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City/State/Zip	<sup>−</sup> Phone # 224–7000	Office Use Only	
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Examiner's Initials

# HOLLAND & KNIGHT~MAGUIRE VOORHIS & WELLS

A Law Office of **HOLLAND & KNIGHT LLP** 

200 South Orange Avenue, Suite 2600 Orlando, Florida 23801

407-245-8500 FAX 407-244-5288 http://www.hklaw.com Direct Dial 407-244-5280 Internet E-mail mspear@hklaw.com

## VIA COURIER

August 4, 1998

Division of Corporations Department of State 409 East Gaines Street Post Office Box 6327 Tallahassee, Florida 32314

Subject:

K & B Sand Lake, Inc.

Dear Sir or Madam:

Enclosed please find the following in connection with above-referenced corporation --

- 1. Original Articles of Incorporation and copy for certification; and
- A check in the amount of \$131.25 in payment of the following items:
   (a) \$35.00 for filing fee, (b) \$35.00 for designation of Registered Agent, (c) \$52.50 for one certified copy, and (d) \$8.75 for a Certificate of Status.

Your assistance in this matter is appreciated. Should you have any questions or comments regarding the above, please do not hesitate to contact me.

Very truly yours,

Mrs. Marlis J. Spear Legal Assistant

/mjs

Enclosures

cc: James E. L. Seay, Esq.

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## ARTICLES OF INCORPORATION

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K & B SAND LAKE, INC.

SECRETARY OF STATE TALLAHASSEE, FLORIDA

The undersigned incorporator delivers these Articles of Incorporation in order to form a corporation under the Florida Business Corporation Act.

#### ARTICLE I

#### Name

The name of the Corporation shall be K & B Sand Lake, Inc.

#### ARTICLE II

# Principal Office

The principal office of the Corporation is located at 5401 Kirkman Road, Suite 725, Orlando, Florida 32819, and its mailing address is the same.

## ARTICLE III

## Corporate Purposes, Power and Rights

The nature of the business to be conducted and promoted by the Corporation and the purpose of the Corporation, is to engage solely in the activity of acting as a general partner of Sand Lake Partners, a Florida general partnership (the "Partnership") whose purpose is to own, hold, sell, assign, transfer, operate, lease, mortgage, pledge and otherwise deal with the property known as Sand Lake Village in Orange County, Florida (the "Property"). The Corporation shall exercise all powers enumerated in the Florida Business Corporation Act of Florida necessary or convenient to the conduct, promotion or attainment of the business or purposes otherwise set forth herein.

The Corporation shall only incur or cause the Partnership to incur indebtedness in an amount necessary to acquire, operate and maintain the Property. For so long as any mortgage lien (the "First Mortgage") exists on any portion of the Property, the Corporation shall not, and shall not cause the Partnership to, incur, assume, or guaranty any other indebtedness. For so long as the First Mortgage exists on any portion of the Property and the Partnership remains owner of the Property, the Corporation: (i)

shall not and shall not cause the Partnership to dissolve or liquidate, (ii) shall not and shall not cause the Partnership to consolidate or merge with or into any other entity, or convey or transfer its properties and assets substantially as an entirety or transfer any of its beneficial interests to any entity, (iii) shall not voluntarily commence a case with respect to itself or cause the Partnership to voluntarily commence a case with respect to itself, as debtor, under the Federal Bankruptcy Code or any similar federal or state statute without the unanimous consent of the board of directors, and (iv) shall not materially amend the Articles of Incorporation or bylaws of the Corporation or the partnership agreement of the Partnership without first obtaining approval of the mortgagee holding the First Mortgage on any portion of the Property.

Any indemnification of the Corporation's directors and officers shall be fully subordinated to any obligations respecting the Partnership or the Property (including, without limitation, the First Mortgage) and such indemnification shall not constitute a claim against the Corporation or the Partnership in the event that cash flow in excess of amounts necessary to pay holders of such obligations is insufficient to pay such obligations.

For so long as the First Mortgage exists on any portion of the Property, in order to preserve and ensure its separate and distinct corporate identity, in addition to the other provisions set forth in the Articles of Incorporation, the Corporation shall conduct its affairs in accordance with the following provisions:

- 1. It shall establish and maintain an office through which its business shall be conducted separate and apart from those of its parent and any affiliate or, it if shares office space with its parent or any affiliate, it shall allocate fairly and reasonably any overhead for shared office space.
- 2. It shall maintain corporate records and books of account separate from those of its parent and any affiliate.
- 3. Its board of directors shall hold appropriate meetings (or act by unanimous consent) to authorize all appropriate corporate actions.
  - 4. It shall observe all corporate formalities.
- 5. It shall not commingle assets with those of its parent and any affiliate.
  - 6. It shall conduct its own business in its own name.
- 7. It shall maintain financial statements separate from its parent and any affiliate.

8. It shall pay any liabilities, including salaries of any employees, out of its own funds, and not out of funds of its parent or any affiliate.

- 9. It shall maintain an arm's length relationship with its parent and any affiliate.
- 10. It shall not guarantee or become obligated for the debts of any other entity, including its parent or any affiliate, or hold out its credit as being available to satisfy the obligations of others.
- 11. It shall use stationary, invoices and checks separate from its parent and any affiliate.
- 12. It shall not pledge its assets for the benefit of any other entity, including its parent and any affiliate.
- 13. It shall hold itself out as an entity separate from its parent and any affiliate.

For purpose of this Article III, the following terms shall have the following meanings:

"Affiliate" means any person controlling or controlled by or under common control with the parent, including, without limitation (i) any person who has a familial relationship, by blood, marriage or otherwise with any director, officer or employee of the Corporation, its parent, or any affiliate thereof and (ii) any person which receives compensation for administrative, legal or accounting services from the Corporation, its parent or any affiliate. For purposes of this definition, "control" when used with respect to any specified person, means the power to direct the management and policies of such person, directly or indirectly, whether through the ownership of voting securities, by contract or otherwise; and the terms "controlling" and "controlled" have meanings correlative to the foregoing.

"Parent" means, with respect to a corporation, any other corporation owning or controlling, directly or indirectly, fifty percent (50%) or more of the voting stock of the Corporation.

"Person" means any individual, corporation, partnership, limited liability company, joint venture, association, joint stock company, trust (including any beneficiary thereof), unincorporated organization, or government or any agency or political subdivision thereof.

## ARTICLE IV

# Duration of the Corporation

Existence of the Corporation shall commence on the date all fees are paid and these Articles of Incorporation are filed by the Secretary of State and the Corporation shall exist perpetually unless dissolved according to law.

## ARTICLE V

## Authorized Stock

The total number of shares of capital stock which the Corporation has the authority to issue is 10,000 shares of Common Stock, with a \$1.00 par value per share.

# ARTICLE VI

# Registered Office and Registered Agent

The street address of the initial registered office of the Corporation in the State of Florida shall be 5401 Kirkman Road, Suite 725, Orlando, Florida 32819. The initial registered agent of the Corporation at the registered office shall be Rashid A. Khatib.

## ARTICLE VII

# Initial Board of Directors

The initial Board of Directors shall consist of five (5) directors. The names and addresses of the persons who shall serve as directors of the Corporation until the first meeting of shareholders are:

<u>Name</u>	Address
Zahi W. Khouri, Chairman	505 Park Avenue 8th Floor New York, New York 10022-1184
Scott T. Boyd	7575 Dr. Phillips Boulevard Suite 390 Orlando, Florida 32819
Rashid A. Khatib	5401 Kirkman Road Suite 725 Orlando, Florida 32819

Randall R. Hodge

5401 Kirkman Road

Suite 725

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Orlando, Florida 32819

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Suheil E. Jammal

5401 Kirkman Road

Suite 725

Orlando, FL 32819

SECRETARY OF STATE TALLAHASSEE, FLORIDA

### ARTICLE VIII

## Incorporator

The name and address of the incorporator of the Corporation is:

Name

Address

Rashid A. Khatib

5401 Kirkman Road Suite 725 Orlando, Florida 32819

Executed this 1444 day of July, 1998.

Rashid A. Khatib, Incorporator

## ACCEPTANCE OF REGISTERED AGENT

Having been named as Registered Agent and to accept service of process for the above stated corporation at the place designated in this Certificate, I hereby accept the appointment as Registered Agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as Registered Agent.

Registered Agent

Date: July 24, 1998

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