

P99000021506

TRANSMITTAL LETTER

Department of State  
Division of Corporations  
P. O. Box 6327  
Tallahassee, FL 32314

**SUBJECT:** Trade Management Associates, Inc.  
(Proposed corporate name - must include suffix)

000002793850--5  
-03/04/99--01010--003  
\*\*\*\*\*78.75 \*\*\*\*\*78.75

Enclosed is an original and one(1) copy of the articles of incorporation and a check for :

☐ \$70.00  
Filing Fee

☒ \$78.75  
Filing Fee  
& Certificate

☐ \$122.50  
Filing Fee  
& Certified Copy

☐ \$131.25  
Filing Fee,  
Certified Copy  
& Certificate

**ADDITIONAL COPY REQUIRED**

**FROM:** Sergio F. Arnaiz  
Name (Printed or typed)

3443 SKIPJACK Way N.  
Address

Jacksonville, FLORIDA 32223  
City, State & Zip

(904) 726-9980  
Daytime Telephone number

99 MAR -4 AM 9:18  
DIVISION OF CORPORATIONS  
TALLAHASSEE, FLORIDA

FILED

**NOTE:** Please provide the original and one copy of the articles.

CYC  
3/9

## ARTICLES OF INCORPORATION

The undersigned incorporator, for the purpose of forming a corporation under the Florida Business Corporation Act, hereby adopts the following Articles of Incorporation.

### ARTICLE I NAME

The name of the corporation shall be:

Trade Management & Associates, Inc.

### ARTICLE II PRINCIPAL OFFICE

The principal place of business and mailing address of this corporation shall be:

P.O. Box 17091  
Jacksonville, Florida 32245

### ARTICLE III SHARES

The number of shares of stock that this corporation is authorized to have outstanding at any one time is:

100 shares of \$1 par value.

### ARTICLE IV INITIAL REGISTERED AGENT AND STREET ADDRESS

The name and Florida street address of the initial registered agent are:

Sergio F. Arnaiz  
3443 SkipJack Way North  
Jacksonville, Florida 32223

### ARTICLE V INCORPORATOR

The name and address of the incorporator to these Articles of Incorporation are:

JOSEPH F. SPIKES  
6700 Diane Road  
Jacksonville, Florida 32277

Joseph F. Spikes FL BAR  
Signature/Incorporator # 028710

3/2/1999  
Date

(An additional article must be added if an effective date is requested.)

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent

[Signature]  
Signature/Registered Agent

3/2/99  
Date

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TALLAHASSEE, FLORIDA