares of Common Stock, par value \$1.00 per share.

ARTICLE IV

ADDRESS OF REGISTERED OFFICE IN THIS STATE

The street address of the initial registered office of this Corporation in the State of Florida is 1001 Ives Dairy Road, Suite 206, North Miami Beach, Florida 33180 and the initial registered agent of this Corporation at that address shall be Jeffrey P. Schillinger.

FILED
99 MAR 24 AM 10:57
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

ARTICLE V

INCORPORATOR

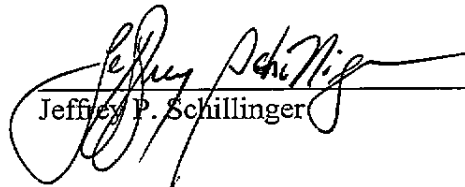
The name and street address of the person signing these Articles of Incorporation is:

Jeffrey P. Schillinger
Suite 504
1001 Ives Dairy Road, Suite 206
North Miami Beach, FL 33180

IN WITNESS WHEREOF, I have hereunto subscribed my hand and seal this
_____ day of _____, 1999.


Jeffrey P. Schillinger

THE UNDERSIGNED, named as the registered agent in Article V of these Articles of Incorporation, hereby accepts the appointment as such registered agent, and acknowledges that he is familiar with, and accepts the obligations imposed upon registered agents under, the Florida Business Corporation Act, including specifically Section 607.0505.


Jeffrey P. Schillinger

FILED
199 MAR 24 AM 8:57
SECRETARY OF STATE
TALLAHASSEE, FLORIDA