OFFI (Requestor's Name) 3320 S.W. 87th AVENUE 2000027099 010<u>--</u>12/11/98 (Address) (305)552-5973 MIAMI, FLORIDA (Phone #) (City, State, Zip) LOCAL REPRESENTATIVE TALLAHASSEE OFFICE USE ONLY CORPORATION NAME(S) & DOCUMENT NUMBER(S) (if known): (Document #) 2. (Document #) (Corporation Name) (Document #) (Corporation Name) (Document #) (Corporation Name) Certified Copy Pick up time Certificate of Status Will wait Photocopy Mail out AMENDMENTS NEW FILINGS Amendment **Profit** Resignation of R.A., Officer/Director NonProfit Change of Registered Agent Limited Liability Dissolution/Withdrawal Domestication Merger Other **REGISTRATION** OTHER FILINGS QUALIFICATION Annual Report Foreign Fictitious Name Limited Partnership Name Reservation Reinstatement Trademark Other Examiner's Initials

ARTICLES OF INCORPORATION OF ZARA INCORPORATED

98 DEC | I PH 2: 45
SECRETARY OF STATE
TALLAHASSEE FLORIDA

ARTICLE I. NAME

The name of this Corporation is ZARA INCORPORATED.

ARTICLE II. CAPITAL STOCK

This Corporation is authorized to issue Six Hundred shares of common stock with No par value.

ARTICLE III. PRINCIPAL OFFICE

The principal office of this Corporation is 420 SW 18 Terrace, Miami, Florida 33129-1021.

ARTICLE IV. INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered office of this Corporation is 420 SW 18 Terrace, Miami, Florida 33129-1021 and the name of the initial registered agent of this Corporation at that address is Jorge M. Zaragozi.

ARTICLE V. PREEMPTIVE RIGHTS

Any increased stock, including, without limitation, preferred stock, and, any new series of stock, including preferred stock, or any portion thereof, shall first be offered, at par, or at the value carried in the books of the Corporation, and pro rata, to the shareholders who may desire to subscribe for such stock, in relation to their present holdings.

ARTICLE VI. INCORPORATOR

The name of the person signing these Articles of Incorporation is Jorge M. Zaragozi, and his address is 420 SW 18 Terrace, Miami, Florida 33129-1021.

ARTICLE VII. EFFECTIVE DATE

The effective date of these Articles of Incorporation shall be the date on which these Articles of Incorporation are filed by the Secretary of State of the State of Florida.

IN WITNESS WHEREOF, the undersigned incorporator has

subscribed these Articles of Incorporation, this day of December, 1998.

JORGE M. ZARAGOZI

STATE OF FLORIDA)

OUNTY OF DADE)

The foregoing instrument was acknowledged before me, this ______ day of December,1998, by Jorge M. Zaragozi, who is known to me.

My Commission expires:

Notary Public

7

CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR PURPOSE OF SERVICE OF PROCESS WITHIN THE STATE OF FLORIDA, AND NAMING A RESIDENT AGENT UPON WHOM PROCESS MAY BE SERVED

Pursuant to Chapter 48.091, Florida Statutes, the following certificate is submitted, in compliance therewith:

That Zara Incorporated desiring to organize under the laws of the State of Florida, and having its principal offices at 420 SW 18 Terrace, Miami, Fl 33129-1021, has named Jorge M. Zaragozi whose address is 420 SW 18 Terrace, Miami, Fl 33129-1021, as its resident agent to accept service of process within the State of Florida.

ACKNOWLEDGEMENT BY RESIDENT AGENT

Having been named to accept service of process within the State of Florida for the abovenamed corporation, at the place designated in this Certificate, I hereby accept to act in that capacity and agree to comply with State law relative to keeping said office open until my successor has been appointed and has qualified.

Dated at Miami, Dade County, Florida, this ____day of December, 1998.

Jorge M. Zaragozi Resident Agent