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ACCOUNT NO.: 07210000032 REFERENCE: 166613 4303929 AUTHORIZATION: COST LIMIT : \$ 78.75 ORDER DATE: March 12, 1999 ORDER TIME : 10:33 AM ORDER NO. : 166613-005 000002804470--9 CUSTOMER NO: 4303929 CUSTOMER: Ms. Stephanie C. Johnson GREENBERG TRAURIG GREENBERG TRAURIG 1221 Brickell Avenue 20th Floor Miami, FL 33131 DOMESTIC FILING THE ARK PLACE, INC. EFFECTIVE DATE: XX ARTICLES OF INCORPORATION CERTIFICATE OF LIMITED PARTNERSHIP PLEASE RETURN THE FOLLOWING AS PROOF OF FILING: XX ___ CERTIFIED COPY PLAIN STAMPED COPY ___ CERTIFICATE OF GOOD STANDING CONTACT PERSON: Jeanine Reynolds EXAMINER'S INITIALS:

ARTICLES OF INCORPORATION

OF

THE ARK PLACE, INC.



ARTICLE I

The name of the corporation is THE ARK PLACE, INC. (the "Corporation").

ARTICLE II

The address of the principal office and the mailing address of the Corporation is 1190 S.W. 78 Place, Miami, Florida 33144.

ARTICLE III

The Corporation shall have the authority to issue One Thousand (1,000) shares of Common Stock, having a par value of \$0.01 per share.

ARTICLE IV

The Corporation shall hold a special meeting of shareholders only:

- (1) On call of the Board of Directors or persons authorized to do so by the Corporation's Bylaws; or
- (2) If the holders of not less than 50 percent of the shares entitled to vote on any issue proposed to be considered at the proposed special meeting sign, date, and deliver to the Corporation's secretary one or more written demands for the meeting describing the purpose or purposes for which it is to be held.

ARTICLE V

The street address of the Corporation's initial registered office is 1201 Hays Street, City of Tallahassee, County of Leon, State of Florida 32301, and the name of its initial registered agent at such office is Corporation Service Company.

ARTICLE VI

The Board of Directors of the Corporation shall consist of at least one director, with the exact number to be fixed from time to time in the manner provided in the Corporation's Bylaws. The number of directors constituting the initial Board of Directors is one and the name and address of the member of the initial Board of Directors who will serve as the Corporation's director until successors are duly elected and qualified is:

Yamilet Hidalgo 1190 S.W. 78 Place Miami, Florida 33144

<u>ARTICLE VII</u>

The name of the Incorporator is Patricia Menendez Cambo and the address of the Incorporator is 1221 Brickell Avenue, Suite 2100, Miami, Florida 33131.

ARTICLE VIII

This Corporation shall indemnify and shall advance expenses on behalf of its officers and directors to the fullest extent not prohibited by law in existence either now or hereafter.

IN WITNESS WHEREOF, the undersigned, being the Incorporator named above, for the purpose of forming a corporation pursuant to the Florida Business Corporation Act of the State of Florida has signed these Articles of Incorporation this _____ day of March, 1999.

Patricia Menendez Cambo, Incorporator

ACCEPTANCE OF APPOINTMENT OF REGISTERED AGENT

The undersigned, having been named the Registered Agent of THE ARK PLACE, INC. accepts such designation and is familiar with, and accepts, the obligations of such position, as provided in Florida Statutes Section 607.0505.

Corporation Service Company

By: Karen Rozar, As Agent

Dated: March ____, 1999 ____

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SECRETARY OF STATE DIVISION OF CORPORATIONS