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TO: DIVISION OF CORPORATIONS

FAX #: (850) 922-4001

FROM: EMPIRE CORPORATE KIT COMPANY

ACCT#: 072450003255

CONTACT: RAY STORMONT

PHONE: (305) 541-3694

FAX #: (305) 541-3770

NAME: BARBARA CALVO, INC.

AUDIT NUMBER.....H98000009905

DOC TYPE.....FLORIDA PROFIT CORPORATION OR P.A.

CERT. OF STATUS..0

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TALLAHASSEE, FLORIDA

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ARTICLES OF INCORPORATION
OF

BARBARA CALVO, INC.

WE, THE UNDERSIGNED, BARBARA CALVO AND RAMIRO CALVO hereby associate ourselves for the purpose of becoming a corporation under the Laws of the State of Florida, by and under the provisions of the Statutes of the State of Florida.

ARTICLE I

The name of this corporation shall be:

BARBARA CALVO, INC.

ARTICLE II

The general nature of the business and the objects and purposes proposed to be transacted and carried on are to do any and all of the things mentioned, as fully and to the same extent as natural persons might or could do, viz:

- a. To engage in any legal business.
- b. In the purchase or acquisition of business rights of franchises, or for additional working capital, or for any other object in or about its business or affairs, and without limit as to amount, to incur debt, and to raise, borrow, and secure the payment of money in any lawful manner, including issue and sale of other disposition of bonds, warrants, debentures, obligations, negotiable and transferable instruments and evidence of all kinds, whether secured by mortgage, pledge, deed or trust otherwise.
- c. Generally to perform and make contracts of any kind and description and for the purpose of attaining any of the objects of the corporation, to do and perform any other acts or things, and to exercise any and all powers which a co-partnership or natural person could do and exercise, and which now are, or hereafter may be authorized by law and generally to do and perform any and all things necessary or incident to the performing and carrying out of the power hereinabove specifically delegated or implied.

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TALLAHASSEE, FLORIDA

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Prepared By: Alfredo Sanchez, Accountant
5200 S.W. 8 Street, Suite 107
Coral Gables, FL 33134
(305) 445-9025

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ARTICLE III

CAPITAL STOCK

The authorized capital stock of this corporation shall be divided into 100 shares of common stock of NON PAR value.

All said stocks shall be payable in cash, property, labor or services at a just valuation to be fixed by the Board of Directors at a meeting called for the purpose, or paid for, with the capital stock at a just valuation to be fixed by the Board of Directors at a meeting called for the purpose. None of the stockholders herein, or anyone who may become stockholders of this corporation, shall have or shall ever have pre-emptive rights in and to any authorized or un-issued stocks of this corporation until such time as an Amendment to the By-Laws may be passed. This provision is made pursuant to Florida Statute 608.42.

ARTICLE IV

CAPITAL TO BEGIN BUSINESS

The amount of capital with which this corporation shall commence business shall be a minimum of ONE HUNDRED AND 00/100 DOLLARS.

ARTICLE V

CORPORATE EXISTING

This corporation shall exist perpetually unless sooner dissolved according to law.

ARTICLE VI

PRINCIPAL PLACE OF BUSINESS

The principal place of business of said Corporation shall be: 3298 N.W. 13TH TERRACE, MIAMI, FL 33125 and with the privilege of having branch offices at other places within or without the State of Florida.

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ARTICLE VII

The Resident Agent designated to accept service of process for the corporation shall be BARBARA CALVO.

ARTICLE VIII

The number of Directors of this corporation shall be not less than ONE (1) nor more than FIVE (5).

ARTICLE IX

DIRECTORS

The names and addresses of the first Board of Directors of this corporation who shall hold office for the first year or until their successors are chosen, shall be:

NAME	ADDRESS
BARBARA CALVO	3298 N.W. 13TH TERRACE MIAMI, FLORIDA 33125
RAMIRO CALVO	3298 N.W. 13TH TERRACE MIAMI, FLORIDA 33125

ARTICLE X

The name and address of the Officers of this corporation who shall hold office for the first year or until their successors are chosen shall be:

NAME	TITLE	ADDRESS
BARBARA CALVO	PRESIDENT	3298 N.W. 13TH TERRACE MIAMI, FLORIDA 33125
RAMIRO CALVO	SECRETARY	3298 N.W. 13TH TERRACE MIAMI, FLORIDA 33125

ARTICLE XI

The names and post office addresses of the subscribers and the number of shares each agree to take are:

NAME	ADDRESS	NUMBER OF SHARES
BARBARA CALVO	3298 N.W. 13TH TERRACE MIAMI, FL 33125	51
RAMIRO CALVO	3298 N.W. 13TH TERRACE MIAMI, FL 33125	49

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ARTICLE XII

CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE
FOR THE SERVICE OF PROCESS WITHIN FLORIDA, NAMING AGENT UPON
WHOM PROCESS MAY BE SERVED.

In compliance with Section 48.091, Florida Statutes, the
following is submitted:

First, that BARBARA CALVO, INC. desiring to organize
or qualify under the law of the State of Florida, with its
principal place of business at City of Miami, State of
Florida, has named BARBARA CALVO of 3298 N.W. 13TH TERRACE,
MIAMI, FLORIDA 33125 as its agent to accept services of
process within Florida.


RAMIRO CALVO
CORPORATE OFFICER

DATE: MAY 15, 1998

Having been named to accept service of process for the
above stated corporation, at the place designated in this
Certificate, I hereby agree to act in this capacity, and I
further agree to comply with the provisions of all Statutes
relative to the proper and complete performance of my duties.


BARBARA CALVO

DATE: MAY 15, 1998

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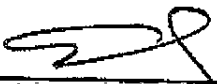
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ARTICLE XIII

ACKNOWLEDGMENT

STATE OF FLORIDA)
)
COUNTY OF DADE) SS:

I HEREBY CERTIFY that on this 15th day of May, 1998
Personally appeared before me, the undersigned Notary Public
in and for the State of Florida, **BARBARA CALVO AND
RAMIRO CALVO** parties to the foregoing Certificate of
Incorporation, and each acknowledged that he/she subscribes
and acknowledges the foregoing Certificate as and for their
voluntary act and deed and that the facts herein set forth
are true and correct as given under my hand and official
seal, the day and year written at Miami, Dade County,
Florida.



Notary Public
State of Florida at Large

My commission expires:

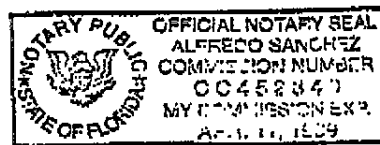
Subscribers:



BARBARA CALVO, PRESIDENT



RAMIRO CALVO, SECRETARY



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TALLAHASSEE, FLORIDA

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