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FLORIDA DIVISION OF CORPORATIONS

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FROM: BUSINESS WORLD TRANSACTIONS, INC.
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ACCT#:

CONTACT: GEORGE G PICARDIE
PHONE: (305)867-8448
(305)867-8200

FAX #:

NAME: ECUACAR LEASING & SALES, CORP.
AUDIT NUMBER.....H98000021312
DOC TYPE.....FLORIDA PROFIT CORPORATION OR P.A.
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ARTICLES OF INCORPORATION

The undersigned incorporator(s), for the purpose of forming a corporation under the Florida Business Act, hereby adopt(s) the following Articles of Incorporation.

ARTICLE I

NAME

The name of the corporation shall be: ECUACAR LEASING & SALES, CORP.

ARTICLE II

PRINCIPAL OFFICE

The principal place of business and mailing address of this corporation shall be:

2542 N.W. 38 CT.
MIAMI, FL. 33142

ARTICLE III

SHARES

The number of shares of stock that this corporation is authorized to have outstanding at any one time is: One Thousand (1,000) shares of One Dollar (\$1.00) par value common stock, which shall be designated "COMMON SHARES."

ARTICLE IV

INITIAL REGISTERED AGENT AND STREET ADDRESS

The name and address of the initial registered agent is:

JENNY C. VALENCIA
2542 N.W. 38 CT.
MIAMI, FL. 33142

Prepared By: JENNY C. VALENCIA
2542 N.W. 38 CT.
MIAMI, FL. 33142
305 8745098

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TALLAHASSEE, FLORIDA

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FROM : ECUACAR RENT

PHONE NO. : 305 8745067

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**ARTICLE V
INCORPORATOR(S)**


The name(s) and street address(es) of the incorporator(s) to these Articles of Incorporation is(are):

JENNY C. VALENCIA
2542 N.W. 38 CT.
MIAMI, FL. 33142

DIRECTOR
& PRESIDENT

The undersigned incorporator(s) has(have) executed these Articles of Incorporation this

11 day of NOVEMBER, 1998


Signature

Signature

Signature

NOTE: Affixing an officer title after a signature of an incorporator does not constitute the designation of officers.

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FROM : ECUACAR RENT

PHONE NO. : 305 8745067

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**CERTIFICATE OF DESIGNATION OF
REGISTERED AGENT/REGISTERED OFFICE**

PURSUANT TO THE PROVISIONS OF SECTION 617.0501, FLORIDA STATUTES THE
UNDERSIGNED CORPORATION, ORGANIZED UNDER THE LAWS OF THE STATE OF
FLORIDA, SUBMITS THE FOLLOWING STATEMENT IN DESIGNATING THE
REGISTERED OFFICE/REGISTERED AGENT, IN THE STATE OF FLORIDA.

1. The name of the corporation is: ECUACAR LEASING & SALES, CORP.

2. The name and address of the registered agent and office is:

JENNY C. VALENCIA
2542 N.W. 38 CT.
MIAMI, FL. 33142

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Having been named as registered agent and to accept service of process for the above noted corporation at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Jenny C. Valencia
(SIGNATURE)

11-11-98
(DATE)

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