LAW OFFICES THAYER M. MARTS

POST OFFICE BOX 1814 155 OFFICE PLAZA DRIVE TALLAHASSEE, FLORIDA 32302 (850) 224-1258 Phone (850) 656-5923 Fax 1-800-868-1258

THAYER M. MARTS

Poly to: 9 8 000075576

Post Office Box 761 4437 Jackson Street Marianna, Florida 32447 (850) 526-3520 Phone (850) 482-3138 Fax

August 25, 1998

Department of State Division of Corporations Post Office Box 6327 Tallahassee, Florida 32314

RE: R& S Towing and Recovery, Inc.

300002626653--3 -08/27/98--01055--001 ****107.50 ****107.50

To Whom It May Concern:

Enclosed please find the Articles of Incorporation for R& S Towing and Recovery, Inc., a new corporation, together with a check for \$107.50. Please send a certified copy of registration to this office upon completion.

If you have any questions regarding the enclosed, please do not hesitate to contact me.

Sincerely,

Thayer M. Marts

TMM/rms

Enclosures

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thayer of Marts/rome



ARTICLES OF INCORPORATION OF R & S TOWING & RECOVERY, INC.

The undersigned incorporators to these Articles of Incorporation, natural persons competent to contract, hereby associate themselves to form a corporation under the laws of the State of Florida.

ARTICLE I NAME

The name of this corporation is R& S TOWING & RECOVERY, INC.

ARTICLE II NATURE OF BUSINESS

The general nature of the business to be transacted by this corporation is towing and recovering of automobiles.

To manufacture, purchase, or otherwise acquire, and to own, mortgage, pledge, sell, assign, transfer, or otherwise dispose of, and to invest in, trade in, deal in and with, goods, wares, merchandise, real and personal property, and services, of every class, kind and description; except that it is not to conduct a banking, safe deposit, trust, insurance, surety, express, railroad, canal, telegraph, telephone or cemetery company, a building and loan association, mutual fire insurance association, cooperative association, fraternal benefit society, state fair or exposition.

To conduct business in, have one or more offices in, and buy, hold, mortgage, sell, convey, lease, or otherwise dispose of real and personal property, including franchises, patents, copyrights, trademarks, and licenses, in the State of Florida and in all other states and countries.

To contract debts and borrow money, issue and sell or pledge bonds, debentures, notes and other evidences of indebtedness, and execute such mortgages, transfers or property, or other instruments to secure the payment of corporate indebtedness as required.

To purchase the corporate assets of any other corporation and engage in the same or other character of business.

To guarantee, endorse, purchase, hold, sell, transfer, mortgage, pledge or otherwise acquire or dispose of the shares of the capital stock of, or any bonds, securities, or other evidences of indebtedness created by any other corporation of the State of Florida or any other state or government, and while owner of such stock to exercise all the rights, powers, and privileges of ownership, including the right to vote such stock.

ARTICLE III CAPITAL STOCK

The maximum number of shares of stock that this corporation is authorized to have outstanding at any one time is 100 shares of common stock having a nominal or par value of \$1.00 value per share. The shareholders of common stock shall have pre-emptive rights to acquire unissued or treasury shares of the corporation. Barbara Malloy shall hold 60 shares of common stock and Robbie R. DeLoach shall hold 40 shares of common stock, each share having a nominal par value of \$1.00 value per share.

ARTICLE IV INITIAL CAPITAL

The amount of capital with which this corporation will begin business is \$100.00.

ARTICLE V TERM OF EXISTENCE

This corporation is to exist perpetually.

ARTICLE VI ADDRESS OF INITIAL REGISTERED OFFICE AND NAME OF REGISTERED AGENT

The street address of the registered office of this corporation in the State is Florida is 155

Office Plaza Drive, Tallahassee, Florida 32302. The Board of Directors may from time to time move the registered office to any other address in Florida. The initial registered agent of this corporation is THAYER M. MARTS, whose business address is 155 Office Plaza Drive, Tallahassee, Florida 32301.

ARTICLE VII DIRECTOR

The corporation shall have one (1) director, initially. The number of directors may be increased or diminished from time to time, by By-Laws adopted by the stockholders.

ARTICLE VIII INITIAL DIRECTOR

The names and addresses of the members of the first Board of Directors is:

NAME ADDRESS

Barbara Malloy Route 2, Box 522 Havana, Florida 32333

Robbie R. DeLoach

8086 Baby Farm Road
Tallahassee, Florida 32310

ARTICLE IX INCORPORATOR

The name and address of each incorporator to these Articles of Incorporation is:

NAME ADDRESS

Barbara Malloy Route 2, Box 522

Havana, Florida 32333

Robbie R. DeLoach

8086 Baby Farm Road
Tallahassee, Florida 32310

ARTICLE X AMENDMENT

These Articles of Incorporation may be amended in the manner provided by law. Every amendment shall be approved by the Board of Directors, proposed by them to the stockholders, and approved at a stockholder's meeting by a majority of the stock entitled to vote thereon, unless all the directors and all the stockholders sign a written statement manifesting their intention that a certain amendment of these Articles of Incorporation be made.

BARBARA MALLOY

RÓBBIE R. DELOACH

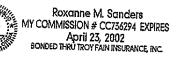
STATE OF FLORIDA COUNTY OF

I HEREBY CERTIFY that on this day, before me, a Notary Public duly authorized in the State of County named above to take acknowledgments, personally appeared BARBARA MALLOY, to me known to be the person described in and who executed the foregoing ARTICLES OF INCORPORATION, and acknowledged before me that she executed the same for the uses and purposes therein expressed.

WITNESS my hand and official seal in the State and county named above this 4th day of

NOTARY PUBLIC

My Commission Expires:



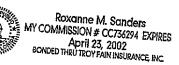
STATE OF FLORIDA COUNTY OF LEST

I HEREBY CERTIFY that on this day, before me, a Notary Public duly authorized in the State of County named above to take acknowledgments, personally appeared ROBBIE R. DELOACH, to me known to be the person described in and who executed the foregoing ARTICLES OF INCORPORATION, and acknowledged before me that he executed the same for the uses and purposes therein expressed. D420-136-59-603-60

WITNESS my hand and official seal in the State and county named above this !!! day of ..., 1998.

NOTARY PUBLIC

My Commission Expires:



CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE SERVICE OF PROCESS WITHIN FLORIDA, NAMING AGENT UPON WHOM PROCESS MAY BE SERVED

IN COMPLIANCE WITH SECTION 48.091, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED:

FIRST -- THAT <u>R & S TOWING & RECOVERY, INC.</u>
(NAME OF CORPORATION)

DESIRING TO ORGANIZE OR QUALIFY UNDER THE LAWS OF THE STATE OF FLORIDA, WITH ITS PRINCIPAL PLACE OF BUSINESS AT THE CITY OF <u>Tallahassee</u>, STATE OF FLORIDA, HAS NAMED <u>Thayer M. Marts</u>, LOCATED AT <u>155 Office Plaza</u> <u>Drive</u>, CITY OF <u>Tallahassee</u>, STATE OF FLORIDA, AS ITS AGENT TO ACCEPT SERVICE OF PROCESS WITHIN FLORIDA.

SIGNATURE

TORPORATE OFFICER

TITLE

DATE

8/14/98

HAVING BEEN NAMED TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE STATED CORPORATION, AT THE PLACE DESIGNATED IN THIS CERTIFICATE, I HEREBY AGREE TO ACT THIS CAPACITY, AND I FURTHER AGREE TO COMPLY WITH THE PROVISION OF ALL STATUTES RELATIVE TO THE PROPER AND COMPLETE PERFORMANCE OF MY DUTIES.

SIGNATURE

DATE

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PALLAHASSEE EL SAIL