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FILED
SECRETARY OF STATE
DIVISION OF CORPORATIONS
99 FEB -1 PM 3:01

ADMITTED
FLORIDA AND DISTRICT OF
COLUMBIA

January 26, 1999

Secretary of State
Division of Corporations
P.O. Box 6327
409 E. Gaines Street
Tallahassee, Florida 32399

VIA FEDERAL EXPRESS

EFFECTIVE DATE
1-26-99

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****122.50 *****78.75

RE: THE ROYAL ADMINISTRATION, INC.

Dear Sir or Madam:

Enclosed for filing please find:

1. Original and one (1) copy of the Articles of Incorporation of the above referenced corporation;
2. A check in the amount of One Hundred and Twenty-Two Dollars and 50/100 (\$122.50), payable to the Secretary of State, representing the following:

Filing Fee	\$ 35.00
Certified Copy Fee	52.50
Resident Agent Fee	<u>35.00</u>

TOTAL \$ 122.50

Once the original Articles have been filed, kindly forward the certified copy to this office.

If I may be of any further assistance in regard to the aforementioned, please feel free to contact our office.

Sincerely,

Mayelin Vina

Mayelin Vina
Secretary

Mayelin Vina GAVE
AUTHORIZATION BY PHONE TO
CORRECT Art. I
DATE 2/3/99
DOC. EXAM Doris Brown

D. BROWN FEB - 3 1999

ARTICLES OF INCORPORATION

OF

THE ROYAL ADMINISTRATION, INC.

FILED
SECRETARY OF STATE
DIVISION OF CORPORATIONS
99 FEB -1 PM 3:01

EFFECTIVE DATE
1-26-99

The undersigned, being the incorporator hereinafter named, hereby executes these Articles of Incorporation for the purpose of forming a corporation for profit pursuant to the laws of the State of Florida.

Article I.

CORPORATE NAME

The name of the corporation shall be: THE ROYAL ADMINISTRATION, INC.

Article II.

MAILING ADDRESS

The mailing address of the corporation shall be 299 Alhambra Circle, Suite 207, Coral Gables, Florida 33134.

Article III.

AUTHORIZED SHARES

The number of shares the corporation is authorized to issue shall be 10,000 shares with a par value of \$1.00 per share.

Article IV.

CLASSES OF SHARES

The corporation is authorized to issue one class of shares that together shall have unlimited voting rights and shall be entitled to receive the net assets of the corporation upon dissolution.

Article V.

PREFERENCES

The board of directors shall not have any authority to establish any series of shares or to fix or determine any preferences, limitations or relative rights of shares issued by the corporation.

Article VI.

PREEMPTIVE RIGHTS

The shareholders of the corporation shall not have a preemptive right to acquire the unissued shares of the corporation.

Article VII.

INITIAL REGISTERED OFFICE

The street address of the initial registered office of the corporation is 299 Alhambra Circle, Suite 207, Coral Gables, Florida 33134. The initial registered agent at that office is Fernando D. Cortes, Sr.

Article VIII.

INCORPORATORS

The name and address of the incorporator is:

Fernando D. Cortes, Sr.
299 Alhambra Circle, Suite 207
Coral Gables, Florida 33134

Article IX.

DIRECTORS

The name and address of the individual who is to serve as the initial director is:

Fernando D. Cortes, Sr.
299 Alhambra Circle, Suite 207
Coral Gables, Florida 33134

Article X.

PURPOSE

The purpose of the corporation shall include the transaction of any and all lawful business for which corporations may be incorporated under Chapter 607 of the Florida Statutes.

Article XI.

INDEMNIFICATION

The corporation shall indemnify all directors, officers, employees or agents who are parties to any proceeding (other than an action by, or in the right of, the corporation) by reason of the fact that they are or were a director, officer, employee or agent of the corporation to the full extent permitted by Fla. Stat. 607.0850.

Article XII.

BY LAWS

The power to adopt, alter amend or repeal by-laws is reserved to the shareholders of the corporation.

Article XIII.

RESTRICTIONS ON TRANSFER OF SHARES

Any transfer of shares of the corporation shall obligate the shareholder first to offer the corporation and the other shareholders, consecutively, an opportunity to acquire the shares proposed for transfer.

Article XIV.

EFFECTIVE DATE

The existence of the corporation shall begin on the date of execution of these Articles of Incorporation.


In witness whereof this instrument has been executed the 26th day of January, 1999.




Fernando D. Cortes, Sr., Incorporator

STATE OF FLORIDA)
) SS:
COUNTY OF MIAMI-DADE)

The foregoing instrument was acknowledged before me this 28th day of January, 1999, by FERNANDO D. CORTES, SR., who is personally known to me and who did take an oath.



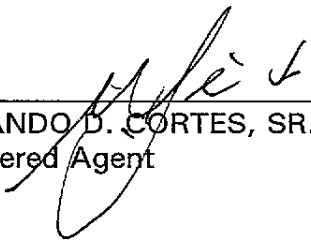
NOTARY PUBLIC, State of Florida at Large
My Commission Expires:

 Notary Public, State of Florida
Commission No. CC 655251
My Commission Exp. 06/22/2001
Bonded Through Fla. Notary Service & Bonding Co.

REGISTERED AGENT ACKNOWLEDGEMENT

FILED
SECRETARY OF STATE
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99 FEB -1 PM 3:02

The undersigned hereby accepts appointment as registered agent for the above corporation and affirms that he is familiar with, and accepts, the obligations of that position.


BY: FERNANDO D. CORTES, SR.
Registered Agent