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Florida Department of State
Division of Corporations
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To:

Division of Corporations
Fax Number : (850) 922-4001

From:

Account Name : EMPIRE CORPORATE KIT COMPANY
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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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FLORIDA PROFIT CORPORATION OR P.A.

DA MATTA RACING, INC.

Certificate of Status	0
Certified Copy	1
Page Count	06
Estimated Charge	\$78.75

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ARTICLES OF INCORPORATION
OF

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

DA MATTA RACING, INC.

The undersigned subscribers to these Articles of Incorporation; natural persons competent to contract, hereby form a corporation under the laws of the State of Florida.

ARTICLE I. NAME

The name of the corporation shall be:

DA MATTA RACING, INC.

ARTICLE II. NATURE OF BUSINESS

This corporation may engage or transact in any or all lawful activities or business permitted under the laws of the United States, the State of Florida or any other state, country, territory or nation.

ARTICLE III. CAPITAL STOCK

The maximum number of shares of stock that this corporation is authorized to have outstanding at any one time in One Hundred (100) shares of common stock having a par value of \$1.00 per share. The corporation will begin business with One Hundred dollars (\$100.00).

David A. Kobrin, P.A.
8900 S.W. 107th Avenue, #206
Miami, FL 33176
(305)596-0124
FL Bar No. 226459

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ARTICLE IV. ADDRESS

The street address of the initial principal office of the corporation shall be 8900 S.W. 107th Avenue, #206, Miami, Florida 33176, and the name of the initial registered agent of the corporation at the aforesaid address is David A. Kobrin.

ARTICLE V. TERM OF EXISTENCE

This corporation is to exist perpetually.

ARTICLE VI. PREEMPTIVE RIGHTS

Every shareholder upon the sale for cash or any new stock of this corporation of the same kind, class, or series as that which he already holds, shall have the right to purchase his pro rata share thereof at the price at which it is offered to others.

ARTICLE VII. SPECIAL PROVISION

It is the intent of the incorporators that the corporation may qualify under section 1244 of the Internal Revenue Code and that the corporation will file as a Subchapter S. corporation.

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ARTICLE VIII DIRECTORS

This corporation shall have one director, initially. The name and street address of the initial member of the Board of Directors is:

Cristiano Da Matta

770 Claughton Island Drive, #903
Miami, FL 33131-2632

ARTICLE IX OFFICERS

The name and address of the initial officer of the corporation who shall hold office for the first year of the corporation, or until successors are elected or appointed is:

President/Secretary

Cristiano Da Matta

770 Claughton Island Drive, #903
Miami, FL 33131-2632

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ARTICLE X. SUBSCRIBER

The name and street address of the subscriber of these Articles of
Incorporation is:

David A. Kobrin

8900 S.W. 107th Ave., #206
Miami, FL 33176

IN WITNESS WHEREOF, the undersigned has hereunto set his hand seal
on this 4th day of March, 1999.

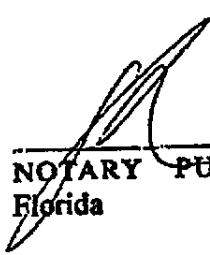


DAVID A. KOBRIN

STATE OF FLORIDA

COUNTY OF MIAMI-DADE

The foregoing instrument was acknowledged before me this 4th day of
March, 1999.



NOTARY PUBLIC, State of
Florida

My Commission Expires:

OFFICIAL NOTARY SEAL
CHERYL ELIZABETH PENDLETON
NOTARY PUBLIC STATE OF FLORIDA
COMMISSION NO. CC711515
MY COMMISSION EXP. JAN. 27, 2002

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**CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE
FOR THE SERVICE OF PROCESS WITHIN THIS STATE,
NAMING AGENT UPON WHOM PROCESS MAY BE SERVED**

In pursuance of Chapter 48.091, Florida Statutes, the following is submitted, in compliance with said Act:

First-That DA MATTA RACING, INC., desiring to organize under the laws of the State of Florida with its principal office, as indicated in the Articles of Incorporation at City of Miami, County of Miami-Dade, State of Florida, has named David A. Kobrin located at 8900 S.W. 107th Avenue, #206, Miami, Florida 33176, County of Miami-Dade, State of Florida, as its agent to accept service of process within this State.

ACKNOWLEDGMENT

Having been named to accept service of process for the above stated corporation at place designated in this certificate, I hereby accept to act in this capacity, and agree to comply with the provision of said Act relative to keeping open said office.


RESIDENT AGENT

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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