Address City/State/Zip Phone # Office Use Only CORPORATION NAME(S) & DOCUMENT NUMBER(S), (if known): (Corporation Name) (Document #) (Corporation Name) (Document #) (Corporation Name) (Document #) ប្រ Pick up time Certified Copy Will wait Certificate of Status Mail out Photocopy AMENDMENTS NEWFILINGS 800002636808--6 -09/11/98--01002--007 Profit Amendment *****70.00 ****70.00 NonProfit Resignation of R.A., Officer/Director Limited Liability Change of Registered Agent Domestication Dissolution/Withdrawal Other Merger REGISTRATION/ OTHER FILINGS QUALIFICATION Annual Report Foreign Fictitious Name Limited Partnership Name Reservation Reinstatement 83 SEP 11 AH 9: 15 Trademark GENEDIU Other

CR2E031(1/95)

Examiner's Initials

T. SIMITH | SEP 1 1 1999

ARTICLES OF INCORPORATION OF MIAMI KAYAK & CANOE CO.

The undersigned incorporator, for the purpose of forming a corporation under the Florida Business Corporation Act, hereby adopts the following Articles of Incorporation.

ARTICLE I. NAME

The name of the corporation shall be: Miami Kayak & Canoe Co.

ARTICLE II. PRINCIPAL OFFICE

The principal place of business and mailing address of this corporation shall be: 4235 Braganza Street, Coconut Grove, Florida 33133.

ARTICLE III. SHARES

The number of shares of stock that this corporation is authorized to have outstanding at any one time is 10,000 shares, \$.01 par value, all of which shall be common stock.

ARTICLE IV. INITIAL REGISTERED AGENT AND STREET ADDRESS

The name and Florida street address of the initial registered agent are:

Salomon Hazday, Jr. 4235 Braganza Street Coconut Grove, Florida 33133

ARTICLE V. DIRECTORS

The names and address of the persons who will serve on the initial board of directors are:

Salomon Hazday, Jr. 4235 Braganza Street Coconut Grove, Florida 33133

Jose J. Gonzalez, Jr. 25 E. Sunrise Coral Gables, Florida 33133 98 SEP II AM 9: 59
SECRETARY OF STATE
TALL AHASSES ET BELL.

ARTICLE VI. INCORPORATOR

The name and address of the incorporator of these Articles of Incorporation are:

Salomon Hazday, Jr. 4235 Braganza Street Coconut Grove, Florida 33133

ARTICLE VII. INDEMNIFICATION

The corporation shall indemnify its directors, officers, employees, and agents to the fullest extent permitted by law.

IN WITNESS WHEREOF, the undersigned incorporator has executed these Articles of Incorporation this 9th day of September, 1998.

Salomon Hazday, Jr., Incorporator

ACCEPTANCE OF REGISTERED AGENT

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Salomon Hazday, Jr., Registered Agent

Date

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ALLAMASSEF FLORIDA