TRANSMITTAL LETTER

799000014939

Department of State Division of Corporations P. O. Box 6327 Tallahassee, FL 32314

SUBJECT:	Independent Recovery Service's INC. (Proposed corporate name/ must include suffix)
	(Proposed corporate name/- must include suffix)

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Enclosed is an one \$70.00 Filing Fee	_	\$78.75 Filing Fee & Certified Copy	\$87,50 Filing Fee, Certified Copy & Certificate of Status	
FRC	LINDA BOLAND DM: Independent K Name (s,Irc.	
PECEIVED 99 FEB 16 M II: 55 MEION OF CORPOSATION	Jacksonville Cit (904) 722 Daytime	FL. 32211 y, State & Zip SOOO Telephone number	SECRETARY OF STATE FALLAHASSEE, FLORIDA	

NOTE: Please provide the original and one copy of the articles.

ARTICLES OF INCORPORATION

obligations of my position as registered agent

Signature/Registered Agent

The undersigned incorporator, for the purpose of forming a corporation under the Florida Business Corporation Act, hereby adopts the following Articles of Incorporation.
ARTICLE I NAME
The name of the corporation shall be:
Independent Recovery Services, Inc. = For &
ARTICLE II PRINCIPAL OFFICE
The principal place of business and mailing address of this corporation shall be:
8049 Arlington Expressway Ste. 1 ARTICLE III SHARES Tacksonville, Fl. 32211
ARTICLE III SHARES The number of shares of stock that this corporation is authorized to have outstanding at any one time is:
1,000
ARTICLE IV INITIAL REGISTERED AGENT AND STREET ADDRESS
The name and Florida street address of the initial registered agent are:
Gregory K. Fuestes 8049 Arlington Expression ste. 2
Jacksonville, Fr. 32211
ARTICLE V INCORPORATOR
The <u>name and address</u> of the incorporator to these Articles of Incorporation are:
LINDA Boland 1918 Forest Blue
Jack sonville, FL. 32246
Linda Boland 2/16/99=
Signature/Incorporator Date
(An additional article must be added if an effective date is requested.)
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Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions offall statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the