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ARTICLES OF INCORPORATION

PACKARD ACAdemy, FNC.

The undersigned, for the purpose of forming a corporation under the Florida General Corporation Act, do hereby adopt the following Articles of Incorporation:

Article 1. Name. The name of the Corporation is:

PACKARD ACAdemy, Inc.

Article 2. Duration. The duration of the Corporation perpetual.

Article 3. Purpose. The general purpose for which the Corporation is organized are the following:

A. To engage in and transact any lawful business for which corporations may be incorporated under the Florida General Corporation Act. No other purpose limits this general purpose in anyway.

B. To do such other things as are incidental to the purposes of the Corporation or necessary or desirable in order to accomplish them.

Article 4. Capital Stock. The aggregate number of shares which the Corporation is authorized to issue is <u>1,000</u> shares of common stock. Such shares shall be of a single class and shall have a par value of <u>\$1.00</u> per share.

Article 5. Initial Registered Office and Agent. The street address of the initial Registered Office of the Corporation is, /OQ49 S.W. / S. $\gamma\gamma\gamma\gamma\kappa\gamma\gamma$, (-23174)

and the name of its initial Registered Agent at that address is marine Backmark

Article 6. Initial Board of Directors. The number of Directors constituting the initial Board of Directors is four (4). The number of Directors may be increased or decreased from time to time in accordance with the Bylaws but shall never be less than one (1). The name and address of each initial Director of the Corporation are as follows:

-1-

ALEXANDER J. BACKARD MARIA BACKARD 10249 S.W. 1St 10249 S.W. 1St Mirmi, FI 33174 Mirmi, FL-23174

Article 7. Incorporators. The name and address of each Incorporator is as follows: SAME AS ARTICLE #6.

Article 8. Amendment. The Corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation or any amendment to them, and any right conferred upon the Shareholders is subject to this reservation.

IN WITNESS WHEREOF, the undersigned have signed these Articles of Incorporation on this <u>14</u> day of <u>MAL</u>, 1998.

STATE OF FLORIDA)) SS: COUNTY OF DADE)

Before me personally appeared 9404400 who me well known and known to me to be the person described in and who executed the foregoing Articles of Incorporation and acknowledged to and before me that he executed said instrument for the purposes therein expressed.

1995	WITNESS	my	hand	and	official	seal	this /	<u>'4</u> ()	day of_	mæj.,
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NOTARY PUBLIC, State of Florida

My commission expires: 1-06-2001

MARISELA C GUERRA My Comm Exp. 1/06/2001 PUBLIC No. CC611791 I Personally Known 1 Other I.D.

ACCEPTANCE BY REGISTERED AGENT

The undersigned hereby accepts the appointment as Registered Agent of SACKAR ACA demy, Arc., which is contained in the foregoing Articles of Incorporation.

Dated this 14 day of ma , 1993.8 mg -2-