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FLORIDA PROFIT CORPORATION OR P.A.

ESTHER TIRE, INC.

F. CHESSEB MAR 5 1999

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March 4, 1999

BUSINESS WORLD TRANSACTIONS, INC.

SUBJECT: ESTHER TIRE, CORP.  
REF: W99000005159

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## ARTICLES OF INCORPORATION

*The undersigned incorporator(s), for the purpose of forming a corporation under the Florida Business Act, hereby adopt(s) the following Articles of Incorporation.*

### ARTICLE I

#### NAME

The name of the corporation shall be: ESTHER TIRE, INC.

### ARTICLE II

#### PRINCIPAL OFFICE

The principal place of business and mailing address of this corporation shall be:

6840 S.W. 8 ST. #A108  
MIAMI, FL. 33144

### ARTICLE III

#### SHARES

The number of shares of stock that this corporation is authorized to have outstanding at any one time is: One Thousand (1,000) shares of One Dollar (\$1.00) par value common stock, which shall be designated "COMMON SHARES."

### ARTICLE IV

#### INITIAL REGISTERED AGENT AND STREET ADDRESS

The name and address of the initial registered agent is:

YOCHZER MOLINARES  
6840 S.W. 8 ST. #A108  
MIAMI, FL. 33144

Prepared By: YOCHZER MOLINARES  
6840 S.W. 8 ST. #A108  
MIAMI, FL. 33144  
305 2600759

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**ARTICLE V  
INCORPORATOR(S)**

The name(s) and street address(es) of the incorporator(s) to these Articles of Incorporation is(are):

DEINEYS ESTHER ARAGON  
6840 S.W. 8 ST. #A108  
MIAMI, FL. 33144

DIRECTOR & PRESIDENT

YOCHZER MOLINARES  
6840 S.W. 8 ST. #A108  
MIAMI, FL. 33144

DIRECTOR & SECRETARY

The undersigned incorporator(s) has(have) executed these Articles of Incorporation this

4 day of March, 1999

*Yochzer Molinar*  
Signature

\_\_\_\_\_  
Signature

\_\_\_\_\_  
Signature

**NOTE: Affixing an officer title after a signature of an incorporator does not constitute the designation of officers. 37B**

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**CERTIFICATE OF DESIGNATION OF REGISTERED AGENT/REGISTERED OFFICE**

PURSUANT TO THE PROVISIONS OF SECTION 617.0501, FLORIDA STATUTES, THE UNDERSIGNED CORPORATION, ORGANIZED UNDER THE LAWS OF THE STATE OF FLORIDA, SUBMITS THE FOLLOWING STATEMENT IN DESIGNATING THE REGISTERED OFFICE/REGISTERED AGENT, IN THE STATE OF FLORIDA.

1. The name of the corporation is: ESTHER TIRE, INC.

2. The name and address of the registered agent and office is:

YOCHEZ MOLINARES  
6840 S.W. 8 ST. #A108  
MIAMI, FL. 33144

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*Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.*

*Yocher Molinares*  
(SIGNATURE)

3-1-99  
(DATE) *3/1/99*

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