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FROM: RASCO, REININGER & PEREZ, P.A.  
104076000124

ACCT#:

CONTACT: ANGELA M GONZALEZ  
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NAME: LIDERES RECORDS, INC.

AUDIT NUMBER.....H98000019868

DOC TYPE.....FLORIDA PROFIT CORPORATION OR P.A.

CERT. OF STATUS..1

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FLORIDA DEPARTMENT OF STATE  
Sandra B. Mortham  
Secretary of State

October 26, 1998

RASCO, REININGER & PEREZ, P.A.

SUBJECT: LIDERES RECORDS, INC.  
REF: W98000024264

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**ARTICLES OF INCORPORATION  
OF  
LIDERES RECORDS, INC.**

SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

The undersigned, acting as incorporator of **LIDERES RECORDS, INC.** under the Florida Business Corporation Act, adopts the following Articles of Incorporation:

**ARTICLE I. NAME**

The name of the corporation is:

**LIDERES RECORDS, INC.**

and the principal place of business is:

3191 Coral Way  
Suite 110  
Miami, Florida 33145

**ARTICLE II. COMMENCEMENT OF EXISTENCE**

The existence of the corporation will commence on the date of filing of these Articles of Incorporation.

Audit No.: H98000019868  
Prepared By: Salomon B. Esquenazi  
5200 Blue Lagoon Drive, Suite 700  
Miami, Florida 33126  
(305) 261-0500  
Florida Bar No. 992038

Audit No.: H98000019868

### **ARTICLE III. PURPOSE**

This corporation is formed for the purpose of engaging in the business of production and sale of compact discs and other recorded music and in all businesses incidental thereto and may engage in any activity or business permitted under the laws of the United States and Florida.

### **ARTICLE IV. AUTHORIZED SHARES**

The maximum number of shares that the corporation is authorized to have outstanding at any time is 7,500 shares of common stock having a par value of \$1.00 per share. The consideration to be paid for each share shall be fixed by the board of directors and may be paid in whole or in part in cash or other property, tangible or intangible, or in labor or services actually performed for the corporation, with a value, in the judgment of the directors, equivalent to or greater than the full par value of the shares.

### **ARTICLE V. INITIAL REGISTERED OFFICE AND AGENT**

The street address of the initial registered office of the corporation is 5200 Blue Lagoon Drive, Suite 700, Miami, FL 33126 and the name of the corporation's initial registered agent at that address is Miami Corporate Systems, Inc.

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**ARTICLE VI. INITIAL BOARD OF DIRECTORS**

The corporation shall have two director(s) initially. The number of directors may be increased from time to time, as provided in the bylaws, but shall never be less than one. The name and street address of the initial director(s) are:

Felix Castillo  
625 University Drive  
Coral Gables, Florida 33134

Rodolfo Rodriguez Miranda  
3191 Coral Way  
Suite 110  
Miami, Florida 33145

**ARTICLE VII. INCORPORATOR**

The name and street address of the incorporator is:

SALOMON B. ESQUENAZI

5200 Blue Lagoon Drive  
Suite 700  
Miami, Florida 33126

**ARTICLE VIII. BYLAWS**

The power to adopt, alter, amend, or repeal bylaws shall be vested in the board of directors and the shareholders, except that the board of directors may not amend or repeal any bylaw adopted by the shareholders if the shareholders specifically provide that the bylaw is not subject to amendment or repeal by the directors.

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**ARTICLE IX. AMENDMENTS**

The corporation reserves the right to amend, alter, change, or repeal any provision in these Articles of Incorporation in the manner prescribed by law, and all rights conferred on shareholders are subject to this reservation. These Articles may be amended prior to the issuance of shares of the corporation by the unanimous approval or consent of the board of directors. Thereafter, every amendment shall be approved by the board of directors, proposed by them to the shareholders, and approved at a shareholders' meeting by the holders of a majority of the shares entitled to vote on the matter or in such other manner as may be provided by law.

IN WITNESS WHEREOF, the undersigned incorporator has executed these Articles of Incorporation this 23 day of October, 1998.

  
\_\_\_\_\_  
SALOMON B. ESQUENAZI, Incorporator

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**ACCEPTANCE OF APPOINTMENT AS REGISTERED AGENT**

Having been named as registered agent for **LIDERES RECORDS, INC.** in the foregoing Articles of Incorporation, we hereby agree to accept service of process for said corporation and to comply with any and all statutes relative to the complete and proper performance of the duties of registered agent.

**MIAMI CORPORATE SYSTEMS, INC.**By: 

RAMON E RASCO, PRESIDENT

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