

P99000028629

BR+A
FLORIDA

BARD, RAO + ATHANAS
CONSULTING ENGINEERS, INC.

915 ☐
Middle River Drive
Galleria Professional Building
Suite 305
Fort Lauderdale
Florida
33304
954.561.2955
954.561.1509 Fax

1301 ☐
Beville Road
Suite 10
Daytona Beach
Florida
32119
904.767.1338
904.767.7374 Fax

March 23, 1999

Department of State
Division of Corporations
409 East Gaines Street
Tallahassee, Florida 32399

RE: BR+A Florida, Inc.

Dear Sir/Madam,

Please find enclosed an original and one (1) copy of the "Articles of Incorporation" pertaining to the above-listed. Also enclosed is a check in the proper amount covering the costs of filing as follows:

- | | |
|---------------------------------|------------------------------|
| 1. Filing Fee | \$ 35.00 |
| 2. Certified Copy | \$ 52.50 |
| 3. Designation of
Reg.-Agent | <u>\$ 35.00</u>
\$ 122.50 |

We trust the enclosed is in order. However, should you have any questions, please do not hesitate to contact our office.

Sincerely,



Randal L. Pool
President, BR+A Florida

OFFICE LOCATIONS

Boston
Fort Lauderdale
Chicago
Philadelphia
Baltimore
New York
Daytona Beach

RLP/lka
Enclosure

600002816856-9
-03/24/99-01063-002
*****122.50 *****78.75

EFFECTIVE DATE
3-23-99

FILED
99 MAR 24 PM 3:16
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

B. BROCK MAR 29 1999

ARTICLES OF INCORPORATION

OF

BR+A – FLORIDA, INC.

FILED
99 MAR 24 PM 3:16
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

EFFECTIVE DATE
3-23-99

The undersigned incorporator, for the purpose of forming a corporation under the Florida Business Corporation Act, hereby adopts the following Articles of Incorporation:

ARTICLE 1: Name – The name of the corporation is BR+A – Florida, Inc.

ARTICLE 2: Purpose – The general purposes for which the corporation is organized are the following: To engage in and transact any lawful business or activity for which corporations may be organized under the Florida Business Corporation Act.

ARTICLE 3: Designation of Stock – The aggregate number of shares that the Corporation shall have authority to issue and to have outstanding at any one time is 1000 shares. All shares shall be of a single class, designated as Common.

ARTICLE 4: Preemptive Rights – The Corporation elects to have preemptive rights.

ARTICLE 5: Initial Principal Office and Registered Agent – The street address of the initial office of the corporation is: 1301 Beville Road, Suite 10, Daytona Beach, Florida 32707. The name of the corporation's initial Registered Agent at that address is: Randal L. Pool.

ARTICLE 6: Initial Board of Directors – The number of Directors constituting the initial Board of Directors is two. The number of Directors may be increased or decreased from time to time in accordance with the By-Laws, but shall never be less than one. The name and address of the initial Directors of the Corporation are as follows: Randal L. Pool and Eugene M. Bard; BR+A/Bard, Rao + Athanas Consulting Engineers, Inc., 1320 Soldiers Field Road, Boston, MA 02135.

ARTICLE 7: Incorporator – The name and address of the incorporator are as follows: Randal L. Pool, 1301 Beville Road, Suite 10, Daytona Beach, Florida 32707.

ARTICLE 8: Amendment – The corporation reserves the right to amend or repeal any provisions contained in these "Articles of Incorporation" or any amendment to them.

ARTICLE 9: Commencement of Corporate Existence – In accordance with Section 617.0203, Florida Statutes, the date when corporate existence shall commence is the date of subscription and acknowledgement of these "Articles of Incorporation"; however, the corporation reserves the right to reaffirm actions taken by corporate officers and directors prior to corporate existence.

ARTICLE 10: Indemnification – The corporation shall indemnify each Officer or Director, including any former Officers and Directors, to the full extent permitted by law for good faith actions taken on behalf of said corporation.

IN WITNESS WHEREOF, the undersigned have signed these "Articles of Incorporation" on this 23 day of MARCH, 1999.

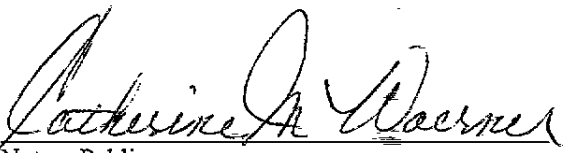

Randal L. Pool, Incorporator

STATE OF FLORIDA
COUNTY OF VOLUSIA

Before me personally appeared **Randal L. Pool**, to me well known and known to me to be the person described in and who executed the foregoing "Articles of Incorporation" and acknowledged to and before me that he executed said instrument for the purposes therein expressed and who is personally known to me or who has provided _____ as identification.

WITNESS my hand and official seal this 23 day of March, 1999.

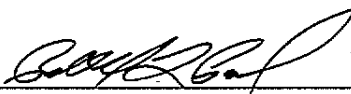



Notary Public
My commission expires: _____

ACCEPTANCE BY REGISTERED AGENT

The undersigned hereby accepts the appointment as Registered Agent of which is contained in the foregoing "Articles of Incorporation".

Dated this 23 day of MARCH, 1999.


Randal L. Pool, Registered Agent
1301 Beville Road, Suite 10
Daytona Beach, Florida 32707

FILED
99 MAR 24 PM 3:16
SECRETARY OF STATE
TALLAHASSEE, FLORIDA