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CORPORATION(S) NAME

CALMER FOODS COMPANY

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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T. SMITH FEB 01 1999

ARTICLES OF INCORPORATION
OF
CARMEN FOODS COMPANY

The undersigned incorporator, for the purpose of forming a corporation under the Florida Business Corporation Act, hereby adopts the following Articles of Incorporation.

FIRST: The name of the corporation is: Carmen Foods Company.

SECOND: The street address of the initial principal office and the mailing address of the corporation is: 9410 W. Flagler Street, Suite 205, Miami, Florida 33174.

THIRD: The number of shares the corporation is authorized to issue is One Thousand (1,000), no par value.

FOURTH: The street address of the initial registered office of the corporation is 9410 W. Flagler Street, Suite 205, Miami, Florida 33174, and the name of its initial registered agent at such address is Raul Francis Herrero.

FIFTH: The names and addresses of the persons who are to serve as initial directors are:


Raul Francis Herrero
9410 W. Flagler Street, Suite 205
Miami, Florida 33174

Federico Ferrer-Gonzalez
Felipe II, No. 2 - 3D
41013 Seville, Spain

SIXTH: The name and address of the incorporator is:

Raul Francis Herrero
9410 W. Flagler Street, Suite 205
Miami, Florida 33174

DATE: 12/31/98


Raul Francis Herrero, Incorporator

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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Acceptance by the Registered Agent as required in Section 607.0501(3) F.S.:
Raul F. Herrero is familiar and accepts the obligations provided in Section
607.0505 of the Florida Statutes

By: 
RAUL F. HERRERO

date 1/27/99

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA