

Tuesday, March 16, 1999

Division of Corporations

P 990000024493

Florida Department of State
Division of Corporations
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To: Division of Corporations
Fax Number : (850) 922-4001

From: Account Name : CORPORATE CREATIONS INTERNATIONAL INC.
Account Number : 110432003053
Phone : (305) 672-0686
Fax Number : (305) 672-9110

EFFECTIVE DATE
3-16-99

FLORIDA PROFIT CORPORATION OR P.A.

O. Mustad & Son Latin America, Inc.

Note

The penthouse
on the mailing
address is
for the entire floor; that is why there is not a

Certificate of Status	1
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Thanks,
Jennifer

3/12/99
[Signature]

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ARTICLES OF INCORPORATION

Article I. Name

The name of this Florida corporation is:
O. Mustad & Son Latin America, Inc.

Article II. Address

The mailing address of the Corporation is:
O. Mustad & Son Latin America, Inc.
5201 Blue Lagoon Drive, Penthouse
Miami FL 33126

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Article III. Registered Agent

The name and address of the registered agent of the Corporation is:
Nicolas J. Watkins, P.A.
501 Brickell Key Drive, Suite 504
Miami FL 33131

Article IV. Board of Directors

The name of each member of the Corporation's Board of Directors is:

Bjorn Floberghagen
Helge Pedersen
Christian Hedlov Engh

The affairs of the Corporation shall be managed by a Board of Directors consisting of no less than one director. The number of directors may be increased or decreased from time to time in accordance with the Bylaws of the Corporation. The election of directors shall be done in accordance with the Bylaws. The directors shall be protected from personal liability to the fullest extent permitted by applicable law. _

Nicolas J. Watkins | FL Bar Member 398675
Howe, Robinson & Watkins, LLP
Courvoisier Centre I, Suite 504
501 Brickell Key Drive
Miami FL 33131
305-377-1274
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Article V. Capital Stock

The Corporation shall have the authority to issue 100 shares of common stock, par value \$1.00 per share.

Article VI. Incorporator

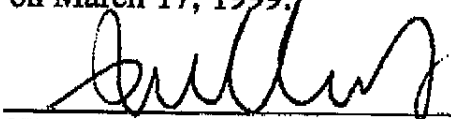
The name and address of the incorporator is:

Nicolas J. Watkins
Howe, Robinson & Watkins, LLP
Courvoisier Centre I, Suite 504
501 Brickell Key Drive
Miami FL 33131

Article VII. Corporate Existence

These Articles of Incorporation shall become effective and the corporate existence will begin on March 16, 1999.

The undersigned incorporator executed these Articles of Incorporation on March 17, 1999.



NICOLAS J. WATKINS

by L.A. Uriarte as attorney-in-fact

Nicolas J. Watkins | FL Bar Member 398675
Howe, Robinson & Watkins, LLP
Courvoisier Centre I, Suite 504
501 Brickell Key Drive
Miami FL 33131
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**CERTIFICATE OF DESIGNATION
REGISTERED AGENT/OFFICE**

CORPORATION:


O. Mustad & Son Latin America, Inc.

REGISTERED AGENT/OFFICE:

Nicolas J. Watkins, P.A.
501 Brickell Key Drive, Suite 504
Miami FL 33131

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I agree to act as registered agent to accept service of process for the corporation named above at the place designated in this Certificate. I agree to comply with the provisions of all statutes relating to the proper and complete performance of the registered agent duties. I am familiar with and accept the obligations of the registered agent position.



NICOLAS J. WATKINS, P.A.
Nicolas J. Watkins, President
by L.A. Uriarte as attorney-in-fact

Date: March 17, 1999

Nicolas J. Watkins | FL Bar Member 398675
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