FILINGS, IC. TERESA ROMAN (Requestor's Name) 2805 LITTLE DEAL ROAD (Address) TALLAHASSEE, FLORIDA 32308 (City, State, Zip) (Phone #)

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1.	ME(S) & DOCUMENT NUN	ABER(S) (if known):	EFFECTIVE DATE
(Corporation Name)		(Document #)	THE PARTY NAMED IN COLUMN TWO IS NOT THE PARTY N
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NEW FILINGS	AMENDMENTS		
Profit 🚉	Amendment		
NonProfit	Resignation of R.A., Office	er/Director	
Limited Liability	Change of Registered Age	ent	
Domestication	Dissolution/Withdrawal	1	
Other Co.	Merger		
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OTHER FILINGS	QUALIFICATION	11/21	
Annual Report	Foreign		
Fictitious Name	Limited Partnership	´	
Name Reservation	Reinstatement		
	Trademark		
	Other	Exam	iner's Initials
CR2E031(10/92)			

ARTICLES OF INCORPORATION

98 DEC 21 PM 4: 04
SECRETARY OF STATE
TALLAHASSEE FLORIB

ARTICLE I - NAME EFFECTIVE DATE 1/1/99

The name of this corporation is IDSA USA,

ARTICLE II - PRINCIPAL OFFICE



The mailing address of this corporation shall be: Fifth Floor 888 Brickell Avenue Miami, Florida 33131

ARTICLE III - PURPOSE

This corporation is organized for the purpose of transacting any or all lawful business.

ARTICLE IV - CAPITAL STOCK

This corporation is authorized to issue 1,000 shares of \$1.00 par value common stock which shall be designated as "Common Shares".

ARTICLE V - INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered office of this corporation is 3732 N.W. 16th Street, Fort Lauderdale, Florida 33311 and the name of the initial registered agent of this corporation at that address is Filings, Inc., a Florida corporation.

ARTICLE VI - INITIAL BOARD OF DIRECTORS

The Corporation shall initially have two (2) Directors to hold office until the first annual meeting of stockholders and their successors shall have been duly elected and qualified, or until their earlier resignation, removal from office or death. The number of Directors may be either increased or decreased from time to time in accordance with the By-laws of the Corporation. The names and addresss of the initial Directors are:

Federico Fleischmann Loredo Fifth Floor, 888 Brickell Avenue Miami, Florida 33131 Eduardo Fleischmann Loredo Fifth Floor, 888 Brickell Avenue Miami, Florida 33131

ARTICLE VII - INCORPORATOR

The name and address of the Incorporator signing these Articles is:

Filings, Inc., a Florida Corporation 3732 N.W. 16th Street Fort Lauderdale, Florida 33311

ARTICLE VIII - PRE-EMPTIVE RIGHTS

Every shareholder, upon the sale for cash of any new stock of this corporation shall have the right to purchase his prorata share thereof (as nearly as may be done without issuance of fractional shares) at the price at which it is offered to others.

ARTICLE IX - INDEMNIFICATION

The corporation shall indemnify any Officer or Director, or any former Officer or Director, to the full extent permitted by law.

ARTICLE X - AMENDMENT

This corporation reserves the right to amend or repeal any provision contained in these Articles of Incorporation, or any amendment hereto, and any right conferred upon the shareholders is subject to this reservation.

IN WITNESS WHEREOF, the undersigned Incorporator has executed these Articles of Incorporation on the date of signing.

Dated: December 21, 1998

Filings, Inc. by Teresa Roman, Vice-President

Incorporator

Certificate designating place of business or domicle for the service of process within Florida, naming agent upon whom process may be served.

In compliance with Section 607.0501, Florida Statutes, the following is submitted:

First that IDSA USA, Inc., desiring to organize or qualify under the laws of the State of Florida, has named Filings, Inc., a Florida corporation, located at 3732 N.W. 16th Street, Fort Lauderdale, Florida, as its agent to accept service of process within Florida.

Dated: December 21, 1998

Teresa Roman, Incorporator

Having been named to accept service of process for the above stated Corporation, at the place designated in this certificate, I hereby agree to act in this capacity. I further agree to comply with the provisions of all Statutes relative to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Dated: December 21, 1998

Filings, Inc. My by Teresa Roman, Wice-Bresiden

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