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FLORIDA DIVISION OF CORPORATIONS

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NAME: SHINO MODEL MANAGEMENT, INC.

AUDIT NUMBER.....H98000009231

DOC TYPE.....FLORIDA PROFIT CORPORATION OR P.A.

CERT. OF STATUS..0

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SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

**ARTICLES OF INCORPORATION  
OF  
SHINO MODEL MANAGEMENT, INC.**

The undersigned, **LINDA M. KAPLAN, Esq.** acknowledges and files in the Office of the Secretary of State of the State of Florida, for the purpose of forming a corporation for profit, in accordance with the laws of the State of Florida, these Articles of Incorporation, as by law provided.

I.

**NAME:**

The name of this Corporation shall be:

**SHINO MODEL MANAGEMENT, INC.**

**BUSINESS:**

The general nature of the business and business to be transacted are as follows:

To transact any and all lawful business for which corporations may be incorporated under the laws of the State of Florida of the United States.

Prepared by:  
**LINDA M. KAPLAN, ESQ - FLA. BAR 3223565**  
9300 S. Dadeland Blvd., Suite # 406  
Miami, FL 33156  
TEL.: (305) 670-7665 - FAX (305) 670-7668

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Without in any way limiting any of the objects and powers of the Corporation, it is expressly declared and provided that the Corporation, to carry on its business, or for the purpose of accomplishing any of the objects hereinabove mentioned, shall have the power to make and perform contracts of any kind and description, to do any and all other acts and things, and to exercise any and all other powers, either as principal, agent or broker, conferred by the laws of the State of Florida upon corporations formed under the laws of said State, and which now or hereafter may be authorized by law.

**III.**

**SHARES:**

The authorized capital stock of this Corporation shall consist of 1,000 shares of common stock, at \$ 1.00 par value per share.

**IV.**

**EXISTENCE:**

The corporation shall have perpetual existence.

**V.**

**PRINCIPAL OFFICE AND REGISTERED AGENT:**

The street address of the Corporation's initial principal office is : 1300 Collins Avenue, Suite 603, Miami Beach, Florida 33139.

The initial registered agent for the Corporation is Linda M. Kaplan, 8300 S. Dadeland Blvd., Suite 406, Miami, Fl. 33156.

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**VI.**

**DIRECTORS:**

The Corporation shall have not less than one Director, as provided by the By-Laws. Directors shall hold office for one year, or until their successors have been duly elected and qualified. The initial director is:

(Name)	(Address)
Shino Okumura	1300 Collins Avenue, Ste. 603 Miami Beach, FL 33139

**VII.**

**INCORPORATOR:**

The name and address of the initial incorporator of the Corporation is as follows:

(Name)	(Address)
Linda M. Kaplan	9300 S. Dadeland Blvd., Suite 406 Miami, FL 33156

**VIII.**

**GENERAL PROVISIONS:**

(a) The private property of the stockholders shall not be subject to the payment of any corporate debts to any extent whatsoever.

(b) Subject to the provisions and conditions of this Article, the Corporation shall

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have full power and lawful authority to accept property, labor and services in payment for shares of its Capital stock in lieu of cash, at a just valuation to be fixed by its Board of Directors.

(c) A director of the Corporation may transact business, borrow, lend, or otherwise deal or contract with the Corporation to the full extent and subject only to limitations and provisions of the laws of the State of Florida and the laws of the United States.

(d) The Corporation shall indemnify the incorporator, each director and officer of the Corporation against all or any portion of any expenses reasonably incurred by him/her in connection with or arising out of any action, suit or proceeding in which he may be involved, by reason of his being or having been the incorporator an officer or director of the Corporation (whether or not he continues to be an officer or director at the time of incurring such expenses), to the full extent permitted by and subject only to the limitations and provisions of the laws of the State of Florida and laws of the United States.

SUBSCRIBED at Miami, Florida, this 15<sup>th</sup> day of May, 1998.

  
Linda M. Kaplan

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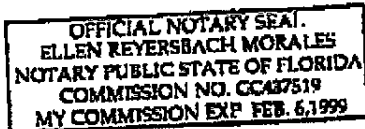
STATE OF FLORIDA )

COUNTY OF DADE )

The foregoing Articles of Incorporation were acknowledged before me this 27th day of April, 1998, by Linda M. Kaplan.

My Commission Expires:

*Ellen Reyesbach Morales*  
Notary Public, State of Florida at Large



**ACKNOWLEDGMENT**

Having been named to accept service of process for the above-stated Corporation at the place designated within the Certificate, the undersigned hereby accepts to act in this capacity and agrees to comply with the provisions of Chapter 48.091, Florida Statutes.

*Linda M. Kaplan*  
Linda M. Kaplan  
Registered Agent

Miami, Florida. May 15, 1998

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