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FAX #: (305)541-3770

NAME: WESTCO DEVELOPMENT CORP.

AUDIT NUMBER..... H98000012273

DOC TYPE..... FLORIDA PROFIT CORPORATION OR P.A.

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FLORIDA DEPARTMENT OF STATE Sandra B. Mortham Secretary of State

July 7, 1998

EMPIRE

SUBJECT: A & K DEVELOPMENT CORP.

REF: W98000015164

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ARTICLES OF INCORPORATION

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A & K DEVELOPMENT CORP.

98 JUL -8 AM 8:30

SECRETARY OF STATE

The undersigned, for the purpose of forming a corporation under the Florida General Corporation Act, does hereby adopt the following Articles of Incorporation.

ARTICLE I CORPORATE NAME

The name of the Corporation is A & K DEVELOPMENT CORP., located at 4573 AVOCADO BLVD., PALM BEACH, FL 33411.

ARTICLE II INITIAL REGISTERED OFFICE

The Initial principal Office of this Corporation in the State of Florida shall be: 4573 AVOCADO BLVD., PALM BEACH, FLORIDA 33411.

The Corporation retains the power of moving its office to any other address in Florida, as may from time to time be determined and authorized by its Board of Directors, with Branch Offices in such other cities, or countries, as may from time to time be

Prepared By: Francis X. Santana, Esq. 28 W. Flagler St., Suite 400 Miami, Florida 33130 FL Bar No. 270970 (305)374-1234

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authorized by its Board of Directors.

ARTICLE III DURATION

The duration of the Corporation is perpetual.

ARTICLE IV NATURE OF BUSINESS AND POWERS

The Corporation may engage in any activity or business permitted under the Laws of the United States of America and/or the State of Florida.

ARTICLE V

The aggregate number of shares which the Corporation is authorized to issue is 100. Such shares shall be Common Stock of a single class and shall have \$1.00 per value.

ARTICLE VI RIGHT OF TRANSFERABILITY

The shareholders of this Corporation shall have preemptive rights to acquire unissued or treasury shares of the Corporation, or securities of the Corporation convertible into or carrying a right to subscribe to, or acquire shares, or to acquire shares issued, outstanding or sold by any Shareholder.

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ARTICLE VII

The number of Directors may be altered from time to time by By-Laws adopted by the Shareholders. However, the Corporation shall have no less than one (1) Director at any time. The name and address of each person who is to serve as a member of the Initial Board of Directors is:

TERRY WEST 4573 AVOCADO BLVD., PALM BEACH, FL 33411

The members of the First Board of Directors shall hold office for the first year of existence of this Corporation and/or until his successor is elected and qualified or appointed, or until his earlier resignation, removal from office, or death, which occurs first.

ARTICLE VIII INCORPORATOR

The name and address of each incorporator to these Articles of Incorporation is: FRANCIS X. SANTANA, ESQ., 28 WEST FLAGLER STREET, SUITE 400, MIAMI, FLORIDA 33130.

OFFICERS OF THE CORPORATION

The names and addresses of the initial officers of the

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corporation who shall hold office for the first year of the corporation, or until their successors are elected or appointed are:

TERRY WEST

PRESIDENT/SECRETARY
4573 AVOCADO BLVD., PALM BEACH, FL 33411

ARTICLE X AMENDMENT OF BY-LAWS

The By-Laws of this Corporation may be created, amended, changed or replaced by either the Stockholders or the Directors of the Corporation at any duly scheduled Special Meeting called for that purpose.

ARTICLE XI AMENDMENT TO ARTICLES OF INCORPORATION

These Articles of Incorporation may be amended in the manner provided by law. Every amendment shall be approved by the Board of Directors, proposed by them to the Stockholders and approved at a Stockholders' Meeting by at least a majority of the stock entitled to vote, unless all of the Directors and all of the Stockholders sign a written statement manifesting their intention that a certain amendment of these Articles of Incorporation be made.

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ARTICLE XII Herting

The Corporation may hold its meetings of Stockholders and/or Directors, either within or without the State of Florida.

IN WITNESS WHEREOF, the undersigned, as Incorporator(s), has/have executed the foregoing Articles of Incorporation on the Ju day of ______, 1998.

FRANCIS X. SANTANA, Incorporator

STATE OF FLORIDA 93 COUNTY OF DADE

BEFORE ME, the undersigned authority, personally appeared FRANCIS X. SANTANA, ESQ., to me well known to be the person who executed the foregoing ARTICLES OF INCORPORATION, and he personally appeared before me at the time of notarization, and is personally

IN WITNESS WHEREOF, I have set my hand and seal, this 70 day known to me and did take an oath. of Trat, 1998.

My Commission Expires:

STATE OF FLORIDA NOTARY PUBLIC

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CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE SERVICE OF PROCESS WITHIN THIS STATE AND NAMING AGENT UPON WHOM PROCESS HAY BE SERVED.

In compliance with Section 48.091, FLORIDA STATUTES, the following is submitted:

That A & K DEVELOPMENT CORP., desiring to organize under the Laws of the State of Florida, with its principal office located at 4573 AVOCADO BLVD., PALM BEACH, FL 33411, has named: FRANCIS X. SANTANA, ESQ., located at 28 WEST FLAGLER STREET, SUITE 400, MIAMI, FL 33130, as its Agent to accept Service of Process within this state.

FRANCIS X. SANTANA, ESQ. Incorporator DATE: 7/7/98

ACKNOWLEDGMENT

Having been made to accept Service of Process for the abovenamed Corporation, at the place designated in this certificate, the undersigned agrees to act in this capacity, and agrees to comply with the provisions of Florida Law relative to keeping the designated office open.

