45 Northwest 8th Street, Suite #107 * Homestead, Florida 33030 * (305) 246-4630 * Fax (305) 248-4947

March 12th, 1999

Department of State Division of Corporations Post Office Box 6327 Tallahassee, Florida 32314

Re: A SALAMANCA, INC.
Articles of Incorporation

900002805849--4 -03/15/99--01092--020 *****78.75 *****78.75

Dear Sir/Madam:

I have enclosed with this letter an original and one copy of the Articles of Incorporation for the above named corporation, together with my check in the sum of \$78.75 payable to the Department of State, which check represents the following fees:

 Filing fee
 \$ 35.00

 Certificate
 \$ 8.75

 Registered Agent fee
 \$\frac{+35.00}{8.75}

 Total
 \$ 78.75

Please file the original of the Articles of Incorporation and return a dated stamped copy and Ce undersigned attorney

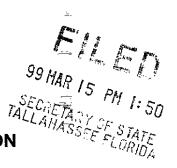
Your prompt attention to this matter would be greatly appreciated.

Respectfully yours,

Dennis E. Stone

encls.

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ARTICLES OF INCORPORATION

OF

A SALAMANCA, INC.

The undersigned, acting as Incorporator of a corporation under the Florida Business Corporation Act, adopts the following Articles of incorporation for such corporation:

- 1. NAME The name of this Corporation is: A SALAMANCA, INC.
- 2. ADDRESS The street address of the initial principal office and the mailing address of the corporation is: 18401 S.W. 256 Street, Homestead, Florida 33031
- 3. **SHARES** The number of shares the corporation is authorized to issue is 1,000 shares of common stock having \$1.00 par value per share.
- 4. **DURATION** The period of duration of this Corporation is perpetual.
- 5. NATURE OF BUSINESS

The purposes for which the Corporation is organized is to engage in and transact any lawful business for which corporations may be incorporated under the Florida Business Corporation Act and other incorporation laws of the State of Florida and to carry on in any capacity any business or trade deemed legal in the State of Florida or any other state, country, territory or nation.

6. **DIRECTORS/OFFICERS**

This Corporation shall have two (2) Directors initially. The number of Directors may be increased or decreased from time to time in accordance with the Bylaws but shall never be less than one (1). The name and address of the initial Director and officers, who shall hold office until the organization meeting of this Corporation and/or until any successor is elected are:

Ralph Carrasco, Director and President 15701 SW 56 Street Ft. Laud., Florida 33331 Rene Carrasco, Director, Secretary and Treasurer 15701 SW 56 Street Ft. Laud., Florida 33331

7. INCORPORATOR

The name and address of the Incorporator is: Ralph Carrasco, 15701 SW 56 Street, Ft. Laud., Florida 33331.

8. <u>INITIAL REGISTERED OFFICE AND AGENT</u>

The name and street address of the initial registered agent is: Ralph Carrasco, 15701 SW 56 Street, Ft. Laud., Florida 33331.

9. **INDEMNIFICATION**

The Corporation shall indemnify its officers, directors, employees and agents to the fullest extent permitted by law.

IN WITNESS WHEREOF, the undersigned Incorporator of A SALAMANCA,

INC., has executed these Articles of Incorporation on March

100

Raiph Carrasco Incorporator

ACCEPTANCE OF APPOINTMENT OF REGISTERED AGENT

The undersigned Ralph Carrasco, having been designated and named as registered agent for A SALAMANCA, INC. and to accept service of process for the above stated corporation at the place designated in these Articles of Incorporation, do hereby accept the appointment as registered agent for said corporation and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Dated: March ________, 1999.

Ralph Carrasco As Registered Agent

99 HAR 15 PM 1:50
SECRUTARY OF STATE
AHASSEE FLORIDA