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August 27, 1998

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-08/31/98-01076-003  
\*\*\*\*122.50 \*\*\*\*122.50

Department of State  
Division of Corporations  
P. O. Box 6327  
Tallahassee, Florida 32314

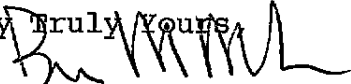
Re: DILLARD HOTELS, INC.

Dear Sir:

Enclosed are the original and one copy of the articles of incorporation for the above-named proposed Florida corporation. Also enclosed is a check in the amount of \$122.50 representing the filing fees of \$70.00 and a certified copy charge of \$52.50.

Thank you for your assistance in this matter.

Very Truly Yours,



Brian M. Mark, Esq.

enclosure

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**ARTICLES OF INCORPORATION**  
**OF**  
**DILLARD HOTELS, INC.**

**ARTICLE I. CORPORATE NAME.**

The name of this corporation is: **DILLARD HOTELS, INC.**

**ARTICLE II. PRINCIPAL OFFICE.**

The principal place of business and mailing address of this corporation are 2004 Hounds Lake Court, Kissimmee, Florida 34741.

**ARTICLE III. CAPITAL STOCK.**

The number of shares of stock that this corporation is authorized to have outstanding at any one time is Six Hundred (600) shares of common stock, par value One Dollar (\$1.00).

**ARTICLE IV. INITIAL REGISTERED AGENT AND OFFICE.**

The name and address of the initial registered agent is: J. Randall Dillard, 2004 Hounds Lake Court, Kissimmee, Florida 43741.

**ARTICLE V. INCORPORATOR.**

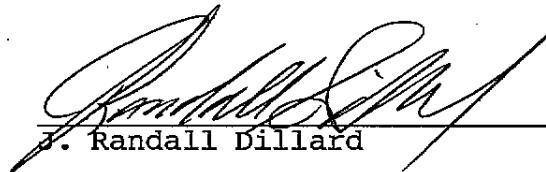
The name and street address of the sole incorporator to these articles of incorporation is: J. Randall Dillard, 2004 Hounds Lake Court, Kissimmee, Florida 43741.

The undersigned has executed these articles of incorporation on the 27<sup>th</sup> day of August, 1998.

  
J. Randall Dillard

Acceptance by Resident Agent

Having been named as registered agent and designated to accept service of process for the above corporation, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

  
J. Randall Dillard

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