



FLORIDA DEPARTMENT OF STATE  
Katherine Harris  
Secretary of State

May 10, 1999

P 99 0000 149 39

Independent Recovery Services  
Attn: Brad Howard  
8049 Arlington Expressway, Suite 1  
Jacksonville, FL 32211

SUBJECT: INDEPENDENT RECOVERY SERVICES, INC.  
Ref. Number: P99000014939

This letter is to advise you that as of May 10, 1999 the Articles of Incorporation for INDEPENDENT RECOVERY SERVICES, INC. has been reactivated.

We received the check for Debit Memo #92831-F as a replacement check for the one that was returned by your bank.

If further information is needed, please do not hesitate to contact me.

Sincerely,  
Melinda Lilliston  
Division of Corporations

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