Corporate Records Bureau **Division of Corporations** Department of State Post Office Box 6327 Tallahassee, florida 32314

M. Silvers. Inc. Re: Incorporation of J&M, Inc.

Gentlemen:

Enclosed please find the following documents:

Original and one (1) copy of the Articles of Incorporation of the above 1. captioned corporation.

Our draft in the amount of 122.50 made payable to your order, representing 2. the following fees: 12 SE 98

Filing Fee.	\$ 35.00	58	۳	-17
Certificate Under Seal	\$ 52.50	五 元	-	2.3
Registered Agent Designation	\$ 35.00	S	ဟ	
		EE.		m
Enclosed please find filing fee in the amount of	. \$ 122.50	113 LS.1	8	

Your cooperation and attention is greatly appreciated.

Michele Silverstein

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FLORIDA DEPARTMENT OF STATE Sandra B. Mortham Secretary of State

May 21, 1998

MICHELE SILVERSTEIN 1450 NW 129TH AVENUE SUNRISE, FL 33323

SUBJECT: J & M, INC.

Ref. Number: W98000011668

See Attacked letter

We have received your document for J & M, INC. and your check(s) totaling \$122.50. However, the enclosed document has not been filed and is being returned for the following correction(s):

The name designated in your document is unavailable since it is the same as, or it is not distinguishable from the name of an existing entity. Simply adding "of Florida" or "Florida" to the end of a name is not acceptable. Please select a new name and make the correction in all appropriate places. One or more words may be added to make the name distinguishable from the one presently on file.

Please return the original and one copy of your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (850) 487-6923.

Doris McDuffie Corporate Specialist Supervisor

Letter Number: 298A00028632

Horida Dept. of State Jul , 1998 Alhi. Dois McOrssie Thomas Assim for your correspondence with regard to the one of the andrew of demander continue continue from the M. Silvers. Inc. 2) MIMJS IM. 3) & SOUN IM. W Somoid The 3) A Elike IK. 6) Insinity Inc. Thanks Josin in Advance Very Truly You's middle Juliersten Midiele Silverstein Harderly one of the dones from this list

ARTICLES OF INCORPORATION

FILED

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

ARTICLE I-NAME

The name of this corporation is M. SILVERS. INC.

ARTICLE II-DURATION

This corporation shall have perpetual existence commencing on the date of the filing of these Articles with the Department of State.

ARTICLE III-PURPOSE

This corporation is organized to deliver newspapers for various newspaper publishing businesses and for the purpose of transacting any or all lawful business.

ARTICLE IV-CAPITAL STOCK

This corporation is authorized to issue ONE THOUSAND (1,000) shares of par value common stock which shall be designated "Common Shares".

ARTICLE V - PRE-EMPTIVE RIGHTS

Every shareholder, upon the sale for cash of any new stock of this corporation shall have the right to purchase his prorata share thereof (as nearly as may be done without issuance of fractional shares) at the price at which it is offered to others.

ARTICLE VI - INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered office of

this corporation is 1450 N.W. 129TH AVENUE, SUNRISE, FLORIDA 33323 and the name of the initial registered agent of this corporation is JEFFREY SILVERSTEIN. The initial street address of the principal office of this corporation is 1450 N.W. 129TH AVENUE, SUNRISE, FLORIDA, 33323.

ARTICLE VII - INITIAL BOARD OF DIRECTORS

This corporation shall have ONE (1) Director constituting the initial Board of Directors. The number of Directors may be either increased or decreased from time to time by the By-Laws. The name and address of the initial Board of Directors of this corporation is:

NAME ADDRESSES

MICHELE SILVERSTEIN 1450 N.W. 129TH AVE. SUNRISE, FL. 33323

ARTICLE VIII - INCORPORATORS

The name and address of each person signing these Articles are:

NAMES ADDRESSES

MICHELE SILVERSTEIN 1450 N.W. 129TH AVE. SUNRISE, FLORIDA 33323

ARTICLE IX - INDEMNIFICATION

The corporation shall indemnify any officer or director, or any former officer or director, to the full extent permitted by

law.

ARTICLE X - AMENDMENT

This corporation reserves the right to amend or repeal any provision contained in these Articles of Incorporation, or any amendment hereto, and any right conferred upon the shareholders is subject to this reservation.

IN WITNESS WHEREOF, the undersigned subscriber has executed these Articles of Incorporation this $\frac{14}{11}$ day of May, 1998.

Michele Silverstein

STATE OF FLORIDA)

onumber () s.s.

COUNTY OF BROWARD)

Before me, a Notary Public authorized to take acknowledgments in the State and County set forth above, personally appeared, MICHELE SILVERSTEIN, known to be and known by me to be the persons who executed the foregoing Articles of Incorporation, and she acknowledged before me that she executed those Articles of Incorporation.

affixed my official seal in the State and County aforesaid, this $/\frac{1}{2}$ day of May, 1998.

Notary Public

mnnnnnstate of Florida at Large

My Commission Expires:

Rochelle Willner

Notary Public, State of Florida

Commission No. CC 377900

My Commission Expires 06/05/98

1-800-3-NOTARY - Fla. Notary Service & Bonding Co.

ACCEPTANCE OF REGISTERED AGENT

I, JEFFREY SILVERSTEIN, having been named to accept service of process for the above named corporation, as per the foregoing Articles of Incorporation, at the place designated therein, I am familiar with and accept the duties and responsibilities as registered agent for said corporation.

SILVERSTEIN