Document Number Only AUG 21 PH 12: 23 SECRETARY OF STATE TALLAHASSEE, FLORIDA C T Corporation System. Requestor's Name 660 East Jefferson Street Address 32301 Tallahassee, FL Phone Zip State City CORPORATION(S) NAME and Financial Services INSUrance *****70.00 ******70.00 & Profit Outcely () Merger () Amendment () NonProfit () Limited Liability Company () Mark () Dissolution/Withdrawal () Foreign () Other () Annual Report () Limited Partnership () Change of R.A. () Reservation () Reinstatement () Fictitious Name () Limited Liability Partnership () CUS () Photo Copies () Certified Copy () After 4:30 () Call if Problem () Call When Ready 例 Pick Up () Will Wait (X) Walk In () Mail Out Name PLEASE RETURN EXTRACCOPY(S) FILE STAMPES ON OF CURPORATION Availability 8/21/98 Document Examiner Updater Verifier Acknowledgment

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ARTICLES OF INCORPORATION

FILED

OF

R & R INSURANCE AND FINANCIAL SERVICES, INC. AUG 21 PM 12: 23

SECRETARY OF STATE TALLAHASSEE, FLORIDA

The undersigned, acting as incorporator of R & R Insurance and Financial Services, Inc., under the Florida Business Corporation Act, adopts the following Articles of Incorporation.

ARTICLE I NAME

The name of the Corporation is: R & R Insurance and Financial Services, Inc.

ARTICLE II ADDRESS

The mailing address of the Corporation is: 103 Century 21 Drive, Jacksonville, Florida 32216.

ARTICLE III COMMENCEMENT OF EXISTENCE

The existence of the Corporation will commence on the date of filing of these Articles of Incorporation.

ARTICLE IV PURPOSE

The nature of the business or purposes to be conducted or promoted are:

- (a) To engage in the transaction of all lawful business or pursue any other lawful purpose of purposes for which a corporation may be incorporated under Florida law.
- (b) To have, enjoy, and exercise all of the rights, powers, and privileges conferred upon corporations incorporated pursuant to Florida law, whether now or hereafter in effect, and whether or not herein specifically mentioned.

ARTICLE V AUTHORIZED SHARES

The maximum number of shares that the Corporation is authorized to have outstanding at any time is 10,000 shares of common stock, each share having a par value of \$.001.

ARTICLE VI VOTING; PREEMPTIVE RIGHTS

The power to cumulate votes (cumulative voting) in the election of directors is hereby expressly prohibited.

The shareholders of the Corporation shall not have a preemptive right to purchase, acquire or subscribe for any unissued, additional or treasury shares of stock of any class or bonds, notes, debentures or other securities convertible into stock of the Corporation or carrying any right to purchase, acquire or subscribe for stock of any class.

ARTICLE VII INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered office of the Corporation is 1200 South Pine Island Road, Plantation, Florida, 33324 (County of Broward), and the name of the Corporation's initial registered agent at that address is C T Corporation System.

ARTICLE VIII INITIAL BOARD OF DIRECTORS

The Corporation shall have two directors initially. The number of directors may be either increased or diminished from time to time, as provided in the Bylaws, but shall never be less than one. The names and street addresses of the initial directors are:

Name	Address
Ronald R. Bloomingkemper	8 Inverness Drive East, Suite 100 Englewood, Colorado 80112
Gary R. McCoy	103 Century 21 Drive Jacksonville, Florida 32216

ARTICLE IX INCORPORATOR

The name and street address of the incorporator is:

Name

<u>Address</u>

Dominic A. Lloyd, Esq.

Kutak Rock 1200 Seventeenth Street, Suite 2900 Denver, Colorado 80202-3329

The incorporator of the Corporation assigns to this Corporation his rights under Section 607.0201, Florida Statutes, to constitute a corporation, and he assigns to those persons designated by the Board of Directors any rights he may have as incorporator to acquire any of the capital stock of this Corporation, this assignment becoming effective on the date corporate existence begins.

ARTICLE X DIRECTOR LIABILITY

To the fullest extent permitted by the Florida Business Corporation Act, as the same exists or may hereafter be amended, a director of this Corporation shall not be liable to the Corporation or its shareholders for monetary damages for breach of fiduciary duty as a director.

ARTICLE XI INDEMNIFICATION

The Corporation shall indemnify any person and his estate and personal representative against all liability and expense incurred by reason of the person being or having been a director or officer of the Corporation to the full extent and in any manner that directors may be indemnified under the Florida Business Corporation Act, as in effect at any time. The Corporation shall also indemnify any person who is serving or has served the Corporation as director, officer, employee, or agent, and that person's estate and personal representative, to the extent and in the manner provided in any bylaw, contract, resolution of the shareholders or directors, or otherwise, so long as such provision is legally permissible.

ARTICLE XII ACTION WITHOUT MEETING

Any action required by law to be taken at any annual or special meeting of shareholders, or any action that may be taken at any annual or special meeting of shareholders, may be taken without a meeting, without prior notice, and without a vote, if a consent or consents in writing, setting forth the action so taken, shall be signed by all of the shareholders entitled to vote with respect to the subject matter thereof.

ARTICLE XIII BYLAWS

The Board of Directors is authorized to adopt, amend or repeal the bylaws of the Corporation.

ARTICLE XIV AMENDMENTS

The Corporation reserves the right to amend, alter, change or repeal any provision in these Articles of Incorporation in the manner prescribed by law, and all rights conferred on shareholders are subject to this reservation.

The undersigned incorporation, for the purpose of forming a corporation under laws of the State of Florida, has executed these Articles of Incorporation this 20° day of August, 1998.

Dominic A. Lloyd, Incorporator

CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE | LED FOR THE SERVICE OF PROCESS WITHIN THIS STATE, NAMING AGENT UPON WHOM PROCESS MAY BE SERVED AUG 21 PM 12: 23

Pursuant to Chapter 48.091, Florida Statutes, the following is submitted: SECRETARY OF STATE TALLAHASSEE, FLORIDA

That R & R Insurance and Financial Services, Inc., desiring to organize under the laws of the State of Florida with its initial registered office, as indicated in the Articles of Incorporation, at 1200 South Pine Island Road, Plantation, Florida 33324, has named C T Corporation System as its agent to accept service of process within this state.

ACKNOWLEDGEMENT

Having been named to accept service of process for the corporation named above, at the place designated in this certificate, I agree to act in that capacity, to comply with the provisions of the Florida Business Corporation Act, and am familiar with, and accept, the obligations of that position.

By Marcia J. Sunahara
Its Assistant Vice Pres.