CORPORATE ACCESS, 1116-D Thomasville Road. Mount Vernon Square. Tallahassee, Florida 32303 INC. (904) 222-2666 or (800) 969-1666 . Fax (904) 222-1666 P.O. Box 37066 (32315-7066) CERTIFIED COPY РНОТО СОРУ (CORPORATE NAME & DOCUMENT #) $\dot{\Sigma}$ (CORPORATE NAME & DOCUMENT #) 10.) (CORPORATE NAME & DOCUMENT #) 1111 1 4 1998 SPECIAL INSTRUCTIONS

ARTICLES OF INCORPORATION

<u>OF</u>

FILED

MENADA, INC.

98 JUL 14 PM 1: 47

SECRETARY OF STATE TALLAHASSEE, FLORIDA

The undersigned subscriber to these Articles of Incorporation, a natural person competent to contract, hereby forms a corporation under the laws of the State of Florida.

ARTICLE I. NAME

The name of the corporation shall be MENADA, INC.

The principal place of business of this corporation shall be at 7913 N.W. 2nd Street, Miami, Florida, 33126.

ARTICLE II. NATURE OF BUSINESS

This corporation may engage or transact in any or all lawful activities or business permitted under the laws of the United States, the State of Florida or any other state, country, territory or nation.

ARTICLE III. CAPITAL STOCK

The maximum number of shares of stock that this corporation is authorized to have outstanding at any one time is 1,000 shares of common stock having no par value per share.

ARTICLE IV. ADDRESS

The street address of the initial registered office of the corporation shall be 555 NE 15 STREET, SUITE 100, MIAMI, FL 33132 and the name of the initial registered agent of the corporation at that address is LOUIS D. ZARETSKY.

ARTICLE V. TERM OF EXISTENCE

This corporation is to exist perpetually.

ARTICLE VI. OFFICERS AND DIRECTORS

This corporation shall have THREE officers and THREE directors, initially. The name and street address of the initial officers and directors who shall hold office for the first year of the corporation, or until their successors are elected or appointed are:

President, Director:

Homero F. Meruelo

7913 N.W. 2nd Street Miami, Florida 33126

Vice President, Director,

Secretary:

Belinda Meruelo

7913 N.W. 2nd Street Miami, Florida 33126

Vice President, Director:

Homero Meruelo

7913 N.W. 2nd Street Miami, Florida 33126

ARTICLE VII. INCORPORATOR

The name and street address of the incorporator to these Articles of Incorporation is:

LOUIS D. ZARETSKY, 555 N.E. 5TH STREET, SUITE 100, MIAMI, FL 33132

IN WITNESS WHEREOF, the undersigned has hereunto set his hand and seal on this day of JULY, 1998.

STATE OF FLORIDA

COUNTY OF DADE

The foregoing instrument was acknowledged before me this _______ day of JULY, 1998, by LOUIS D. ZARETSKY who produced _______ as identification or is personally known to me. Said person did not take an oath.

Notary Public, State of Florida at Large

My Commission Expires:



CERTIFICATE DESIGNATING PLACE OF BUSINESS

OR DOMICILE FOR THE SERVICE OF PROCESS

FILED

WITHIN THIS STATE, NAMING AGENT UPON WHOM 98

18 JUL 14 PM 1:1

PROCESS MAY BE SERVED

SECRETARY OF STATE FALLAHASSEE, FLORIDA

In pursuance of Chapter 48,091, Florida Statutes, the following is submitted, in compliance with said Act:

MENADA, INC., desiring to organize under the laws of the State of Florida, with its principal office, as indicated in the Articles of Incorporation, at Miami, County of Dade, State of Florida, has named LOUIS D. ZARETSKY, 555 NE 15 STREET #100, Miami, Florida 33132 as its agent to accept service of process within this State.

ACKNOWLEDGMENT BY DESIGNATED AGENT

Having been named to accept service of process for the above stated corporation, at place designated in this certificate, I hereby accept to act in this capacity, and agree to comply with the provision of said Act relative to keeping open said office)

QUIS D. XARETSKY