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TO: DIVISION OF CORPORATIONS

FAX #: (850)922-4001

FROM: EMPIRE CORPORATE KIT COMPANY

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NAME: R & A PROPERTY MANAGEMENT CO.

AUDIT NUMBER...... H98000023061

DOC TYPE..... FLORIDA PROFIT CORPORATION OR P.A.

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ARTICLES OF INCORPORATION

R& A PROPERTY MAMBGEMENT CO.

THE UNDERSIGNED, has executed the following document as incorporator of the above named corporation, a corporation organized under the laws of the State of Florida, and all rights duties and obligations of the undersigned as incorporator, and those of the corporation, are to be determined in accordance with the laws of the State of Florida.

ARTICLE I

The name of this corporation shall be:

R&A PROPERTY MANAGEMENT CO.

This corporation shall commence existence upon the filing of these Articles of Incorporation by the Department of State, State of Florida, and shall have perpetual existence.

ARTICLE TII

The principal place of business and mailing address of this corporation shall be:

19601 N.W. 60 CT. MIAMI FL 33015

ARTICLE IV

The general nature of the business and objects and purposes proposed to be transacted and carried on by this corporation are to do any and all of the things herein mentioned, as fully and to the same extent as natural persons might do, viz:

Transact any and all lawful business. Said corporation shall further have powers:

To have perpetual succession by its corporate name;

To sue and be sued, complain, and defend in its corporate name in all actions or proceedings;

To have a corporate seal, which may be altered at pleasure, and to use the same by causing it, or a · facsimile thereof, to be impressed, affixed, or in any other manner reproduced;

Prepared by Pedro Accountant 1460 w. 68th 5t. Hiakah, Fl 33014 (305)821-6668

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To purchase, take, receive, lease, or otherwise deal acquire, own, hold, improve, use, and otherwise deal in and with real or personal property or any interest therein, wherever situated;

To sell, convey, mortgage, pledge, create a security interest in, lease, exchange, transfer, and otherwise dispose of all or any part of its property and assets;

To lend money to, and use its credit to assist, its officers and employees in accordance with Florida Statute S607.141;

To purchase, take, receive, subscribe for, or otherwise acquire, own, hold, vote, use, employ, sell, otherwise acquire, own, hold, vote, use, employ, sell, mortgage, lend, pledge, or otherwise dispose of, and otherwise use and deal in and with, shares or other otherwise use and deal in and with, shares or other interests in, or obligations of, other domestic or interests in, or obligations, partnerships, or foreign corporations, associations, partnerships, or individuals, or direct or indirect obligations of the individuals, or direct or indirect obligations of the United States or of any other government, state, united States or of any other government, or municipality or territory, governmental district, or municipality or of any instrumentality thereof;

To make contracts and quarantees and incur liabilities, borrow money at such rates of interest as the corporation may determine, issue its notes, bonds, and other obligations, and secure any of its obligations by mortgage or pledge of all or any of its property, franchises, and income;

To lend money for its corporate purposes, invest and reinvest its funds, and take and hold real and personal property as security of the payment of funds so loaned or invested;

To conduct its business, carry on its operations, and have offices and exercise the powers granted by this act within or without this state;

To elect or appoint officers and agents of the corporation and define their duties and fix their compensation.

To make and alter bylaws, not inconsistent with its articles of incorporation or with the laws of this state, for the administration;

To make donations for the public welfare or for charitable, scientific, or educational purposes;

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To transact any and all lawful business which the board of directors shall find will be in aid of governmental policy;

To pay pensions and establish pension plans, profit sharing plans, stock bonus plans, stock option plans, and other incentive plans for any or all of its directors, officers, and employees and for any or all of the directors, officers, and employees of its subsidiaries;

To be a promoter, incorporator, partner, member, associate, or manager of any corporation, partnership, joint venture, trust, or other enterprise;

To have and exercise all powers necessary of convenient to effect lts purposes;

To indemnify any person who by reason of the fact that he is or was a director, officer, employee or agent of the corporation to the full extent as permitted by Florida Statue S607.014;

ARTICLE V

The aggregate number of shares which this corporation shall have authority to issue is the total sum of /00 shares, having an individual par value of #/00

Unless otherwise sated in these articles, or in an amendment to these articles, there shall be only one (1) class of stock of this corporation.

ARTICLE VI

The name and street address of the initial Registered Agent of this corporation shall be:

RAFAEL AUDE-LOPEZ 19601 N. W. 60 CT. MIAMI FL 53015

ARTICLE VII

The initial board of Directors shall consist of a total of / person(s) and the name and address of the person(s) who is to serve as an initial director(s) is:

RAFAEL AUDE-Lopez 19601 N.W. 60 CT " MIAMI FL 33015

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ARTICLE VIII

The name and address of the Incorporator executing these Articles of Incorporation is:

RAFAEL AUDE-LOPEZ 19601 N.W. 60 CT NIAMI FL 33015

The undersigned has executed these Articles of Incorporation this 10 H day of December 1998.

Incorporator

CERTIFICATE OF DESIGNATION REGISTERED AGENT/REGISTERED OFFICE

Pursuant to the provisions of section 607.0501, Plorida Statutes, the undersigned corporation, organized under the laws of the State of Plorida, submits the following statement in designation the of Plorida, submits the following statement in designating the registered office/registered agent, in the state of Plorida.

of Florida, Edice/registered agency registered office/registered agency MADAGEMENT Co.
registered office/registered agency MANAGEMENT Co. registered office/registered agency MANAGEMENT Co. First that RAPPOPERTY MANAGEMENT Co. (Name of Corporation) CURIDA (Florida) desiring to organize under the laws of the State of (Florida)
First that (Name of the State of (Florida)
desiring to organize under the laws of the articles of with its principal office, as indicated in the articles of with its principal office, as indicated in the articles of with its principal office, as indicated in the articles of with its principal office, as indicated in the articles of with its principal office, as indicated in the articles of with its principal office, as indicated in the articles of with its principal office, as indicated in the articles of with its principal office, as indicated in the articles of with its principal office, as indicated in the articles of with its principal office, as indicated in the articles of with its principal office, as indicated in the articles of the indicated in the indicated i
county of
city of(City) (City) (County)
-e its agent to accept service

State of Florida, as its agent to accept service of process within this sate.

HAVING BEEN NAMED AS REGISTERED AGENT AND TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE STATED CORPORATION AT THE PLACE DESIGNATED IN PROCESS FOR THE ABOVE STATED CORPORATION AT THE PLACE DESIGNATED IN THIS CERTIFICATE, I HEREBY ACCEPT THE APPOINTMENT AS REGISTERED THIS CERTIFICATE, I HEREBY ACCEPT THE APPOINTMENT AS REGISTERED AGENT AND AGREE TO ACT IN THIS CAPACITY. I FURTHER AGREE TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATING TO THE PROPER AND WITH THE PROVISIONS OF MY DUTIES, AND I AM FAMILIAR WITH AND COMPLETE PERFORMANCE OF MY DUTIES, AND I AM FAMILIAR WITH AND ACCEPT THE OBLIGATIONS OF MY POSITION AS REGISTERED AGENT.

Registered Agent SIGNATURE Ćὸ

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