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Florida Department of State
Division of Corporations
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FLORIDA PROFIT CORPORATION OR P.A.

MSM Associates, Inc.

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FLORIDA DEPARTMENT OF STATE
Katherine Harris
Secretary of State

February 9, 1999

BUSINESS FILINGS

SUBJECT: MSM ASSOCIATES, LTD.
REF: W99000003241

We received your electronically transmitted document. However, the document has not been filed. Please make the following corrections and refax the complete document, including the electronic filing cover sheet.

The use of LIMITED or LTD. is not acceptable as a corporate suffix. The name must include a word such as INCORPORATED, INC., CORPORATION, CORP., COMPANY, or CO.

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Becky McKnight
Document Specialist

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Division of Corporations - P.O. BOX 6327 - Tallahassee, Florida 32314

FAX AUDIT # H99000003192

ARTICLES OF INCORPORATION

In compliance with Chapter 607, F.S.

ARTICLE I NAME

The name of the corporation shall be: MSM Associates, Inc.

ARTICLE II PRINCIPAL OFFICE

The principal place of business and mailing address of this corporation shall be: 1223 North Lakeshore Dr., Niceville, FL 32578

ARTICLE III PURPOSE

The purpose for which the corporation is organized is: Sales and marketing consulting services.

ARTICLE IV SHARES

The number of shares of stock that this corporation is authorized to have outstanding at any one time is 2,000. The par value of each share of stock is \$.01.

ARTICLE V OFFICERS/DIRECTORS

The initial director of the corporation is:
M. Scott McAda, 1223 North Lakeshore Dr., Niceville, FL 32578

ARTICLE VI REGISTERED AGENT

The name and Florida Street address of the registered agent is: M. Scott McAda, 1223 North Lakeshore Dr., Niceville, FL 32578

ARTICLE VII INCORPORATOR

The name and street address of the incorporator to these Articles of Incorporation is Richard Oster, 214 N. Henry Street, Suite 201, Madison, WI 53703.

I hereby accept the appointment as registered agent and agree to act in this capacity.

Signature: *M. Scott McAda*
M. Scott McAda

Date 2-4-99

Signature: *RO*
Richard Oster, Incorporator

Date 2/9/99

The document was prepared by:
Richard Oster, 214 N. Henry Street, Suite 201, Madison, WI 53703. 608-251-6600

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