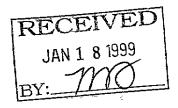


Bernadette I. Spade 305.714.4357 email at: bspade@bdslaw.com

January 15, 1999



Secretary of State, State of Florida Division of Corporations P.O. Box 6327 Tallahassee, FL 323214

100002745741--4 -01/19/99--01042--019 *****78.75 *****78.75

Re: Articles of Organization of Drive-Thru Concepts, Inc.

To Whom It May Concern:

Professional Association

Enclosed is an original executed and a copy of the Articles of Organization of DRIVE-THRU CONCEPTS, INC. together with our check for \$78.75 for payment of filing feets.

Please do not hesitate to call should you have any questions. Thank you.

Very truly yours,

BERGER DAVIS & SINGERMAN

Bernadette I. Spade, Legal Assistant

BIS:mmn Enclosure



118732.1/1885.001 1/15/99 wp8

Miami

Fort Lauderdale

Tallahassee

SECTES THAT 1 Q 1000

FILED

ARTICLES OF INCORPORATION OF DRIVE-THRU CONCEPTS, INC.

THE UNDERSIGNED incorporator, for purposes of forming a corporation under the Florida Business Corporation Act, hereby adopts the following Articles of Incorporation ("Articles"):

FIRST: The name of the corporation is "Drive-Thru Concepts, Inc." (the "Corporation").

SECOND: The principal office address and mailing address of the Corporation is: 5800 N.W. 74th Street, Miami, Florida 33166.

THIRD: The Corporation is authorized to issue One Thousand (1,000) shares of common stock, par value \$.01 per share.

FOURTH: The street address of the initial registered office of the Corporation is: Berger Davis & Singerman, 200 S. Biscayne Boulevard, Suite 2950, Miami, Florida 33131 and the name of the registered agent at that address is Daniel Lampert, Esq.

FIFTH: The name and address of the incorporator of the Corporation is Daniel Lampert, Esq. at Berger Davis & Singerman, 200 S. Biscayne Boulevard, Suite 2950, Miami, Florida 33131.

STXTH: The Corporation is organized for the purpose of transacting any and all lawful business for which corporations may be incorporated under the laws of the State of Florida.

SEVENTH: The Corporation's board of directors ("Board") shall initially consist of one (1) director. The following individual shall serve on the Board until his successor has been elected and duly qualified:

Jose Bared

THIS INSTRUMENT PREPARED BY: Claudia F. Haines, Esq. Florida Bar No. 0055115 Berger Davis & Singerman 100 N.E. 3rd Avenue, Suite 400 Fort Lauderdale, FL 33301 99 JAN 19 PH 1:20 SECRETARY OF STATE EIGHTH: The provisions of these Articles of Incorporation and the Corporation's Bylaws may be modified by the a vote of the majority of shareholders.

IN WITNESS WHEREOF, the undersigned incorporator has executed these Articles of Incorporation this /5th day of January, 1999.

INCORPORATOR

Daniel Lampert, Esc

THIS INSTRUMENT PREPARED BY: Claudia F. Haines, Esq. Florida Bar No. 0055115 Berger Davis & Singerman 100 N.E. 3rd Avenue, Suite 400

Fort Lauderdale, FL 33301

STATE OF FLORIDA)) ss:
COUNTY OF BROWARD)
Sworn to and subscribed before me this 15 day of January, 1999, by DANIE
(N) Personally known to me; or
() Produced Identification; Type of Identification produced
NOTARY PUBLIC:
Sign: Rec wall of the Spale Official NOTARY SEAL BERNADETTE SPADE NOTARY PUBLIC STATE OF FLORIDA COMMISSION NO. CC720427 MY COMMISSION EXP. FEB. 26,2002
ACCEPTANCE OF DESIGNATION AS REGISTERED AGENT
I hereby accept the appointment as the initial Registered Agent of Drive-Thru Concepts,
Inc., as made in the foregoing Articles of Incorporation, and agree to act in such capacity. I
further agree to comply with the provisions of Section 607.0505 relating to the proper and
complete performance of my duties, and I am familiar with and accept the obligations of my
position as the initial Registered Agent of Drive-Thru Concepts.
Date: January 15, 1999
Daniel Lampert, Esq.

THIS INSTRUMENT PREPARED BY: Claudia F. Haines, Esq. Florida Bar No. 0055115 Berger Davis & Singerman 100 N.E. 3rd Avenue, Suite 400 Fort Lauderdale, FL 33301