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FROM BROWARD (954) 421-1540

January 20, 1999

FILED  
SECRETARY OF STATE  
DIVISION OF CORPORATIONS  
99 JAN 21 PM 12:35

FORT LAUDERDALE OFFICE  
1600 S.E. 17TH STREET CAUSEWAY  
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-01/21/99-01058-008  
\*\*\*\*\*78.75 \*\*\*\*\*78.75

Division of Corporations  
Florida Department of State  
409 E. Gaines Street  
Tallahassee, Florida 32399

VIA FEDERAL EXPRESS

EFFECTIVE DATE  
1-20-99

RE: ALCOR DEVELOPMENT CORPORATION

Dear Sir/Madam:

I enclose for filing the Articles of Incorporation of Alcor Development Corporation, my firm's check in the amount of \$78.75 for the various fees and a copy of the Articles for you to stamp and return to me as soon as possible in the enclosed pre-addressed Federal Express envelope.

Thank you for your attention to this matter.

Sincerely yours,

  
WILLIAM W. ATTERBURY III

WWA/mtj  
Enclosures

B. BROWN JAN 26 1999

**ARTICLES OF INCORPORATION  
OF  
ALCOR DEVELOPMENT CORPORATION**

**EFFECTIVE DATE**  
1-30-99

FILED  
SECRETARY OF STATE  
DIVISION OF CORPORATIONS  
99 JAN 21 PM 12:35

Article I - Name

The name of this corporation is ALCOR DEVELOPMENT CORPORATION.

Article II - Duration

This corporation shall have perpetual duration commencing on the date of execution of and acknowledgment of these Articles.

Article III - Purpose

This corporation is organized for the purpose of transacting any or all lawful business.

Article IV - Capital Stock

This corporation is authorized to issue 10,000 shares of ONE DOLLAR (\$1.00) par value common stock.

Article V - Preemptive Rights

Every shareholder, upon the sale of any unissued stock of this corporation for cash, assets or other consideration, shall have the right to purchase her pro-rata share thereof (as nearly as may be done without issuance of fractional shares) at the price at which it is offered to others.

Article VI - Principal Office; Mailing Address

The street address of the principal office and mailing address of the corporation is c/o Bessemer Trust Company of Florida, 801 Brickell Avenue, 19th Floor, Miami, Florida 33131.

Article VII - Initial Registered Office and Agent

The street address of the initial registered office of this corporation is c/o Alley, Maass, Rogers & Lindsay, P.A., 321 Royal Poinciana Plaza, Palm Beach, Florida and the name of the initial registered agent of this corporation at that address is WILLIAM W. ATTERBURY III.

#### Article VIII-Initial Board of Directors

This corporation shall have two (2) directors initially. The number of directors may be either increased or diminished from time to time by the By-Laws but shall never be fewer than one. The names and addresses of the initial directors of this corporation are:

Alan J. Lorberbaum  
470 Addison Park Lane  
Boca Raton, Florida 33432

Shirley Lorberbaum  
470 Addison Park Lane  
Boca Raton, Florida 33432

#### Article IX-Incorporator

The name and address of the person signing these Articles is WILLIAM W. ATTERBURY III, 321 Royal Poinciana Plaza, Palm Beach, Florida 33480.

#### Article X - Indemnification

The corporation shall indemnify any officer or director, or any former officer or director, to the full extent permitted by law.

#### Article XI - By-Laws

The power to adopt, alter, amend or repeal By-Laws shall be vested in the Board of Directors and Shareholders.

#### Article XII - Amendment

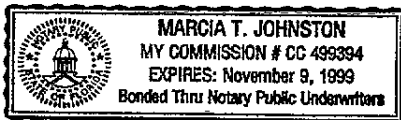
This corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation, or any amendment hereto, and any right conferred upon the Shareholders is subject to this reservation.


IN WITNESS WHEREOF, the undersigned subscriber has executed these Articles of Incorporation this 20<sup>th</sup> day of January, 1999.

  
\_\_\_\_\_  
WILLIAM W. ATTERBURY III  
Incorporator

STATE OF FLORIDA                     )  
  )  
COUNTY OF PALM BEACH         )         SS:                     \_\_\_\_\_

The foregoing instrument was acknowledged before me this 20<sup>th</sup> day of January, 1999 by WILLIAM W. ATTERBURY III, who is: ( ☒ ) personally known to me or ( ☐ ) has produced \_\_\_\_\_ as identification.



  
\_\_\_\_\_  
(Signature)  
MARCIA T. Johnston  
\_\_\_\_\_  
(Type or Print Name)  
NOTARY PUBLIC  
Commission No. \_\_\_\_\_

(Notary Seal)

Acceptance of Designation

The undersigned, WILLIAM W. ATTERBURY III, hereby accepts the designation of himself as registered agent for this corporation and agrees to serve in compliance with all applicable Florida Statutes.

  
\_\_\_\_\_  
WILLIAM W. ATTERBURY III

FILED STATE  
SECRETARY OF CORPORATIONS  
DIVISION OF CORPORATIONS  
99 JAN 21 PM 12:36