TRANSMITTAL LETTER

Department of State Division of Corporations P. O. Box 6327 Tallahassee, FL 32314

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(Proposed corporate name - must include suffix)

Enclosed is an original and one(1) copy of the articles of incorporation and a check for :

\$70.00

\$78.75

\$122.50

\$131.25

Filing Fee

Filing Fee

Filing Fee

Filing Fee,

& Certificate & Certified Copy

Certified Copy

& Certificate

ADDITIONAL COPY REQUIRED

FROM:

Name (Printed or typed)

Russ Walters

Address

P. O. Box 331246

City, State & Zip

Miami, Florida 33233-124

Daytime Telephone number

(305) 324-6444

NOTE: Please provide the original and one copy of the articles.

ARTICLES OF INCORPORATION

The undersigned incorporator, for the purpose of forming a corporation under the Florida Business Corporation Act, hereby adopts the following Articles of Incorporation.

ARTICLE I NAME

The name of the corporation shall be:

CubaLink, Inc.

ARTICLE-II PRINCIPAL OFFICE

The principal place of business and mailing address of this corporation shall be:

P. O. Box 331246, Miami, Florida 33233-1246

ARTICLE III SHARES

The number of shares of stock that this corporation is authorized to have outstanding at any one time is:

1,000 Shares

ARTICLE IV INITIAL REGISTERED AGENT AND STREET ADDRESS

The name and Florida street address of the initial registered agent are:

Russ Walters 1466 N. W. 13th Terrace Miami, Florida 33125 98 AUG 28 AM 9: 06 SECRETARY OF STATI TALLAHASSEE, FLORIC

ARTICLE V INCORPORATOR

The name and address of the incorporator to these Articles of Incorporation are:

Russ Walters 1466 N. W. 13th Terrace Miami, Florida 33125

Signature/Incorporator

Date

(An additional article must be added if an effective date is requested.)

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent

Signature/Registered Agent

Date