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CONTACT: ANGELICA MARIA CALABRESE

PHONE: (305)374-5600

FAX #: (305)374-5095

NAME: PIX DEVELOPMENT, INC.

AUDIT NUMBER..... H98000015327

DOC TYPE.....FLORIDA PROFIT CORPORATION OR P.A.

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ARTICLES OF INCORPORATION OF PIX DEVELOPMENT, INC.

SECRETARY OF STATE TALLAHASSEE, FLORIDA

The undersigned incorporator, for the purpose of forming a corporation under the Florida Business Corporation Act, adopts the following Articles of Incorporation:

ARTICLE I NAME

The name of the corporation is PIX DEVELOPMENT, INC., (hereinafter called the "Corporation").

ARTICLE II PRINCIPAL OFFICE AND MAILING ADDRESS

The principal office and mailing address of the Corporation is Two South Biscayne Boulevard, Suite 1616, Miami, FL 33131.

ARTICLE III CAPITAL STOCK

The number of shares of stock that the Corporation is authorized to issue is ONE THOUSAND (1,000) shares, \$0.01 par value per share, of common stock. Each issued and outstanding share of common stock shall be entitled to one vote on each matter submitted to a vote at a meeting of the shareholders.

ARTICLE IV INITIAL REGISTERED OFFICE AND AGENT

The street address of the Corporation's initial registered office is One S.E. 3rd Avenue, 28th Floor, Miami, Florida 33131. The name of the Corporation's initial registered agent at that office is American Information Services, Inc.

Prepared by: Bernardo Burstein, Esq. One S E. 3rd Avenue, 28th Floor Miami, Florida 33131 (305) 374-5600 Florida Bar No. 972207 н98000015327

ARTICLE V INCORPORATOR

The name and street address of the incorporator of the Corporation is Bernardo Burstein, One S.E. 3rd Avenue, 28th Floor, Miami, FL 33131.

ARTICLE VI INITIAL DIRECTORS

The name and street address of the individual who is to serve as the initial director of the Corporation is:

DIDIER CHOUKROUN

Two South Biscayne Blvd., Suite 1616 Miami, FL 33131

ARTICLE VII INDEMNIFICATION

The Corporation shall indemnify any present or former officer or director, or person exercising powers and duties of an officer or a director, to the full extent now or hereafter permitted by law.

IN WITNESS WHEREOF, the undersigned has executed these Articles of Incorporation this 18th day of August, 1998.

BERNARDO BURSTEIN, Incorporator

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CERTIFICATE OF ACCEPTANCE BY REGISTERED AGENT

Pursuant to the provisions of Section 607.0501 of the Florida Business Corporation Act, the undersigned submits the following statement in accepting the designation as registered agent and registered office of PIX DEVELOPMENT, INC., a Florida corporation (the "Corporation"), in the Corporation's articles of incorporation:

Having been named as registered agent and to accept service of process for the Corporation at the registered office designated in the Corporation's articles of incorporation, the undersigned accepts the appointment as registered agent and agrees to act in this capacity. The undersigned further agrees to comply with the provisions of all statutes relating to the proper and complete performance of its duties, and the undersigned is familiar with and accepts the obligations of its position as registered agent.

IN WITNESS WHEREOF, the undersigned has executed this Certificate this 18th day of August, 1998.

American Information Services, Inc.

Angelica Maria Calabrese, Vice President

