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FLORIDA DIVISION OF CORPORATIONS

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FROM: BUSINESS WORLD TRANSACTIONS, INC.
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ACCT#:

CONTACT: GEORGE G PICARDIE
PHONE: (305)867-8448
(305)867-8200

FAX #:

NAME: ECUACAR LEASING & SALES, CORP.
AUDIT NUMBER.....H98000021312
DOC TYPE.....FLORIDA PROFIT CORPORATION OR P.A.
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ARTICLES OF INCORPORATION

The undersigned incorporator(s), for the purpose of forming a corporation under the Florida Business Act, hereby adopt(s) the following Articles of Incorporation.

ARTICLE I

NAME

The name of the corporation shall be: ECUACAR LEASING & SALES, CORP.

ARTICLE II

PRINCIPAL OFFICE

The principal place of business and mailing address of this corporation shall be:

2542 N.W. 38 CT.
MIAMI, FL. 33142

ARTICLE III

SHARES

The number of shares of stock that this corporation is authorized to have outstanding at any one time is: One Thousand (1,000) shares of One Dollar (\$1.00) par value common stock, which shall be designated "COMMON SHARES."

ARTICLE IV

INITIAL REGISTERED AGENT AND STREET ADDRESS

The name and address of the initial registered agent is:

JENNY C. VALENCIA
2542 N.W. 38 CT.
MIAMI, FL. 33142

Prepared By: JENNY C. VALENCIA
2542 N.W. 38 CT.
MIAMI, FL. 33142
305 3745098

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TALLAHASSEE, FLORIDA

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FROM : ECUACAR RENT

PHONE NO. : 305 8745067

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**ARTICLE V
INCORPORATOR(S)**

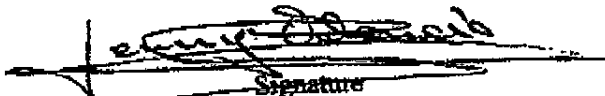
The name(s) and street address(es) of the incorporator(s) to these Articles of Incorporation is(are):

JENNY C. VALENCIA
2542 N.W. 38 CT.
MIAMI, FL. 33142

DIRECTOR
& PRESIDENT

The undersigned incorporator(s) has(have) executed these Articles of Incorporation this

11 day of NOVEMBER, 1998


Signature

Signature

Signature

NOTE: Affixing an officer title after a signature of an incorporator does not constitute the designation of officers.

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FROM : ECUACAR RENT

PHONE NO. : 305 8745067

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CERTIFICATE OF DESIGNATION OF REGISTERED AGENT/REGISTERED OFFICE

PURSUANT TO THE PROVISIONS OF SECTION 617.0501, FLORIDA STATUTES THE UNDERSIGNED CORPORATION, ORGANIZED UNDER THE LAWS OF THE STATE OF FLORIDA, SUBMITS THE FOLLOWING STATEMENT IN DESIGNATING THE REGISTERED OFFICE/REGISTERED AGENT, IN THE STATE OF FLORIDA.

1. The name of the corporation is: ECUACAR LEASING & SALES, CORP.

2. The name and address of the registered agent and office is:

JENNY C. VALENCIA
2542 N.W. 38 CT.
MIAMI, FL. 33142

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Having been named as registered agent and to accept service of process for the above noted corporation at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Jenny C. Valencia
(SIGNATURE)

11-11-98
(DATE)

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