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LAZARUS CORPORATE FILING SERVICE, INC.

(Requestor's Name)

3320 S.W. 87th AVENUE

(Address)

MIAMI, FLORIDA (305)552-5973

(City, State, Zip) (Phone #)

LOCAL REPRESENTATIVE TALLAHASSEE

OFFICE USE ONLY

CORPORATION NAME(S) & DOCUMENT NUMBER(S) (if known):

1. UNIVERSAL RENT A CAR, INC. (Corporation Name) (Document #)

2. (Corporation Name) (Document #)

3. (Corporation Name) (Document #)

4. (Corporation Name) (Document #)

☒ Walk in ☒ Pick up time 2:00

☒ Certified Copy

☐ Mail out

☐ Will wait

☐ Photocopy

☐ Certificate of Status

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99 JAN 11 PM 1:56
SECRETARY OF STATE
TALLAHASSEE FLORIDA

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*****78.75 *****78.75

NEW FILINGS	
<input checked="" type="checkbox"/>	Profit
<input type="checkbox"/>	NonProfit
<input type="checkbox"/>	Limited Liability
<input type="checkbox"/>	Domestication
<input type="checkbox"/>	Other

AMENDMENTS	
<input type="checkbox"/>	Amendment
<input type="checkbox"/>	Resignation of R.A., Officer/Director
<input type="checkbox"/>	Change of Registered Agent
<input type="checkbox"/>	Dissolution/Withdrawal
<input type="checkbox"/>	Merger

OTHER FILINGS	
<input type="checkbox"/>	Annual Report
<input type="checkbox"/>	Fictitious Name
<input type="checkbox"/>	Name Reservation

REGISTRATION/ QUALIFICATION	
<input type="checkbox"/>	Foreign
<input type="checkbox"/>	Limited Partnership
<input type="checkbox"/>	Reinstatement
<input type="checkbox"/>	Trademark
<input type="checkbox"/>	Other

DEPARTMENT OF STATE
DIVISION OF CORPORATIONS
TALLAHASSEE, FLORIDA

99 JAN 11 AM 11:18

RECEIVED

Examiner's Initials

Articles of Incorporation
of
Universal Rent A Car, Inc.

ARTICLE I-NAME

The name of the corporation is Universal Rent
Car, Inc.

ARTICLE II-DURATION

The corporation shall have perpetual existence
unless sooner dissolved in accordance with the laws of the
State of Florida.

ARTICLE III-PURPOSE

This corporation is organized for the purpose of
transacting any and all business permitted under the laws of
the United States and the State of Florida.

ARTICLE IV-CAPITAL STOCK

This corporation is authorized to issue six hundred
(600) shares of one (\$1.00) Dollar par value common stock,
which shall be designated "Common Stock".

ARTICLE V-PREEMPTIVE RIGHTS

Every shareholder, upon the sale for cash of any
new stock of this corporation of the same kind, class or
series as that which he already holds, shall have the right
to purchase his pro rata share thereof (as nearly as May be
done without issuance of fractional shares) at the price at
which it is offered to others.

ARTICLE VI-INITIAL REGISTERED
OFFICE AND AGENT

The address of the initial registered office of
this corporation is 143 NE 3rd Avenue, Miami, Florida 33132
and the name of the initial registered agent of this
corporation at that address is William Caballero.

ARTICLE VII-INITIAL BOARD OF
DIRECTORS

This corporation shall have two (2) directors
initially. The number of directors May be either increased or
diminished from time to time by the Bylaws but shall never be
less than one (1).

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The names and addresses of the initial directors of this corporation are:

William Caballero
143 NE 3rd Avenue
Miami, FL 33132

Herman Roif
143 NE 3rd Avenue
Miami, FL 33132

ARTICLE VIII-INDEMNIFICATION

The corporation shall indemnify any officer or director, or any former officer or director, to the full extent permitted by law.

ARTICLE IX-INCORPORATOR

The name and address of the person signing these articles is:

William Caballero
143 NE 3rd Avenue
Miami, FL 33132

ARTICLE X-MAILING AND BUSINESS ADDRESS

The mailing and business address of this corporation is: 143 NE 3rd Avenue, Miami, FL 33132.

IN WITNESS WHEREOF, the undersigned subscriber has executed these articles of incorporation this 7th day of January, 1999.


Incorporator

CERTIFICATE
DESIGNATING PLACE OF BUSINESS OR
DOMICILE FOR THE SERVICE OF PROCESS WITHIN
THE STATE OF FLORIDA, NAMING AGENT UPON WHOM
SERVICE OF PROCESS MAY BE EFFECTIVE

In compliance with section 607.034 of the Florida Statutes, the following is submitted:

Universal Rent A Car, Inc., desiring to organize or qualify under the laws of the State of Florida, with its principal place of business in the city of Miami, County of Dade, State of Florida, has named William Caballero located at 143 NE 3rd Avenue, Miami, Florida 33132.

ACKNOWLEDGMENT

Having been named to accept service of process for the above mentioned corporation, at the place designated in this Certificate, I hereby agree to act in this capacity, and further agree to comply with the provisions of all Statutes relative to the proper and complete performance of my duties.

Dated this 7th day of January, 1999.



RESIDENT AND REGISTERED
AGENT.

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