LAW OFFICES

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December 3, 1998

Secretary of State Division of Corporations P.O. Box 6327 Tallahassee, Florida 32304

Re: Ryan's Yogurt, Inc.

800002704768--9 -12/07/98--01115--015 *****122.50 ******78.75

Gentlemen:

Enclosed please find an original and a copy of Articles of Incorporation for the above-named corporation. In addition, a check in the sum of \$122.50 is enclosed which represents the following fees:

Filing Fee \$ 35.00
Registered Agent Fee 35.00
Certified Copy 52.50
Total Due \$ 122.50

Please file the original of the enclosed Articles of Incorporation and return a certified copy to the undersigned.

Very truly yours,

Joseph N. Perlman, Esquire

JNP/dw

Enclosure ryun\articles



ARTICLES OF INCORPORATION RYAN'S YOGURT, INC.

SECRETARIAN SA 15 The undersigned, acting as Incorporator of a corporation un the Florida General Corporation Act, adopts the following Articles of incorporation for such corporation:

ARTICLE I - NAME. The name of this corporation is RYAN'S YOGURT, INC.

ARTICLE II - DURATION. This Corporation shall have perpetual existence unless dissolved according to law.

ARTICLE III - BUSINESS. This Corporation is organized to operate a ice cream and yogurt convenience store to the public and to do every other act or thing incidental or pertinent to or growing out of or connected with the aforesaid purpose and in addition, to engage in any other business or businesses permitted under the laws of the United States and Florida.

ARTICLE IV - CAPITAL STOCK. The maximum number of shares of stock authorized to be issued by this Corporation is 7500 shares of capital stock at \$1.00 par value, all of which shall have the same rights and privileges. Each share of capital stock shall entitle the holder thereof to one (1) vote at any stockholder meeting and otherwise to participate in all such meetings and the assets of the Corporation. The stock shall be issued for such consideration as may be determined by the Board of Directors, which shall have a value at least equal to the full par value of said shares. The stock may be paid for in lawful money of the United States of

America, or in property, labor or services.

ARTICLE V - PRE-EMPTIVE RIGHTS. The stockholders of this Corporation shall be entitled to purchase ratably according to their respective holdings, any shares οf the Corporation securities exchangeable hereinafter issued or any convertible into such shares or any warrants or other instruments evidencing rights or options to subscribe for, purchase, or otherwise acquire such shares, but in either case only as such prices and during such period or periods and upon such terms and conditions as may be determined from time to time by the Board of Directors.

ARTICLE VI - INITIAL REGISTERED OFFICE AND AGENT. The street address of the principal office of this corporation is:

1560 Gulf Boulevard Clearwater, Florida 33767

The name and address of the Registered Agent of this Corporation is:

CARMELA NORTON 1560 Gulf Boulevard Clearwater, Florida 33767

The corporation shall have the privilege of establishing such other branch offices in any other location or any other city or town, in this state or any other State or County, as may be approved by its Board of Directors.

ARTICLE VII - INITIAL BOARD OF DIRECTORS. This corporation shall have two (2) Directors initially. The number of Directors be either increased or diminished from time to time by the By-Laws, but shall never be less than one (1). The name and address of the

initial directors of this Corporation are:

NAME Carmela Norton

ADDRESS

1560 Gulf Boulevard

Clearwater, Florida 33767

. David Norton

1560 Gulf Boulevard Clearwater, Florida 33767

ARTICLE VIII - INDEMNIFICATION. The Corporation shall indemnify any officer or director or any former officer or director, to the full extent permitted by law.

ARTICLE IX - AMENDMENT. This Corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation, or any Amendment hereto, and any right conferred upon the shareholders is subject to this reservation.

ARTICLE X - INCORPORATOR. The name and address of the person signing these Articles of Incorporation is:

> Carmela Norton 1560 Gulf Boulevard Clearwater, Florida 33767

IN WITNESS WHEREOF, the undersigned subscriber has executed these Articles of Incorporation of this Hoday of December, 1998.

STATE OF FLORIDA COUNTY OF PINELLAS

BEFORE ME, a Notary Public, authorized to take acknowledgments in the State and County set forth above, CARMELA NORTON, personally appeared known to me to be the person who executed the foregoing Articles of RYAN'S YOGURT, INC., and he acknowledged before me that he executed these Articles of Incorporation.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed my official seal in Pinellas County, Florida, this day of December, 1998.

My Commission Expires:

Notary Public

Notary Public State of Florida IDAMAE WEBER

Printed Notary Squares 52.20/2002

ACCEPTANCE OF DESIGNATION AS REGISTERED AGENT

I HEREBY ACCEPT the designation of Registered Agent to accept service of process for RYAN'S YOGURT, INC.

Carmely / loston CARMELA NORTON

STATE OF FLORIDA) S
COUNTY OF PINELLAS)

BEFORE ME, a Notary Public, authorized to take acknowledgements in the State and County set forth above personally appeared, CARMELA NORTON, known to me to be the person who executed the foregoing Acceptance of Designation as Registered Agent, and he acknowledged before me that he executed the same.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed my official seal in Pinellas County, Florida, this day of December, 1998.

My Commission Expires:

Notary Public State of Florida
IDAMAE WEBER

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SECRETARY OF STATE
TALLAHASSEE FLORIDA