



THE UNITED STATES  
CORPORATION  
COMPANY

ACCOUNT NO. : 072100000032

REFERENCE : 933706 9564A

AUTHORIZATION :

*Patricia Pizeto*

COST LIMIT : \$ 70.00

ORDER DATE : August 19, 1998

ORDER TIME : 3:53 PM

ORDER NO. : 933706-005

CUSTOMER NO: 9564A

700002620577--6

CUSTOMER: Conrad Kulatz, Esq  
KULATZ & DOBBINS, P.A.

Suite 4r  
633 S.e. Third Avenue  
Fort Lauderdale, FL 33301

DOMESTIC FILING

NAME: UNIVERSAL AIRCRAFT SALES, INC.

EFFECTIVE DATE:

XX ARTICLES OF INCORPORATION  
       CERTIFICATE OF LIMITED PARTNERSHIP

PLEASE RETURN THE FOLLOWING AS PROOF OF FILING:

       CERTIFIED COPY  
XX PLAIN STAMPED COPY  
       CERTIFICATE OF GOOD STANDING

CONTACT PERSON: Howard Coleman

EXAMINER'S INITIALS:

FILED  
SECRETARY OF STATE  
DIVISION OF CORPORATIONS  
98 AUG 20 PM 12: 09

RECEIVED  
98 AUG 20 AM 9: 37  
DIVISION OF CORPORATION  
*[Signature]* 8/20/98

**ARTICLES OF INCORPORATION**  
**OF**  
**UNIVERSAL AIRCRAFT SALES, INC.**

FILED  
SECRETARY OF STATE  
DIVISION OF CORPORATIONS  
98 AUG 20 PM 12:09

The undersigned subscriber to these Articles of Incorporation, a natural person, competent to contract, hereby forms a corporation under the laws of the State of Florida.

**ARTICLE I. NAME**

The name of the corporation shall be:

Universal Aircraft Sales, Inc.

The principal place of business of this corporation shall be 633 S.E. Third Ave. Suite 4R, Fort Lauderdale, FL 33301.

**ARTICLE II. NATURE OF BUSINESS**

This corporation may engage or transact in any or all lawful activities or business permitted under the laws of the United States, the State of Florida or any other state, country, territory or nation.

**ARTICLE III. CAPITAL STOCK**

The maximum number of shares of stock that this corporation is authorized to have outstanding at any one time is 1,000 shares of common stock having a par value of \$1.00 per share.

#### **ARTICLE IV. INITIAL REGISTERED OFFICE AND AGENT**

The street address of the initial registered office of the corporation shall be 633 S.E. Third Avenue, Suite 4R, Fort Lauderdale, Florida 33301, and the name of the initial resident agent of the corporation at that address is Attorney Conrad S. Kulatz, Esquire at Kulatz & Dobbins, P.A.

#### **ARTICLE V. TERM OF EXISTENCE**

This corporation is to exist perpetually.

#### **ARTICLE VI. CORPORATE INDEMNIFICATION PLAN**

The corporation will indemnify any person:

(1) Who was or is a party, or is threatened to be made a party, to any threatened, pending, or completed action, suit, or proceeding, whether civil, criminal, administrative, or investigative (other than an action by, or in the right of, the corporation) by reason of the fact that he is or was a director, officer, employee, or agent of the corporation or is or was serving at the request of the corporation as a director, officer, employee, or agent of another corporation, partnership, joint venture, trust, or other enterprise against such costs and expenses, and to the extent and in the manner provided in Florida Statute 607.014;

(2) Who was or is a party, or is threatened to be made a party, to any threatened, pending, or completed action or suit by or in the right of the corporation to procure a judgment in its favor by reason of the fact that he is or was a director, officer, employee,

or agent of the corporation or is or was serving at the request of the corporation as a director, officer, employee, or agent of the corporation or is or was serving at the request of the corporation as a director, officer, employee or agent of another corporation, partnership, joint venture, trust, or other enterprise against such costs and expenses, and to the extent and in the manner provided in Florida Statute 607.014. The extent, amount, and eligibility for the indemnification provided herein will be made by the Board of Directors. Said determinations will be made by a majority vote of a quorum consisting of directors who were not parties to such action, suit, or proceeding or by the shareholders by a majority vote of a quorum consisting of shareholders who were not parties to such action, suit, or proceeding.

The corporation will have the power to make further indemnification as provided in Florida Statute 607.014(6) except to indemnify any person against gross negligence or willful misconduct.

The corporation is further authorized to purchase and maintain insurance for indemnification of any person as provided herein and to the extent provided in Florida Statutes 607.014(8) and 607.014(9).

#### **ARTICLE VII. PERSONAL LIABILITY**

The shareholders of this corporation shall have no personal liability for the debts of this corporation.

**ARTICLE VIII. DIRECTORS**

This corporation shall have One (1) Director initially. The number of Directors may be either increased or decreased from time to time by an amendment of the bylaws of the corporation in the manner provided by law. The name and address of the initial Director of the Corporation is:

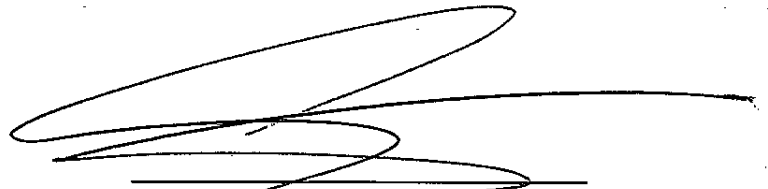
Conrad S. Kulatz  
633 S.E. Third Ave. Suite 4R  
Fort Lauderdale, FL 33301

**ARTICLE IX. SUBSCRIBER**

The name and street address of the subscriber to these Articles of Incorporation is:

Conrad S. Kulatz  
633 S.E. Third Ave. Suite 4R  
Fort Lauderdale, FL 33301

IN WITNESS WHEREOF, the undersigned has hereunto set his hand and seal on the 17th day of August, 1998.

  
Conrad S. Kulatz

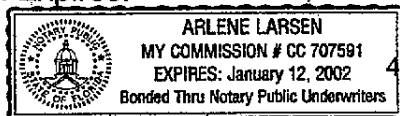
STATE OF FLORIDA     )  
                                      ) ss.  
COUNTY OF BROWARD )

The foregoing instrument was acknowledged before me this 17th day of August, 1998 by Conrad S. Kulatz who is personally known to me and who did take an oath.

My Commission Expires:

  
Notary Public

W6071598/K-29101



FILED  
SECRETARY OF STATE  
DIVISION OF CORPORATIONS  
98 AUG 20 PM 12:09

Having been named as registered agent for the above-stated corporation, I hereby agree to act in this capacity, and I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties and I accept the duties and obligations of Section 607.0505, Florida Statutes, as amended.

August 17th, 1998

A handwritten signature in black ink, consisting of a large, stylized 'C' followed by a horizontal line and a smaller 'K'.

Conrad S. Kulatz, Esquire  
Kulatz & Dobbins, P.A.