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LOCAL REPRESENTATIVE TALLAHASSEE	OFFICE USE ONLY
CORPORATION NAME(S) & DOCUMENT NUM	BER(S) (if known):
1. MUSICA LATINA USI (Corporation Name)	(Document #) (Document #) ALEC REI ANG ANG ANG ANG ANG ANG ANG AN
2. (LATIN MUSIC USA (Corporation Name)	(Document #)
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. (Corporation Name)	(Document #)
4. (Corporation Name)	(Document #)
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Articles of Incorporation of Musica Latina USA, Inc.

ARTICLE I-NAME

The name of the corporation is Musica Latina USA

ARTICLE II-DURATION

The corporation shall have perpetual existence, unless sooner dissolved in accordance with the laws of the State of Florida.

ARTICLE III-PURPOSE

This corporation is organized for the purpose of transacting any and all business permitted under the laws of the United States and the State of Florida.

ARTICLE IV-CAPITAL STOCK This corporation is authorized to issue SiX hundred (600) shares of one (\$1.00) Dollar par value common stock, which shall be designated "Common Stock".

ARTICLE V-PREEMPTIVE RIGHTS

Every shareholder, upon the sale for cash of any new stock of this corporation of the same kind, class or series as that which he already holds, shall have the right to purchase his pro rata share thereof (as nearly as May be done without issuance of fractional shares) at the price at which it is offered to others.

ARTICLE VI-INITIAL REGISTERED OFFICE AND AGENT

The address of the initial registered office of this corporation is 601 Brickell Key Drive, Suite 1080, Miami, Florida 33131 and the name of the initial registered agent of this corporation at that address is Francisco Salcedo.

ARTICLE VII-INITIAL BOARD OF DIRECTORS

This corporation shall have three (3) directors initially. The number of directors may be either increased or diminished from time to time by the Bylaws but shall never be less than one (1).

The names and addresses of the initial directors of this corporation are:

Francisco Salcedo 601 Brickell Key Dr. 601 Brickell Key Dr. 601 Brickell Key Dr. Suite 1080 Miami, FL 33131

Jorge Martinez Suite 1080 Miami, FL 33131

Francisco Restrepo Suite 1080 Miami, FL 33131

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ARTICLE VIII-INDEMNIFICATION

The corporation shall indemnify any officer or director, or any former officer or director, to the full extent permitted by law.

ARTICLE IX-INCORPORATOR

The name and address of the person signing these articles is:

Francisco Salcedo 601 Brickell Key Drive Miami, FL 33131

ARTICLE X-MAILING AND BUSINESS ADDRESS

The mailing and business address of this corporation is: 601 Brickell Key Drive, Suite 1080, Miami, FL 33131.

IN WITNESS WHEREOF, the undersigned subscribers have executed these articles of incorporation this 21st day of August, 1998.

THUM NI NOW

CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE SERVICE OF PROCESS WITHIN THE STATE OF FLORIDA, NAMING AGENT UPON WHOM SERVICE OF PROCESS MAY BE EFFECTIVE

In compliance with section 607.034 of the Florida Statutes, the following is submitted:

Musica Latina USA, Inc., desiring to organize or qualify under the laws of the State of Florida, with its principal place of business in the City of Miami, County of Miami-Dade, State of Florida, has named Francisco Salcedo located at 601 Brickell Key Drive, Suite 1080, Miami, Florida 33131.

ACKNOWLEDGMENT

Having been named to accept service of process for the above mentioned corporation, at the place designated in this Certificate, I hereby agree to act in this capacity, and further agree to comply with the provisions of all Statutes relative to the proper and complete performance of my duties.

Dated this 21st day of August, 1998.

RESIDENT AND REGISTERED AGENT.

98 AUG 24 PM 12: 06
SECRETARY OF STATE
TALLAHASSEE FLORIDA