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TO: DIVISION OF CORPORATIONS  
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NAME: GLOBAL EQUUS, INC.  
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DIVISION OF CORPORATIONS  
TALLAHASSEE, FLORIDA

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FLORIDA DEPARTMENT OF STATE  
Sandra B. Mortham  
Secretary of State

July 21, 1998

EMPIRE

SUBJECT: GLOBAL EQUUS, INC.  
REF: W98000016531

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EFFECTIVE DATE  
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ARTICLES OF INCORPORATION

OF

GLOBAL EQUUS, INC.

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98 JUL 22 PM 12:49  
DIVISION OF CORPORATIONS  
TALLAHASSEE, FLORIDA

The undersigned does hereby subscribe to, acknowledge, and files the following Articles of Incorporation for the purpose of creating a corporation under the laws of the State of Florida.

ARTICLE I - NAME

The name of this corporation is GLOBAL EQUUS, INC.

ARTICLE II - PURPOSE

This corporation is organized for the purpose of transacting any and all lawful business permitted under the laws of Florida.

ARTICLE III - CAPITAL STOCK

This corporation is authorized to issue 500 shares of One (\$1.00) Dollar par value common stock, which shall be designated as "Common Shares". All of said stock shall be payable in cash, property (real or personal) or labor or services in lieu thereof at a just valuation to be fixed by the Board of Directors.

ARTICLE IV - TERM

This corporation shall commence its existence as of July 21, 1998 and shall exist perpetually thereafter unless sooner dissolved according to law.

This instrument prepared by:  
DAVID S. ROMANIK, ESQ.  
1901 Harrison Street  
Hollywood, Florida 33020  
954-922-4656  
Florida Bar No. 212199

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ARTICLE V - VOTING RIGHTS

Except as otherwise provided by law, the entire voting power for the election of directors and for all other purposes shall be vested exclusively in the holders of the outstanding Common Shares.

ARTICLE VI - PREEMPTIVE RIGHTS

Every shareholder, upon the sale for cash of any new stock of this corporation of the same kind, class or series as that which he already holds, shall have the right to purchase his pro rata share thereof (as nearly as may be done without issuance of fractional shares) at the prices at which it is offered to others.

ARTICLE VII - PRINCIPAL OFFICE; INITIAL

REGISTERED OFFICE AND AGENT; MAILING ADDRESS

The street address of the principal office and the initial registered office of this corporation is 1901 Harrison Street, Hollywood, Florida 33020, and the initial registered agent of this corporation is DAVID S. ROMANIK. The mailing address for this corporation is P.O. Box 1040, Hollywood, FL 33022.

ARTICLE VIII - INITIAL BOARD OF DIRECTORS

This corporation shall have one (1) director initially. The number of directors may be increased by a unanimous vote of the shareholders of the corporation, but in no event shall there be more than three (3) directors. The name and address of the initial director of this corporation is:

DAVID S. ROMANIK  
1901 Harrison Street  
Hollywood, Florida 33020

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ARTICLE IX - INCORPORATOR

The name and address of the person signing these articles is:

DAVID S. ROMANIK  
P.O. Box 1040  
Hollywood, Florida 33022

ARTICLE X - INDEMNIFICATION

The corporation shall indemnify any officer or director or any former officer or director, to the fullest extent permitted by law either now existing or hereafter enacted.

ARTICLE XI - POSSIBLE CONFLICTS

No contract or other transaction between this corporation and any other corporation, and no act of this corporation shall in any way be affected or invalidated by the fact that any of the directors of this corporation are pecuniarily or otherwise interested in, or are directors or officers of, such other corporation. Any director individually, or any firm of which any director may be a member, may be a party to, or may be pecuniarily or otherwise interested in, any contract or transaction of this corporation, provided that the fact that he or such firm is so interested shall be disclosed or shall have been known to the Board of Directors or a majority thereof, and any director of this corporation who is also a director or officer of such other corporation, or who is so interested may be counted in determining the existence of a quorum at any meeting of the Board of Directors of this corporation which shall authorize any such contract or transaction with like force and effect as if he were not such

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officer or director of such other corporation, or not so interested.

ARTICLE XII - CORPORATE DEBTS

The private property of the shareholders shall not be subject to the payment of the corporate debts to any extent whatsoever. The corporation shall have a first lien on the shares of its shareholders and upon the dividends due them for any indebtedness of such shareholders to the corporation.

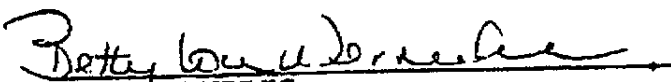
IN WITNESS WHEREOF, the undersigned subscriber has executed these Articles of Incorporation this 21<sup>st</sup> day of July, 1998.

  
\_\_\_\_\_  
DAVID S. ROMANIK, Subscriber

STATE OF FLORIDA  
COUNTY OF BROWARD

BEFORE ME, a notary public, authorized to take acknowledgments in the State and County set forth above, personally appeared DAVID S. ROMANIK, who is known to me or who produced a Florida driver's license as identification, and who did take an oath, and he acknowledged before me that he executed those Articles of Incorporation.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed my official seal, in the State and County aforesaid, this 21<sup>st</sup> day of July, 1998.

  
\_\_\_\_\_  
NOTARY PUBLIC:



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CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE SERVICE OF PROCESS WITHIN THIS STATE, NAMING AGENT UPON WHOM PROCESS MAY BE SERVED.

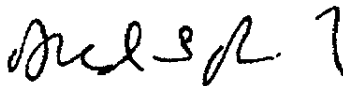
In pursuance of Chapter 48.091, Florida Statutes, the following is submitted in compliance with said Act:

First--That GLOBAL EQUUS, INC., desiring to organize under the laws of the State of Florida with its principal office, as indicated in the articles of incorporation at 1901 Harrison Street, Hollywood, Florida 33020, has named DAVID S. ROMANIK, located at 1901 Harrison Street, Hollywood, Florida 33020, as its agent to accept service of process within this state.

ACKNOWLEDGEMENT: (MUST BE SIGNED BY DESIGNATED AGENT)

Having been named to accept service of process for the above-stated corporation, at the place designated in this certificate, I hereby accept to act in this capacity, and agree to comply with the provisions of said Act relative to keeping open said office.

By:



(Resident Agent)

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TALLAHASSEE, FLORIDA

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