NATIONSBANK TOWER

JOHN R. ALLISON, III JAMES S. ROBERTSON, III* LARRY A. SCHWARTZ

Re:

Dear Sir/Madam:

100 S.E. SECOND STREET **SUITE 3350** MIAMI, FLORIDA 33131-2151

TELEPHONE (305) 347-4000 TELECOPIER (305) 347-4001 E-MAIL arlawfirm@aol.com

October 19, 1998 * ALSO ADMITTED IN NY

Via Federal Express - Air bill #807032862491

Secretary of State State of Florida Division of Corporations 409 East Gaines Street Tallahassee, Florida 32399

Articles of Incorporation of Florida Keys Property Management Co..

Enclosed herewith in connection with the above-referenced matter, please find the following:

- Original and one copy of executed Articles of Incorporation; and 1).
- Check 002918 payable to the Secretary of State in the amount of \$122.50. 2). This check covers the cost of the \$70.00 filing fee and \$52.50 certified copy fee.

Please return to me a certified copy in the enclosed stamped, self-addressed envelope. Thank you for your assistance regarding this matter.

Sincerely,

JOHN R. ALLISON, III

Enclosures as indicated

JRA:ah

[f:\jra\flakeys\secstate.ltr]

GAVE

ARTICLES OF INCORPORATION

OF

FLORIDA KEYS PROPERTY MANAGEMENT CO.

98 OCT 20 AM 11: 49
SECTED SET STATES
SECTION OF STATES

Each undersigned incorporator of these Articles of Incorporation hereby presents these Articles of Incorporation to the Secretary of State of the State of Florida for the formation of a Corporation under the laws of the State of Florida.

ARTICLE I

The name of the Corporation is:

FLORIDA KEYS PROPERTY MANAGEMENT CO.

ARTICLE II

The maximum number of shares of stock that the Corporation is authorized to have outstanding at any time is 100 shares of \$5.00 Dollar par value common stock.

ARTICLE III

- A. This Corporation is to exist perpetually.
- B. The corporate existence of this Corporation shall commence on the filing of these Articles with the Secretary of State, State of Florida.

ARTICLE IV

The name of the initial registered agent and the street address of the initial registered office are as follows:

Registered Agent

Address of Registered Office

John R. Allison, III

100 S. E. Second Street Suite 3350 Miami, Florida 33131-2151

ARTICLE V

The name and post office address of each incorporator to these Articles of Incorporation shall be:

<u>Name</u>

Address

John R. Allison, III

100 S. E. Second Street Suite 3350. Miami, Florida 33131-2151

ARTICLE VI

The initial By-Laws shall be adopted by the Corporation's first Board of Directors. Thereafter, the power to alter, amend, or repeal the By-Laws shall be vested in the stockholders and the directors of the Corporation in the manner set forth in the By-Laws.

ARTICLE VII

The Corporation shall have one (1) director initially. Thereafter the number of directors may be increased or decreased in the manner set forth in the By-Laws, but in no event shall there be less than one director, nor more than three (3) directors. The name of the initial Director is Peter Rysman, whose address is the same as the Principal Office.

ARTICLE VIII

The principal office and the mailing address of the Corporation shall be as follows:

Principal Office

<u> Mailing Address</u>

60 Golf Club Drive Key West, Florida 33040 60 Golf Club Drive Key West, Florida 33040

ARTICLE IX

The Corporation shall indemnify any officer or director or any former officer or director to the fullest extent permitted by law.

ARTICLE X

At each election for directors, each stockholder entitled to vote at such election shall have the right: to cumulate his votes by giving one candidate as many votes as the number of shares of stock then owned by such stockholder; or to distribute such votes on the same principal among any number of candidates.

ARTICLE XI

In the event that authorized shares of stock of the Corporation are to be issued, each then existing stockholder shall have the right, from time to time and at any time, to purchase a fraction of the authorized stock being issued, the numerator of which shall be the number of shares of stock of the Corporation then owned by the said stockholder, and the denominator of which shall be the total number of shares of stock then owned by all stockholders. The purchase price for each share of stock shall be the price at which it is issued.

IN WITNESS WHEREOF, each incorporator has hereunto executed these Articles of Incorporation this 2 day of October, 1998, at Miami, Florida.

John R. Allison, III

HAVING BEEN NAMED TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE-STATED CORPORATION, AT THE PLACE DESIGNATED IN THIS CERTIFICATE, THE UNDERSIGNED AGREES TO ACT IN THIS CAPACITY, AND FURTHER AGREES TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATIVE TO THE PROPER AND COMPLETE PERFORMANCE OF HIS DUTIES.

JOHN R. ALLISON, III NAME OF STATE OF S